



MEMBERS:

Councillors : RZP Zulu (Speaker), NR Mthembu (Mayor), G Govender (Deputy Mayor), DW Ndimande, OL Nhaca, NR Khumalo, JA Vallan, JS Phahla, TV Ntuli, V Govender, ME Ngidi, IP Dube, GJ Van Whye, GZ Mngomezulu, NJ Mpanza, H Mbatha, R Singh, SW Ntuli, ME Zungu, LAE Yingwana, M Suleman, MS Mhlongo, TT Dube, NP Dube, CD Mthembu, VV Shezi, IT Nxumalo, M Ndlela, NR Shezi, TS Ngidi, PB Mabaso, SMR Mfeka, BI Dindi, EB Majola, SL Cele, N Qwabe, MS Sing, MW Hubner, AL Sahadew, TK Gumede, T Colley, V Pillay, D Singh, TP Du Toit, S Naidoo, M Naidoo, AL Nzama, JLT Sibiya, MSCM Motala, N Dasrath, AM Baardman, AK Dawood, DH Mthembu, LI Mthembu, T Nkosi, CM Ntleko and MM Madlala

Traditional Leaders: MB Cele, HK Dube, V Mathonsi, AM Zulu, DZ Gumede, IL Magwaza and VN Mthembu.

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NOTICE OF COUNCIL MEETING

27 MARCH 2019

Notice is given that a **MEETING** of the **KWADUKUZA COUNCIL** will be held at the **COUNCIL CHAMBER, KWADUKUZA**, on **WEDNESDAY, 27 MARCH 2019**, **COMMENCING AT 08H00 am.**

AGENDA

1. **Tabling of Annual Report 2017/2018 – By His Worship the Mayor Dr NR Mthembu**
2. **Oversight Report 2017/2018**
3. **Approval of The KwaDukuza Municipality Draft 2019/2020 Integrated Development Plan**
4. **Tabling of Draft Budget 2019/2020 MTREF - By His Worship the Mayor Dr NR Mthembu**
5. **Annual Policy Review**

C307	ANNUAL REPORT 2017/2018	
C308	OVERSIGHT REPORT 2017/2018	
C309	APPROVAL OF THE KWADUKUZA MUNICIPALITY DRAFT 2019/2020 INTEGRATED DEVELOPMENT PLAN	
C310	DRAFT BUDGET 2019/2020 MTREF FOR PUBLIC PARTICIPATION	
C311	ANNUAL POLICY REVIEW	
C312	ADJUSTMENT IN ORGANISATIONAL SCORECARD, TOP LAYER OD SDBIP AND DEVELOPMENT OBJECTIVES 2018/2019	

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"REPLACEMENT ITEM
FOR C310"

KWADUKUZA MUNICIPALITY

FINANCE BUSINESS UNIT

File Ref. Draft Budget 2019/2020

COUNCIL : 310

SUBJECT: NOTING OF THE DRAFT BUDGET- 2019/2020 MTREF FOR PUBLIC PARTICIPATION

PURPOSE:

To table, for formal consideration by Council the Draft Medium Term Revenue and Expenditure Framework (MTREF) for 2019/2020 financial year as well as the indicative budget for 2020/2021 and 2021/2022 financial years in terms of Chapter 4, Section 16 of the Municipal Finance Management Act, no 56 of 2003.

ATTACHMENTS:

- Draft Operational and Capital Budget for the 2019/2020 MTREF

MAIN SUBMISSION:

In terms of Chapter 4, section 16 of the Municipal Finance Management Act, no 56 of 2003, the Operational and Capital Budgets for the 2019/2020 financial year and the subsequent two years are presented for the Council's consideration.

The submitted item will address the following salient matters contained within the attached budget submission:

- Operational Budget
- Capital Budget
- Amendments to the IDP
- Rating Structures
- Tariff Of Charges
- Proposed Tariff Structure
- Budget Related Policies
- Measurable Performance Indicators For Revenue
- Consultations
- Budget Recommendations/Resolutions

OPERATIONAL BUDGET

The detailed operational budget as outlined in the attached budget pack contains the budget information for the upcoming budget year under consideration, i.e. 2019/2020 as well as the subsequent two financial years.

Consistent with the 2018/2019 budget, the 2019/2020 budget focuses on the priorities of Council as outlined in the IDP. There are listed below:

- Basic Service Delivery
- Municipal Institutional Development and Transformation
- Local Economic Development (LED)
- Municipal Financial Viability and Management
- Good Governance and Public Participation
- Safe and Secure Environment
- Spatial Analysis
- Environmental Management

The following pertinent issues are highlighted for Councils information:

- In order to negate the effects of various pricing increases the average consumer is faced with, rates and refuse is deemed to increase by 6%. It is submitted that an additional 2% rates increase is considered for ring fencing to address energy losses, predominately by the installation Smart Meters. This effectively means the total increase for rates will be an average of 8%.
- The main driver of service charges is the increases in the electricity tariffs. Electricity tariffs have been budgeted to increase by 7% subject to the consultation with NERSA and community. Bulk Purchases have been budgeted to increase by 8%.
- Employment costs appear to be increasing at a faster rate than the growth rate of the municipal revenue base. There is a danger to the long term financial sustainability of the municipality should this trend continue.
- Depreciation and asset impairment is expected to increase as a result of the completion and commissioning of various completed capital projects.

CAPITAL BUDGET

- The detailed draft capital budget amounts to R 377 566 092 for the 2019/2020 financial year.
- The table below is indicative of the capital spending per Directorate as per the different funding sources:-

SUMMARY CAPITAL BUDGET 2019 / 2020					
BUSINESS UNIT	APPROVED BUDGET	GRANTS	PUBLIC CONTRIBUTIONS	COUNCIL FUNDING	LOAN FUNDING
OFFICE OF THE MUNICIPAL MANAGER	-	-	-	-	-
CORPORATE SERVICES	1 800,000	-	-	1 800,000	-
FINANCE	4 050,000	-	-	4 050,000	-
EDP	710,000	-	-	710,000	-
COMMUNITY SERVICES & PUBLIC AMENITIES	68,283,176	-	3,020,206	65,262,970	-
COMMUNITY SAFETY	5,400,000	-	-	5,400,000	-
CIVIL ENGINEERING & HUMAN SETTLEMENTS	147,092,772	51,971,692	4,871,080	90,250,000	-
ELECTRICAL ENGINEERING	150,230,144	21,000,000	5,000,000	64,230,144	60,000,000
YOUTH DEVELOPMENT	-	-	-	-	-
TOTAL	377,566,092	72,971,692	12,891,286	231,703,114	60,000,000

- The capital budget relates to projects for which the Council will be securing the available funding sources either through borrowings, internal capital funds, grants or other sources.
- Capital expenditure funded by means of a grant can only commence if written or gazetted allocations are in place.
- Capital expenditure which is not funded via DORA or Provincial Gazetted allocations can only commence if funds are received.
- There have been numerous requests for additional capital considerations, these will be further deliberated upon via the consultation process. Included in the budget under the Finance Business Unit is various project related to Youth Development. These will be further unpacked and separately reflected for purposes of the final budget.

The amendments to the IDP have been considered in the draft completion of the 2019/2020 MTREF. A separate item dealing specifically with the IDP has been tabled for consideration.

AMENDMENTS TO THE INTEGRATED DEVELOPMENT PLAN

RATING STRUCTURES

Determination of rates

That in terms of the Final Rates Policy 2019/20, the Municipality may levy different rates for different categories of properties. The rating structure for 2019/20 financial year is proposed as follows:

- 0.800 cents in the Rand on the market value in respect of residential properties (including bed and breakfast establishments consisting of three bedrooms or less), and property categories not stated hereunder.
- 0.877 cents in the Rand on the market value in respect of residential properties used for commercial purposes (including bed and breakfast establishments comprising more than 3 bedrooms, apartment and villa establishments, and guesthouses of up to six rooms).
- 0.201 cents in the Rand on the market value in respect of agricultural properties and public service infrastructure properties.
- 2.475 cents in the Rand on the market value in respect of industrial, business and commercial properties, vacant properties, public benefit organisations, properties owned by an organ of state and used for public service purposes, and properties used for worship.
- 2.240 cents in the Rand on the market value in respect of guesthouses of more than 6 rooms.
- An additional 0.36 cents in the Rand on the market value in respect of commercial properties situated within the Special Rating Area as designated by Council
- That, in respect of improved residential properties, in addition to the statutory reduction of R15 000, a further reduction of R85 000 is approved for property values exceeding R130 000. Persons owning improved residential property with a rateable value of R130 000 and below will be not be liable for the payment of rates.
- That improved residential property with a rateable value of R130 000 and below, owned by registered indigent beneficiaries be exempt from the calculation of rates.
- That the first R50 000 of all vacant residential properties owned by registered indigent beneficiaries be exempt from the calculation of rates
- The first 30% of all Public Service Infrastructure (PSI) properties be exempt from the calculation of rates.

Exemptions, rebates and reductions

That in terms of qualifying criteria set out in the rates policy of the Council, the 2019/20 rates be subject to the following exemptions, rebates and reductions:

- A general rebate, applicable in the 2019/20 financial year only, in respect of all categories of properties, excluding properties in receipt of developers' rebates: 6%

The following shall apply after deduction of the general rebate:

- Pensioners and Disability Grantees rebates:

Applicants under the age of 65 years - 25%

Applicants between 65 and 75 years - 30%

Applicants older than 75 years - 35%

- Agricultural properties: 50%
- Rebate: child headed households: 100%
 - Excluded Services Rebate: 15%
 - Places of worship: 100%
 - Public benefit organizations: 100%
 - Land reform beneficiaries: 100%
 - State land: 100%
 - Commercial Developers incentives:

100% rebate	-	Year 1
90% rebate	-	Year 2
80% rebate	-	Year 3
70% rebate	-	Year 4
60% rebate	-	Year 5
No Incentive	-	From year 6 onwards

Please note general rebate not applicable to commercial developers.

Residential Developers incentives, applicable only in respect of existing service level agreements:

100% rebate	-	Year 1
100% rebate	-	Year 2
90% rebate	-	Year 3
80% rebate	-	Year 4
70% rebate	-	Year 5
60% rebate	-	Year 6
50% rebate	-	Year 7
No incentive	-	From year 8 onwards

Please note general rebate not applicable.

- 90% rebate in respect of the following PSI properties (phasing out of rates):

- national, provincial or other public roads on which goods, services or labour move across a municipal boundary;
- water or sewer pipes, ducts or other conduits, dams, water supply reservoirs, water treatment plants or water pumps forming part of a water or sewer; an

Date of operation of determination of rates

That this determination comes into operation on 01 July 2019.

Final date for payment of rates:

- **Annual payment of rates:** That the final date for the payment of annual rates be fixed at 30 September 2019. Interest and administration charges will be raised in terms of Council's Credit Control & Debt Collection Policy and Tariff of Charges. Any capital rates outstanding as at 29 November 2019 will be subject to an administration charge of 10% as stipulated in Council's Credit Control Policy and Tariff of Charges.
- **Monthly rates payments:** That rates may be paid in 11 (eleven) equal instalments with the first instalment payable on or before the last municipal working day of August 2019. Thereafter each monthly instalment must be paid on or before the last working day of each month and provided that interest will accrue at 15.5% per annum in terms of Council's Credit Control & Debt Collection Policy and Tariff of Charges if an instalment is not paid by the last working day of the month. Any capital rates outstanding as at 30 June 2020 will be subject to an administration charge of 10% as stipulated in Council's Credit Control & Debt Collection Policy and Tariff of Charges.
- Council will by special arrangement with individual property owners agree that rates be paid annually. Application to pay rates on an annual basis must be completed by 15 July 2019.

Tariff of charges

- That the Council approve and adopt the amendments to its Tariff of Charges (noting that the electricity tariffs are pending approval by NERSA) as depicted on the schedules annexed hereto, and that these tariffs come into operation on 1 July 2019.
- That Council note that all tariffs listed in the Tariff of Charges will be subject to the payment of value added tax, except for fines, refundable deposits, and interest charges, and where specifically indicated as inclusive of value added tax.

Proposed tariff structure

It is proposed that Council's tariff of charges be increased as follows and be advertised to the general public for implementation with effect from 1 July 2019:

- Refuse Removal charges - various as per tariff of charge with a maximum of 6%
- Electricity charges - various as per tariff of charge
- Miscellaneous tariffs - various (see tariff of charges document)

- Budgeted Financial Performance (Revenue and Expenditure by Municipal Vote) – (Table A3)
- Budgeted Financial Performance (revenue by Source and Expenditure by Type) – (Table A4)

Multi-year and single year capital appropriations by municipal vote and standard classification and associated funding by source (Table A5).

- (iii) That the draft financial position, cash flow, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are adopted as set out in the following tables:

Budgeted Financial Position (Table A6)
 Budgeted Cash Flows (Table A7)
 Asset Management (Table A9)
 Basic Service Delivery Measurements (Table A10)

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 - and railway lines forming part of a national railway system.

4. Date of operation of determination of rates

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7. BUDGET RELATED POLICIES

THAT Council notes for consideration the draft policies with effect from 01 July 2019, the following Budget Related Policies have been tabled as a separate item ::

- Rates Policy
- Credit Control & Debt Collection Policy
- Indigent Policy

- Tariff Policy
- Investment & Cash Management Policy
- Borrowing Framework Policy and Guidelines
- Supply Chain Management Policy
- Virement Policy
- Budget Policy
- Funding and Reserves Policy
- Assets Management Policy
- Long Term Financial Planning Policy
- Infrastructure, Investments & Capital Projects

The effective date of all revised policies is the 1st July 2019.

8. MEASURABLE PERFORMANCE INDICATORS FOR REVENUE

THAT the following measurable performance indicators for revenue collections be set:

- Electricity income minimum collection rate of 90%
- Property rates income minimum collection rate of 90%
- Refuse income minimum collection rate of 90%

9. THAT it be noted that property rates are deemed zero rated in the treatment of Value Added Tax (VAT).

10. THAT it be noted that in respect of Capital Expenditure Estimates:

In those instances where information has been provided in terms of Section 19(2) (b) of the Municipal Finance Management Act No. 56 of 2003, the approval of the capital budget constitutes project approval for the specific projects as reflected in the detailed capital budget.

Where information in terms of Section 19(2) (b) of the MFMA is not provided, specific project approval is to be sought from Council during the course of the year prior to any spending taking place on these projects during the year. It be noted that should any expenditure be incurred on any of these projects without compliance with Section

- 19(2) of the MFMA such expenditure may be deemed as irregular or unauthorised.
11. THAT any savings on the capital budget is to be retained and not transferred to any other vote.
12. THAT for projects which have multiple sources of funding, any savings on the project attributable to the outcome of the competitive bidding processes of the council shall be apportioned in the following order of priority:
- o Reduction in council contribution towards the project.
 - o Reduction of the loan funding portion of the project.
13. THAT in terms of the priority in the execution of the capital budget, priority should first be given to all projects that have been rolled over of which are primarily grant funded. Upon completion of all rolled over projects can the Business Units commence with their new projects. The cash flow estimates of the municipality should be noted in this regard.
14. In terms of Section 62(1)(a) of the Municipal Finance Management Act No. 56 of 2003, it be noted that new projects for the 2019/2020 financial year can only proceed once full business and operating plans indicating efficient, effective and economical use of all assets to be acquired have been tabled and approved before council.
15. THAT in pursuance of the above and in terms of section 62(1) (c) of the Municipal Finance Management Act No. 56 of 2003, the Municipal Manager as well as all Executive Directors are to ensure that they develop and maintain efficient, effective and transparent systems of financial, risk management and internal control in terms of projects within their directorates that have been approved for execution.
16. THAT it be noted that should any roll-overs of grant funding persist into the 2019/2020 financial year, the respective Executive Director ensure the necessary detail motivations are completed for approval by National Treasury, Provincial Treasury or the relevant transferring officer. This must be done within the timeframes and formats specified by the relevant regulating authority.
- In the event that the National/Provincial Treasury refuses the roll-over of such funds or even a portion of the funds (Section 21 of DORA), then council will have to fund these projects out of internal funding and this will result in the reprioritisation of the approved capital budget for the 2019/2020 to 2021/2022 financial years in order to avoid cash flow and financial problems for the Kwadukuzana Municipality. It is further noted that this motivation should be provided to the Finance directorate by 30 June 2018.

17. THAT in compliance with relevant sections of the Municipal Finance Management Act, Municipal Property Rates Act and the Municipal Systems Act, the budgets, rate and tariff determinations is published in the local press.

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Author : A Nunkumar (Director: Budget and Compliance)
: R D Singh (Director: Revenue)
: S Cundasamy (Acting Manager: Budget)
: P Mpofana (Acting Budget Analyst)

Approved/Comments



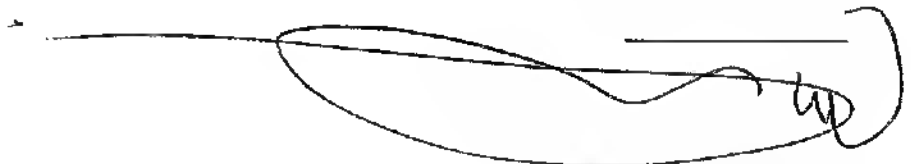
S M Rajcoomar

Chief Financial Officer

(032) 437 5505

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Authorised/Comments

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NJ Mdakane

Municipal Manager

Date:

KWADUKUZA MUNICIPALITY

2019/2020

FIVE YEAR D-TERM REVENUE AND EXPENDITURE FRAMEWORK

ABBREVIATIONS & ACRONYMS

AFS	Annual Financial Statements
AMC	Asset Management Committee
BSC	Budget Steering Committee
BTO	Budget & Treasury Office (Finance Business Unit)
CFO	Chief Financial Officer
DORA	Division of Revenue Act
DORB	Division of Revenue Bill
COGTA	Co-operative Governance & Traditional Affairs
EXCO	Executive Committee
FMG	Financial Management Grant
GAMAP	Generally Accepted Municipal Accounting Practice
GDP	Gross Domestic Product
GRAP	Generally Recognised Accounting Practice
HIV/AIDS	Human Immune Deficiency Virus / Acquired Immune Deficiency Syndrome
IBTs	Inclining Block Tariff Structures
IDP	Integrated Development Plan
IT	Information Technology
KDM	KwaDukuza Municipality
kWh	Kilo Watt Hours
MANCO	Management Committee
MFMA	Municipal Finance Management Act 2003 (Act No. 56 of 2003)
MIG	Municipal Infrastructure Grant
MM	Municipal Manager (Accounting Officer)
MPCCs	Multi-Purpose Community Centres
MPRA	Municipal Property Rates Act 2004 (Act No. 6 of 2004)
MSA	Municipal Systems Act 2000 (Act No. 32 of 2000)
MSIG	Municipal Systems Improvement Grant
MTREF	Medium Term Revenue & Expenditure Forecast
MV	Market Value
NDPG	Neighbourhood Development Partnership Grant
NERSA	National Energy Regulator of South Africa
NT	National Treasury
PPP	Public-Private Partnerships
PSI	Public Service Infrastructure
PT	Provincial Treasury
SALGA	South African Local Government Association
SDBIP	Service Delivery & Budget Implementation Plan
VAT	Value-Added Tax

CONTENTS**PART 1 – ANNUAL BUDGET**

- 1.1 MAYORS REPORT
- 1.2 RESOLUTIONS
- 1.3 EXECUTIVE SUMMARY
- 1.4 DRAFT BUDGET TABLES

PART 2 – SUPPORTING DOCUMENTATION

- 2.1 OVERVIEW OF ANNUAL BUDGET PROCESS
- 2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN
- 2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS
- 2.4 OVERVIEW OF BUDGET RELATED POLICIES (Policies included as Annexures A – M)
- 2.5 OVERVIEW OF BUDGET ASSUMPTIONS
- 2.6 OVERVIEW OF BUDGET FUNDING
- 2.7 EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES
- 2.8 ALLOCATIONS AND GRANTS MADE BY THE MUNICIPALITY
- 2.9 COUNCILLOR AND BOARD MEMBER ALLOWANCES AND EMPLOYEE BENEFITS
- 2.10 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW
- 2.11 ANNUAL BUDGETS AND SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLANS – INTERNAL BUSINESS UNITS
 - 2.11.1 DETAILED OPERATING BUDGET
 - 2.11.2 DEPARTMENTAL SDBIPs
- 2.12 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS
- 2.13 CAPITAL EXPENDITURE DETAILS
- 2.14 LEGISLATION COMPLIANCE STATUS

2.15 OTHER SUPPORTING DOCUMENTS

2.16 MUNICIPAL MANAGER'S QUALITY CERTIFICATION

1.1 MAYORS REPORT

INSERT MAYORS REPORT

1.2 RESOLUTIONS

3. DRAFT ESTIMATES OF INCOME & EXPENDITURE

THAT in terms of Section 16(1) and (2) of the Municipal Finance Management Act, 56 of 2003:-

- (ii) The Draft Annual Budget of the Municipality for the Financial year 2019/2020; and Indicative allocations for the two projected outer years 2020/2021 and 2021/2022; and the multi – year and single year capital appropriations are approved as set-out in Sections 1.4, 2.11 and 2.13.

Budgeted Financial Performance (Revenue and Expenditure by Standard Classification) – (Table A2)

Budgeted Financial Performance (Revenue and Expenditure by Municipal Vote) – (Table A3)

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Multi-year and single year capital appropriations by municipal vote and standard classification and associated funding by source (Table A5).

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80% rebate	-	Year 3
70% rebate	-	Year 4
60% rebate	-	Year 5
No Incentive	-	From year 6 onwards

Please note general rebate not applicable to commercial developers.

Residential Developers Incentives, applicable only in respect of existing service level agreements:

100% rebate	-	Year 1
100% rebate	-	Year 2
90% rebate	-	Year 3
80% rebate	-	Year 4
70% rebate	-	Year 5
60% rebate	-	Year 6
50% rebate	-	Year 7
No Incentive	-	From year 8 onwards

Please note general rebate not applicable.

- 90% rebate in respect of the following PSI properties (phasing out of rates):

- national, provincial or other public roads on which goods, services or labour move across a municipal boundary;
- water or sewer pipes, ducts or other conduits, dams, water supply reservoirs, water treatment plants or water pumps forming part of a water or sewer; an
- and railway lines forming part of a national railway system.

4. Date of operation of determination of rates

That this determination comes into operation on 01 July 2019.

5. Final date for payment of rates:

- Annual payment of rates: That the final date for the payment of annual rates be fixed at 30 September 2019. Interest and administration charges will be raised in terms of Council's Credit Control & Debt Collection Policy and Tariff of Charges. Any capital rates outstanding as at 29 November 2019 will be subject to an

administration charge of 10% as stipulated in Council's Credit Control Policy and Tariff of Charges.

- **Monthly rates payments:** That rates may be paid in 11 (eleven) equal instalments with the first instalment payable on or before the last municipal working day of August 2019. Thereafter each monthly instalment must be paid on or before the last working day of each month and provided that interest will accrue at 15.5% per annum in terms of Council's Credit Control & Debt Collection Policy and Tariff of Charges if an instalment is not paid by the last working day of the month. Any capital rates outstanding as at 30 June 2020 will be subject to an administration charge of 10% as stipulated in Council's Credit Control & Debt Collection Policy and Tariff of Charges.
- Council will by special arrangement with individual property owners agree that rates be paid annually. Application to pay rates on an annual basis must be completed by 15 July 2019.

6. Tariff of charges

- That the Council approve for consultation the amendments to its Tariff of Charges (noting that the electricity tariffs are pending approval by NERSA) as depicted on the schedules annexed hereto, and that these tariffs come into operation on 1 July 2019.
- That Council note that all tariffs listed in the Tariff of Charges will be subject to the payment of value added tax, except for fines, refundable deposits, and interest charges, and where specifically indicated as inclusive of value added tax.

Proposed tariff structure

It is proposed that Council's tariff of charges be increased as follows and be advertised to the general public for implementation with effect from 1 July 2019:

- Refuse Removal charges - various as per tariff of charge with a maximum of 6%
- Electricity charges - various as per tariff of charge
- Miscellaneous tariffs - various (see tariff of charges document)

7. BUDGET RELATED POLICIES

THAT Council notes for consideration the draft policies with effect from 01 July 2019, the following Budget Related Policies have been tabled as a separate item ::

- Rates Policy

- Credit Control & Debt Collection Policy

- Indigent Policy

- Tariff Policy

- Investment & Cash Management Policy

- Borrowing Framework Policy and Guidelines

- Supply Chain Management Policy

- Virement Policy

- Budget Policy

- Funding and Reserves Policy

- Assets Management Policy

- Long Term Financial Planning Policy

- Infrastructure, Investments & Capital Projects

The effective date of all revised policies is the 1st July 2019.

8. MEASURABLE PERFORMANCE INDICATORS FOR REVENUE

THAT the following measurable performance indicators for revenue collections be set:

- Electricity income minimum collection rate of 90%
- Property rates income minimum collection rate of 90%
- Refuse income minimum collection rate of 90%

9. THAT it be noted that property rates are deemed zero rated in the treatment of Value Added Tax (VAT).

10. THAT it be noted that in respect of Capital Expenditure Estimates:

in those instances where information has been provided in terms of Section 19(2) (b) of the Municipal Finance Management Act No. 56 of 2003, the approval of the capital budget constitutes project approval for the specific projects as reflected in the detailed capital budget.

Where information in terms of Section 19(2) (b) of the MFMA is not provided, specific project approval is to be sought from Council during the course of the year prior to any spending taking place on these projects during the year. It be noted that should any expenditure be incurred on any of these projects without compliance with Section 19(2) of the MFMA such expenditure may be deemed as irregular or unauthorised.

- 11. THAT any savings on the capital budget is to be retained and not transferred to any other vote.**
- 12. THAT for projects which have multiple sources of funding, any savings on the project attributable to the outcome of the competitive bidding processes of the council shall be apportioned in the following order of priority:**
- o Reduction In council contribution towards the project.
 - o Reduction of the loan funding portion of the project.
- 13. THAT in terms of the priority in the execution of the capital budget, priority should first be given to all projects that have been rolled over of which are primarily grant funded. Upon completion of all rolled over projects can the Business Units commence with their new projects. The cash flow estimates of the municipality should be noted in this regard.**
- 14. In terms of Section 62(1)(a) of the Municipal Finance Management Act No. 56 of 2003, it be noted that new projects for the 2019/2020 financial year can only proceed once full business and operating plans indicating efficient, effective and economical use of all assets to be acquired have been tabled and approved before council.**
- 15. THAT in pursuance of the above and in terms of section 62(1) (c) of the Municipal Finance Management Act No. 56 of 2003, the Municipal Manager as well as all Executive Directors are to ensure that they develop and maintain efficient, effective and transparent systems of financial, risk management and internal control in terms of projects within their directorates that have been approved for execution.**
- 16. THAT it be noted that should any roll-overs of grant funding persist into the 2019/2020 financial year , the respective Executive Director ensure the necessary detail**

motivations are completed for approval by National Treasury, Provincial Treasury or the relevant transferring officer. This must be done within the timeframes and formats specified by the relevant regulating authority.

In the event that the National/Provincial Treasury refuses the roll-over of such funds or even a portion of the funds (Section 21 of DORA), then council will have to fund these projects out of internal funding and this will result in the reprioritisation of the approved capital budget for the 2019/2020 to 2021/2022 financial years in order to avoid cash flow and financial problems for the KwaDukuza Municipality. It is further noted that this motivation should be provided to the Finance directorate by 30 June 2018.

17. **THAT** in compliance with relevant sections of the Municipal Finance Management Act, Municipal Property Rates Act and the Municipal Systems Act, the budgets, rate and tariff determinations is published in the local press.

1.3 EXECUTIVE SUMMARY

EXECUTIVE SUMMARY

BACKGROUND

The MTRF outlines KDM's revenue and expenditure plans for the next 3 years, specifically highlighting sources of funds and how the funds will be utilised in order to attain service delivery goals.

The MM, the CFO, the BSC and the BTO assist the Mayor in developing and implementing the budget process. KDM has no municipal entities.

- KDM's MTRF complies with all legal requirements:

1. The Constitution 1996 (Act No. 108 of 1996)
2. The Local Government: Transition Act 1993 (Act No. 209 of 1993)
3. The MSA
4. The MFMA
5. The Municipal Structures Act 1998 (Act No. 117 of 1998)
6. Municipal Budget & Reporting Regulations issued by NT
7. MFMA Circulars published by NT
8. Division of Revenue Act

- The MTRF is influenced by the following elements:

1. Producing a balanced, credible and funded budget taking into account realistically anticipated revenues
2. Delivering quality services on the ground
3. Cost increases
4. Tariff increases
5. Debt recovery
6. Asset management
7. Borrowing levels

DRAFT MTREF HIGHLIGHTS

The MTREF 2019/2020 – 2021/2022 is covered comprehensively in Tables A1 to A10 and Supporting Tables SA1 to 5A37.

Consolidated Overview of the 2019/2020 MTREF

Description	2019/2020 '000	2020/2021 '000	2021/2022 '000	TOTAL MTREF '000
Total operating revenue	1 836 163	1 949 953	2 064 359	5 850 475
Total operating expenditure	1 832 105	1 945 631	2 059 754	5 837 490
(Surplus)/ deficit for the year	(4 058)	(4 322)	(4 605)	(12 985)
Utilised for capital funding	67 972	69 022	75 388	212 382
Net Surplus / Deficit	72 030	73 345	79 993	225 368
Total capital expenditure	R 377,966,092	R 260,212,496	R 169,180,374	R 807,358,962

Total operating revenue is expected to grow by 16% for the 2019/2020 financial year when compared to the 2018/2019 Budget. For the two outer years, operational revenue will increase by R113 790 000 and R114 406 000 respectively.

Operational expenditure has grown to R1 832 105 000 in the 2019/2020 budget. For the 2020/2021 and 2021/2022 year, operational expenditure will increase by an estimated R113 526 000 and R114 123 000 for each of the respective outer years of the MTREF.

The total capital quantum is R 807 358 962 over the MTREF.

DRAFT OPERATING BUDGET:

1. OPERATING REVENUE FRAMEWORK

The projected revenue is determined, inter alia, by setting tariffs which are not only affordable to the consumers, but also deemed to be fair and realistic.

The following table is a high-level summary of the 2019/2020 draft Revenue (Classified per main revenue source).

Description	Ref	1	Revenue By Source									
			Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
			2015/16	2016/17	2017/18			Current Year 2018/19	2019/20	2020/21	2021/22	2022/23
Property rates	2	2	312 468	346 502	382 441	480 751	451 291	451 291	451 291	491 726	519 629	549 966
Service charges - electricity revenue	2	2	622 038	685 240	732 827	751 194	770 410	770 410	770 410	870 312	919 567	971 530
Service charges - water revenue	2	2	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	2	2	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2	2	57 371	48 400	57 437	63 607	63 607	63 607	63 607	62 847	66 529	68 250
Rent of fixtures and equipment			1 017	997	1 458	1 161	1 630	1 630	1 630	1 686	1 758	1 833
Interest earned - external investments			30 410	32 612	31 027	23 006	30 025	30 025	30 025	32 139	34 396	36 752
Interest earned - outstanding debtors			6 564	5 573	5 291	7 200	6 850	6 850	6 850	7 566	7 947	8 350
Grants received			-	-	-	-	-	-	-	-	-	-
Fines, penalties and donations			23 468	35 572	31 011	47 019	38 319	38 319	38 319	40 020	41 079	41 142
License and permits			8 598	93	200	206	206	206	206	217	230	243
Agency services			-	8 744	10 835	9 688	10 438	10 438	10 438	11 168	11 816	12 501
Transfers and subsidies			121 813	130 643	151 173	155 667	164 451	164 451	164 451	186 005	207 030	225 230
Other revenue	2		64 929	67 946	69 026	34 836	38 719	38 719	38 719	182 476	141 024	148 563
Grants on disposal of PPE			50	4 508								
Total Revenue (excluding capital transfers and contributions)			1 237 774	1 373 376	1 478 636	1 525 513	1 575 946	1 575 946	1 575 946	1 836 183	1 949 953	2 064 339

Significant components of the OPERATING REVENUE budget are as follows:

• Capital Transfers

In keeping with the prescribed formats issued by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statements. The inclusion of capital transfers would distort the calculation of the operating surplus/deficit.

• Property Rates

- The significant increase in property rates is largely due to the following factors:-
1. Additional newly registered property rated from date of transfer.
 2. Building completions.
 3. Objection outcomes e.g. a few commercial properties increase in valuation.
 4. Phasing out of developers' incentives.

• Service Charges (Electricity and Refuse)

Revenue generated from service charges for 2019/2020 financial year amounts to R 933 Million which indicates 53% of revenue is generated from service charges revenue. Council has embarked on various processes which will enforce better revenue collections on service charges viz.

1. Revenue Enhancement Project
2. Development of an Energy Losses Task Team which will assist in the reduction of energy losses.
3. A contractor has been appointed for the disconnection/reconnection of electricity
4. Replacement of maximum demand meters

- **Transfers Recognised**

The following table reflects the transfer recognized – operational revenue:-

KZN292 KwaDukuza - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		115,557	119,656	135,378	153,749	153,091	153,091	172,849	189,533	210,189
Local Government Equitable Share		105,352	116,642	131,541	147,876	147,876	147,876	167,408	185,716	206,232
Municipal Systems Improvement		450	-	-	-	-	-	-	-	-
Finance Management		1,400	1,725	1,800	1,800	1,800	1,800	1,800	1,800	1,800
EPWP Incentive		1,418	1,288	1,555	1,540	1,540	1,540	1,729	-	-
MKG Funded PWU Costs		838	-	452	2,533	1,875	1,875	1,912	2,017	2,167
MKG Transfer To Ikembe		6,100	-	-	-	-	-	-	-	-
Provincial Government:		7,671	7,623	7,350	12,918	11,380	11,380	13,146	17,487	15,031
Provincialisation of Libraries		2,894	2,929	3,045	5,028	5,028	5,028	5,279	5,543	5,848
Museum Subsidy		168	175	183	192	192	192	3,202	5,214	2,225
Community Library Service Grant		510	537	554	591	591	591	633	678	726
Municipal Assistance Programme		-	-	-	-	-	-	-	-	-
Housing Accreditation		4,101	3,987	4,058	6,049	5,499	5,499	4,032	6,062	6,232
Maintenance Grant-Sport Facilities		-	-	-	58	50	50	-	-	-
Spatial Development Framework Support		-	-	-	1,000	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
(insert description)		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
(insert description)		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	123,228	127,263	143,201	165,667	164,451	164,451	185,995	207,030	225,229

The following table is the summary of other revenue over the MTREF

KZN292 Kwadukuzi - Supporting Table SA1 Supporting detail to Budgeted Financial Performance

Description	Rel	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework				
		Audited Outcome	Audited Outcome	Adjusted Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year 2019/20	Budget Year 2020/21	Budget Year 2021/22	
Revenue by source													
Exchange Revenue, Sales of Goods and Rendering of Services, Marketing	-	-	-	8,090	11,583	11,583	11,583	11,583	12,285	12,978	13,731	2	
Exchange Revenue, Sales of Goods and Rendering of Services, Marketing	-	-	-	-	-	-	-	-	-	-	-	2	
Exchange Revenue, Sales of Goods and Rendering of Services, Marketing	-	-	-	8,090	8,090	7,285	7,285	7,285	7,785	8,173	8,647	2	
Exchange Revenue, Operational Revenue, Administrative Handling Fees	-	-	-	1,540	1,540	1,580	1,580	1,580	1,684	1,782	1,885	2	
Exchange Revenue, Sales of Goods and Rendering of Services, Advertising	-	-	-	1,079	1,079	2,179	2,179	2,179	2,308	2,442	2,583	2	
Exchange Revenue, Sales of Goods and Rendering of Services, From Fair	-	-	-	1,085	1,085	1,278	1,278	1,278	1,351	1,429	1,512	2	
Exchange Revenue, Sales of Goods and Rendering of Services, Parking	-	-	-	680	680	300	300	300	318	338	356	2	
Exchange Revenue, Sales of Goods and Rendering of Services, Sale of Goods	-	-	-	585	585	1,001	1,001	1,001	1,080	1,121	1,188	2	
Exchange Revenue, Sales of Goods and Rendering of Services, Leases	-	-	-	550	550	550	550	550	550	550	550	2	
Exchange Revenue, Operational Revenue, Insurance Refund	-	-	-	546	546	546	546	546	579	612	646	2	
Exchange Revenue, Sales of Goods and Rendering of Services, Laundry	-	-	-	530	530	530	530	530	561	593	626	2	
Other Revenue	3	54,929	67,948	80,121	1,622	11,888	11,888	11,888	13,481	14,491	15,491	2	
Total Other Revenue	1	54,829	67,948	80,121	31,506	38,719	38,719	38,719	41,864	44,509	47,121	2	

2. OPERATING EXPENDITURE FRAMEWORK

The Municipality's expenditure framework for the 2019/2020 MTRF is informed by the following:

- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash backed reserves to fund any deficit;
- Funding of the budget over the medium term as informed by Section 18 and 19 of the MFMA;
- The Capital programme is aligned to the backlog eradication plan

The following table indicative of the 2019/2020 draft operating expenditure by standard classification item:-

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	1										
Expenditure By Type											
Employee related costs	2	202 807	320 464	343 059	375 563	396 928	396 928	396 928	454 252	483 611	516 584
Remuneration of councillors		18 544	18 910	21 842	23 182	23 182	23 182	23 182	24 043	25 967	29 107
Debt impairment	3	37 603	16 275	23 185	45 529	8 134	8 134	8 134	8 662	9 268	9 921
Depreciation & asset impairment	2	69 596	63 434	70 332	85 000	86 000	86 000	86 000	90 644	95 629	100 889
Finance charges		24 880	24 515	23 103	23 766	23 786	23 786	23 786	28 713	28 207	28 207
Bulk purchases	2	486 661	552 551	567 223	633 019	623 662	623 662	623 662	670 713	711 606	739 615
Other materials	8	63 326	68 820		36 437	19 739	19 739	19 739	21 004	22 235	23 544
Contracted services		30 463	29 171	125 454	150 760	180 378	180 378	180 378	213 649	229 027	243 888
Transfers and subsidies		6 100	26 504	-	300	19 816	19 816	19 816	10 445	8 044	8 816
Other expenditure	4, 5	179 839	164 537	146 626	140 470	200 930	200 930	200 930	309 980	332 037	359 183
Loss on disposal of PPE		10 709	9 062	2 857							
Total Expenditure		1 212 518	1 296 244	1 323 674	1 524 786	1 575 567	1 575 567	1 575 567	1 832 105	1 945 631	2 059 754

Significant components of the OPERATING BUDGET are as follows:

- Bulk Purchases amount to approx. R670,7m. This figure takes into consideration the Eskom increase in tariffs. Further assumptions are noted in Section 2.5
- Employee's related cost and council remuneration account for 25% (R454 252 179) of the budget (R1 823 104 645).
- Other expenditure amounts to R213, 6m.

[illegible]

Further points to Note:-

- Provision of Free Basic Services

The municipality has a responsibility in ensuring that indigent households are provided with the basic municipal services by subsidizing the cost of services payable by indigent consumers. Indigent Support is financed from the Equitable Share grant funding.

CAPITAL EXPENDITURE OF THE MTREF

The MFMA Local Government Capital Asset Management Guideline 2008 calls for the establishment of an Asset Management Committee (AMC). The AMC oversees asset management project outcomes; set asset management timetables and approve all asset management progress reports. This committee meets on a regular basis.

The Capital Budget focuses on the IDP objectives and KDM's infrastructure needs. Due to limited resources, KDM has to prioritise its spending.

The major aspects of the capital budget are listed below :

- i. Increased focus on Civil and Electrical Infrastructure.
- ii. Increased focus on cemeteries development.

Asset Management requires Council to allocate 40% of the capital budget to renewable of existing assets. Since KwaDukuza Municipality is still growing/developing, with most of rural wards still needs new infrastructure like roads, sport fields, community halls and creches. It is because of these reasons that KwaDukuza Municipality only has 28% of the Capital Budget on renewal of existing assets, while 72% is allocated towards new assets. We believe in the long run 40% of capital budget will be achieved once the challenge of building new infrastructure to needy communities is addressed in line with IDP priorities.

The following is indicative of the draft Capital Expenditure per source of funding for 2019/20

SUMMARY CAPITAL BUDGET 2019 / 2020					
BUSINESS UNIT	APPROVED BUDGET	GRANTS	PUBLIC CONTRIBUTIONS	COUNCIL FUNDING	LOAN FUNDING
OFFICE OF THE MUNICIPAL MANAGER	-	-	-	-	-
CORPORATE SERVICES	1,800,000	-	-	1,800,000	-
FINANCE	4,050,000	-	-	4,050,000	-
EDP	710,000	-	-	710,000	-
COMMUNITY SERVICES & PUBLIC AMENITIES	68,283,176	-	3,020,206	65,262,970	-
COMMUNITY SAFETY	5,400,000	-	-	5,400,000	-
CIVIL ENGINEERING & HUMAN SETTLEMENTS	147,092,772	51,971,692	4,871,080	90,250,000	-
ELECTRICAL ENGINEERING	150,230,144	21,000,000	5,000,000	64,230,144	60,000,000
YOUTH DEVELOPMENT	-	-	-	-	-
TOTAL	377,566,092	72,971,692	12,891,286	231,703,114	60,000,000

KEY ASSUMPTIONS

- DORA

All National and Provincial Grant allocations have been taken into account.

- Inflation

The changes in tariffs have been considered in accordance with the Rates and Tariff policy of the municipality and comply with Section 74 of the Municipal systems Act.

It is proposed that Council's tariff of charges be increased as follows and be advertised to the general public for implementation with effect from 1 July 2019:

- Property Rates Increase of 8%
- Refuse Removal charges – various as per tariff of charges with a maximum of 6%
- Electricity charges – various as per tariff of charges
- Miscellaneous tariffs – various (see tariff of charges document)

The inflation rate based on existing expenditure is used for calculating salary/wage increases for all employees, including Section 57 employees. Outer years have been budgeted for at inflation. This is governed via a three year agreements with the SALGBC. This will continue to be revised with on-going consultation between the payroll office and the respective business units. Any amendments will be recognised and accounted for during the final budget.

Refuse removal tariffs have been increased on average 6 % in order to ensure the sustainability and viability of the service. Preceding years has indicated that the budgeting was geared towards the operating requirements of the section, thereby not allowing sufficient funds to ensure that the capital assets and maintained, replaced and extended. This increase will allow the basic services to community to continue without risk of assets not working as intended or meeting demand.

For specific budget assumptions used in the MTRF, please refer to the Section 2.5

MUNICIPAL ENTITIES

The municipality does not have any municipal entities. Therefore, any associated documentation has not been tabled in this regard.

PAST PERFORMANCE HIGHLIGHTS

KDM received unqualified audit reports for the previous thirteen consecutive years.

ALIGNMENT WITH GOVERNMENT PRIORITIES

The following priorities have been incorporated into the MTREF 2019/2020 to 2021/2022:

- **National Priorities**

The President's 2019 State of the Nation Address indicated that local government has an obligation to:

1. Job Creation
2. Better Education
3. Improved Health Services
4. Rural Development & Land Reform
5. Spending of public funds wisely and reducing of wasteful expenditure that forms part of cost cutting measures
6. Monitoring of the Back to Basics Local Government Implementation Plan.

The National Budget Review 2019 state that local government must:

1. Enforce financial discipline; on budget spending and sound cash management
2. Ensure enhanced service delivery and communities receive value for money
3. Provide decent and sustainable jobs
4. Ensure further economic growth
5. Develop Infrastructure

- **Provincial Priorities**

The MTREF and IDP are aligned with the KZN Provincial Growth & Development Strategy. This strategy involves:

1. Strengthening and building government to facilitate sustainable development, public participation in decision making, Implement performance driven transformation and co-operative governance
2. Improve and expand basic service delivery for a better quality of life for all
3. Implement economic programmes to raise investments, increase exports and capitalise on provincial resources, strengths and synergies
4. Create programmes to increase employment opportunities, access to finance, human capacity and skills development, that also addresses the challenges of the second economy
5. Reduce poverty and increase vulnerable groups' access to social security nets and services
6. Comprehensively address the spread of HIV/AIDS pandemic and the associated economic and social impacts
7. To manage, preserve and enhance the natural environment and comprehensively address an environmental management system for sustainable development.

• District Priorities

The MTRF and IDP have taken the strategic goals of the Ilembe IDP into consideration, which include:

1. Promoting investment and development
2. Introducing incentives that attract development initiatives
3. Establishing and promoting PPPs
4. Preserving and protecting the natural environment
5. Promoting cultural, community based tourism and integrated tourism development
6. Establishing co-operatives that maximise economic opportunities in the agricultural sector

The above key assumptions are further explained under Section 2.5

DEBT RECOVERY AND CREDIT CONTROL

The municipality budgets for the provision for bad debt in accordance with the prescripts of GRAP. This is to impair the asset so as to reflect the collection probability. This effectively ensures the debtors as indicated on the balance sheet is not overstated. Bad Debt is however only written off when all prospective debt recovery mechanisms are exhausted and possibility of recovery is remote.

There may therefore be a timing difference between the impairment of the debt (provision for bad debt) and the actual "write-off" of this debt. Any bad debts written off are done so directly against the gross value of the debt and not the impairment recognised. This reduction of debtors is has a resultant effect of reducing the subsequent impairment calculated. The nett effect of this movement is recognised in the Statement of Financial Performance.

DEBT COLLECTION RATES

The municipality will undertake to review of the applicability and accuracy of the collection percentages within the forthcoming consultation period. Should there be any amendments to these percentages, same will be adjusted in the final budget documents. Council has embarked on various processes within the current year which will enforce better revenue collections on service charges viz.

1. Revenue Enhancement Project
2. Continuation of the Revenue and Debt Steering Committee to assist in the reduction of Energy Losses.
3. Replacement of maximum demand meters

DEBTORS:

The municipality has applied a 90% collection rate. During the next two months we will confirm and validate the accuracy of the collection percentage applied. It should however be noted that the municipality has implemented various mechanisms to enhance the revenue

collection processes. Amongst these are the revenue enhancement project, the monitoring of the Revenue and Debt Steering Committee, and the replacement of maximum demand meters.

COST CUTTING MECHANISMS

The municipality has in the prior year implemented cost cutting and financial austerity measures. These principles are aligned to Department of Co-Operative Governance's Back to Basics programme.

This was implemented in the prior year and continues to be embedded in the budget principles.

CASH FLOW MANAGEMENT

One of the significant funding sources of capital expenditure in the prior years was internal reserves. Whilst this allowed accelerated service delivery, the internal cash reserves did not have the ability to recover.

Recognising that this may in the long term impact the financial sustainability of KDM, Council has proactively adopted the funding a reserves policy which stipulates the minimum funding requirements which Council must strive to achieve in the medium to long term.

Given that numerous service delivery imperatives remain, a phased in approach will be implemented to ensure a balance is achieved between service delivery and financial prudence.

This process has commenced two years ago year with a four year progressive plan to ensure capital funding is achieved via operating surpluses so as to decrease our reliance on historic reserves.

This will be closely monitored during the MTREF and adjusted where required.

1.4 DRAFT BUDGET TABLES

DRAFT BUDGET TABLES

In terms of the Municipal Budget and Reporting Regulations, the 10 primary budget tables, as attached, reflects the 2019/2020 budget and MTREF to be supported by Council and made public for comment.

Budget Table	Synopsis of table
Table A1	High level summary of the municipality's budget, including operating, capital, financial position, cash flow and MFMA funding compliance.
Table A2	Indicative of the budgeted financial performance with regards to revenue and expenditure per standard classification.
Table A3	Indicative of the budgeted financial performance with regards to revenue and expenditure and operating surplus or deficit per municipal vote.
Table A4	Indicative of the budgeted financial performance with regards to revenue by source and expenditure by type.
Table A5	Indicative of the municipality's capital projects in relation to the capital expenditure by municipal vote, capital expenditure by classification, and funding sources. Also included is Information pertaining to capital transfers from National and Provincial government. KDM has adopted a multi-year capital budget appropriation.
Table A6	Indicative of the financial position of the municipality.
Table A7	Indicative of the cash and cash equivalent of the municipality over the draft MTREF.
Table A8	Indicative of the Cash Backed Reserves/ Accumulated Surplus. Represents an evaluation of the funding levels by forecasting cash and investments at year end and reconciling the available funding to the liabilities in existence. This is in line with MFMA legislation.
Table A9	Represents the municipal capital allocations to the funding of new assets and renewal of existing assets. This also includes spending on repairs and maintenance.
Table A10	Indicative of the service delivery levels, including backlogs, for each of the main services.

KZN292 KwaDukwa - Table A1 Budget Summary

Description	2019/18	2018/17	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Financial Performance											
Property rates	3 121,496	3 846,992	3 846,992	3 822,441	4 320,781	4 512,281	4 512,281	4 512,291	4 917,726	5 195,529	5 499,888
Service charges	679,428	743,612	743,612	750,314	804,611	834,016	834,016	834,016	938,159	986,086	1 039,780
Investment revenue	30,410	31,077	31,077	23,066	20,025	30,025	30,025	30,025	32,139	34,386	36,752
Transfers recognised - operational	1 211,813	1 272,857	1 272,857	1 121,613	1 665,637	1 644,461	1 644,461	1 644,461	1 858,956	2 077,030	2 225,229
Other own revenue	83,826	119,839	119,839	111,931	100,109	96,161	96,161	96,161	103,134	203,904	212,833
Total Revenue (excluding capital transfers and contributions)	1 237,774	1 370,822	1 370,822	1 169,536	1 525,513	1 575,946	1 575,946	1 575,946	1 695,946	1 949,953	2 064,359
Employee costs	282,897	320,464	320,464	343,090	376,533	386,928	386,928	386,928	454,262	488,811	519,584
Remuneration of councillors	18,544	18,910	18,910	21,812	23,182	23,182	23,182	23,182	24,043	25,867	28,107
Depreciation & asset impairment	69,686	63,434	63,434	70,332	65,009	66,000	66,000	66,000	80,844	95,629	100,889
Finance charges	24,880	24,515	24,515	567,223	671,457	643,402	643,402	643,402	691,717	739,841	783,159
Materials and bulk purchases	551,977	621,371	621,371	567,223	671,457	643,402	643,402	643,402	691,717	739,841	783,159
Transfers and grants	6,100	-	-	-	300	19,816	19,816	19,816	10,446	8,044	8,816
Other expenditure	258,613	247,007	247,007	344,159	392,443	392,443	392,443	392,443	532,291	670,332	612,882
Total Expenditure	1 212,618	1 295,704	1 295,704	1 524,788	1 575,557	1 575,557	1 575,557	1 575,557	1 832,106	1 946,831	2 069,734
Supplus/(deficit)	25,266	76,122	76,122	144,862	745	389	389	389	4,048	4,322	4,605
Transfers and subsidies - capital (non-current assets)	87,043	78,780	78,780	64,469	63,352	69,260	69,260	69,260	72,972	75,022	75,288
Contributions recognised - capital & contributed assets	3,663	3,720	3,720	8,048	8,202	8,949	8,949	8,949	82,020	85,345	79,993
Share of surplus/(deficit) of associates	-	-	-	-	-	-	-	-	-	-	-
Supplus/(deficit) for the year	116,962	168,601	168,601	217,349	71,988	69,649	69,649	69,649	82,020	85,345	79,993
Capital expenditure & funds sources	319,247	290,357	290,357	344,762	236,245	236,245	236,245	236,245	377,966	280,212	169,180
Transfers recognised - capital	90,706	83,480	83,480	72,487	76,083	74,394	74,394	74,394	85,893	85,893	75,888
Internally generated funds	228,641	206,877	206,877	97,033	191,463	144,899	144,899	144,899	232,103	134,322	43,792
Total sources of capital funds	319,247	290,357	290,357	344,762	236,245	236,245	236,245	236,245	377,966	280,212	169,180
Financial assets	614,479	678,879	678,879	719,265	692,482	692,482	692,482	692,482	644,688	534,308	614,471
Total current assets	1,838,776	2,048,788	2,048,788	2,143,593	2,055,716	2,294,184	2,294,184	2,294,184	2,681,432	2,746,399	2,814,527
Total current liabilities	285,771	302,005	302,005	313,286	328,111	329,747	329,747	329,747	308,620	323,517	328,030
Total non-current liabilities	346,494	399,710	399,710	370,036	458,585	407,873	407,873	407,873	485,430	540,779	605,682
Community wealth/equity	4,821,980	1,955,833	1,955,833	2,179,398	2,169,564	2,249,047	2,249,047	2,249,047	2,331,067	2,416,412	2,498,408
Cash flows	195,528	246,673	246,673	317,887	60,511	64,711	64,711	64,711	41,348	74,628	67,552
Net cash from (used) operating	(405,688)	(127,708)	(127,708)	(176,125)	(242,208)	(187,981)	(187,981)	(187,981)	(270,912)	(133,926)	(113,297)
Net cash from (used) investing	32,679	(8,864)	(8,864)	403,908	65,250	8,529	8,529	8,529	48,290	21,936	27,825
Capital expenditure at the year end	162,941	270,209	270,209	403,908	191,666	359,187	359,187	359,187	177,913	140,551	122,431
Cash & cash equivalents reconciliation	456,317	391,670	391,670	510,781	333,126	480,330	480,330	480,330	309,056	275,594	307,574
Application of cash and investments	82,413	77,595	77,595	68,049	65,246	98,085	98,085	98,085	64,760	56,233	(595)
Balance - surplus (shortfall)	373,904	314,074	314,074	443,302	277,881	382,235	382,235	382,235	244,296	219,461	308,168
Asset management	1,637,693	2,048,019	2,048,019	2,143,352	2,355,055	2,293,697	2,293,697	2,293,697	2,580,919	2,745,502	2,813,293
Depreciation	69,596	63,434	63,434	70,332	65,000	66,000	66,000	66,000	90,644	95,629	100,889
Renewal and Maintenance	37,720	53,871	53,871	48,078	60,457	68,424	68,424	68,424	104,608	84,844	23,888
Repairs and Maintenance	63,326	89,820	89,820	88,820	107,893	55,641	55,641	55,641	69,704	65,408	68,584
Free services	25	28,382	28,382	23,186	65,881	65,081	65,081	65,081	51,591	56,793	60,503
Cost of Free Basic Services provided	72,168	-	-	84,081	94,076	94,076	94,076	94,076	106,632	112,893	118,823
Households below minimum service level	-	-	-	-	-	-	-	-	-	-	-
Water	-	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage	-	-	-	-	-	-	-	-	-	-	-
Energy	-	-	-	-	-	-	-	-	-	-	-
Refuse	-	-	-	-	-	-	-	-	-	-	-

KZN292 KwaDukuza - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	1									
Revenue - Functional										
<i>Governance and administration</i>		522,574	517,198	585,912	575,659	582,677	582,677	633,018	670,392	711,534
Executive and council		159,046	117,325	78,001	92,594	46,048	46,048	53,486	58,287	62,473
Finance and administration		363,528	399,873	487,913	483,065	516,032	516,032	578,259	612,717	647,545
Internal audit		-	-	-	-	697	597	1,273	1,389	1,517
<i>Community and public safety</i>		47,182	48,719	58,553	71,348	95,759	95,759	110,651	120,323	125,960
Community and social services		6,062	6,557	11,184	15,344	18,350	18,350	19,454	22,978	21,676
Sport and recreation		12,370	15,305	12,082	18,381	42,928	42,928	56,077	61,913	68,401
Public safety		26,724	21,301	31,632	30,993	25,767	25,767	25,824	25,886	26,952
Housing		4,026	6,556	3,914	6,629	8,714	8,714	9,195	9,546	9,931
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		17,167	82,658	82,170	76,885	89,740	89,740	110,933	118,102	125,779
Planning and development		8,359	9,585	17,853	12,162	19,160	19,160	25,075	26,971	29,030
Road transport		8,808	73,074	64,501	64,643	69,642	69,642	84,424	89,523	94,946
Environmental protection		-	-	-	-	737	737	1,435	1,608	1,803
<i>Trading services</i>		741,556	805,727	834,778	872,955	897,030	897,030	1,059,623	1,122,158	1,176,474
Energy sources		667,178	741,915	758,773	801,800	817,876	817,876	979,004	1,036,731	1,085,942
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		74,378	63,811	76,005	71,154	79,154	79,154	80,619	85,428	90,531
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	1,328,480	1,454,302	1,541,023	1,596,766	1,645,206	1,645,206	1,914,125	2,030,976	2,139,748
Expenditure - Functional										
<i>Governance and administration</i>		105,533	201,475	204,661	258,335	266,869	266,869	304,645	319,652	342,844
Executive and council		68,794	87,445	69,939	92,948	88,569	98,569	111,859	120,707	132,258
Finance and administration		85,757	110,354	134,652	152,686	163,784	163,784	187,693	193,610	204,883
Internal audit		2,983	3,676	-	4,691	4,537	4,537	4,993	5,335	5,703
<i>Community and public safety</i>		209,866	220,641	228,043	267,328	262,503	262,503	312,810	337,083	366,936
Community and social services		24,388	28,259	32,196	41,257	39,221	39,221	44,022	47,112	50,390
Sport and recreation		68,272	73,772	81,295	88,597	88,257	88,257	113,641	123,026	133,057
Public safety		109,246	106,488	103,878	117,942	117,917	117,917	130,078	136,371	145,706
Housing		7,960	11,122	10,633	19,542	17,109	17,109	24,869	30,673	39,784
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		141,554	134,852	133,694	157,695	158,525	158,525	189,220	203,513	213,980
Planning and development		45,207	49,016	62,391	59,760	62,420	62,420	75,571	83,670	88,262
Road transport		98,346	84,726	81,303	94,997	93,473	93,473	110,208	116,111	121,670
Environmental protection		-	1,110	-	2,938	2,832	2,832	3,441	3,731	4,048
<i>Trading services</i>		895,565	738,733	757,276	848,410	887,659	887,659	1,025,430	1,085,384	1,133,994
Energy sources		637,442	673,295	687,630	776,352	806,985	806,985	934,869	969,440	1,032,405
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		58,123	65,438	69,646	74,068	81,674	81,674	90,561	95,944	101,589
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	1,212,518	1,295,701	1,323,674	1,524,768	1,575,557	1,575,557	1,832,105	1,945,631	2,059,754
Surplus/(Deficit) for the year		115,962	158,601	217,349	71,998	69,649	69,649	82,020	85,345	79,993

KZN292 Kwabukwa - Table A2 Budgeted Financial Performance (Revenue and expenditure by functional classification)

Functional Classification Description	R4	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework			
				Approved Budget	Adjusted Budget	Forecast	Fall Year	Budget 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	
Municipal government and administration		522,524	517,198	665,612	675,859	662,677	662,677	633,018	679,392	711,524	
Executive and Council		159,006	147,305	20,001	92,504	45,048	45,048	68,486	68,287	62,473	
Mayor and Council		157,626	100,247	76,294	90,555	43,271	43,271	48,621	50,844	56,803	
Municipal Manager, Town Secretary and Chief Executive		1,418	1,058	1,708	2,027	2,777	2,777	4,864	5,342	5,672	
Finance and administration		583,526	599,473	487,910	483,065	516,032	516,032	576,280	612,717	647,645	
Finance		581,419	599,354	485,524	480,762	509,382	509,382	566,640	606,663	632,661	
Asset Management		68	68	65	65	65	65	65	1,412	1,404	
Administrative and Corporate Support		25	51	42,380	2,243	516,032	516,032	9,575	612,717	647,645	
Human Resources		483	—	—	—	1,632	—	—	2,877	3,838	
Human Resources		483	—	—	—	1,632	—	—	2,877	3,838	
Legal Services		39	—	—	—	—	—	—	2,453	2,680	
Legal Services		39	—	—	—	—	—	—	2,453	2,680	
Marketing, Customer Relations, Publicity and Media Co-		—	—	—	—	2,604	2,604	2,917	3,270	3,668	
Marketing, Customer Relations, Publicity and Media Co-		—	—	—	—	2,604	2,604	2,917	3,270	3,668	
Property Services		10	10	14	13	13	13	14	15	15	
Property Services		10	10	14	13	13	13	14	15	15	
Risk Management		—	—	—	—	—	—	—	—	—	
Risk Management		—	—	—	—	—	—	—	—	—	
Security Services		—	—	—	—	—	—	—	—	—	
Security Services		—	—	—	—	—	—	—	—	—	
Supply Chain Management		1,507	1,443	2,227	2,205	2,305	2,305	2,441	2,583	2,732	
Supply Chain Management		1,507	1,443	2,227	2,205	2,305	2,305	2,441	2,583	2,732	
Valuation Services		—	—	—	—	—	—	—	—	—	
Valuation Services		—	—	—	—	—	—	—	—	—	
Internal audit		—	—	—	—	—	—	—	—	—	
Internal audit		—	—	—	—	—	—	—	—	—	
Governance Function		—	—	—	—	—	—	—	—	—	
Governance Function		—	—	—	—	—	—	—	—	—	
Community and social services		47,442	44,218	58,163	71,848	65,769	65,769	110,651	120,223	125,950	
Community and social services		47,442	44,218	58,163	71,848	65,769	65,769	110,651	120,223	125,950	
Agriculture		6,962	6,537	11,184	15,344	18,350	18,350	18,454	22,878	24,670	
Agriculture		6,962	6,537	11,184	15,344	18,350	18,350	18,454	22,878	24,670	
Animal Care and Diseases		642	2,012	4,133	4,897	4,897	4,897	4,790	4,971	2,712	
Animal Care and Diseases		642	2,012	4,133	4,897	4,897	4,897	4,790	4,971	2,712	
Centenaires, Funerals and Cemeteries		—	—	—	—	—	—	—	—	—	
Centenaires, Funerals and Cemeteries		—	—	—	—	—	—	—	—	—	
Child Care Facilities		—	1,674	2,287	4,676	4,676	4,676	6,227	6,871	6,661	
Child Care Facilities		—	1,674	2,287	4,676	4,676	4,676	6,227	6,871	6,661	
Community Health and Facilities		231	228	224	318	200	200	212	224	287	
Community Health and Facilities		231	228	224	318	200	200	212	224	287	
Cultural Affairs		—	1,572	1,519	2,832	2,832	2,832	2,949	3,205	3,705	
Cultural Affairs		—	1,572	1,519	2,832	2,832	2,832	2,949	3,205	3,705	
Deaster Management		—	—	—	—	—	—	—	—	—	
Deaster Management		—	—	—	—	—	—	—	—	—	
Education		—	—	—	—	—	—	—	—	—	
Education		—	—	—	—	—	—	—	—	—	
Indigenous and Customary Law		—	—	—	—	—	—	—	—	—	
Indigenous and Customary Law		—	—	—	—	—	—	—	—	—	
Industrial Production		—	—	—	—	—	—	—	—	—	
Industrial Production		—	—	—	—	—	—	—	—	—	
Language Policy		—	—	—	—	—	—	—	—	—	
Language Policy		—	—	—	—	—	—	—	—	—	
Libraries and Archives		—	—	—	—	—	—	—	—	—	
Libraries and Archives		—	—	—	—	—	—	—	—	—	
Library Programmes		—	—	—	—	—	—	—	—	—	
Library Programmes		—	—	—	—	—	—	—	—	—	
Media Services		—	—	—	—	—	—	—	—	—	
Media Services		—	—	—	—	—	—	—	—	—	
Museums and Art Galleries		—	—	—	—	—	—	—	—	—	
Museums and Art Galleries		—	—	—	—	—	—	—	—	—	
Population Development		—	—	—	—	—	—	—	—	—	
Population Development		—	—	—	—	—	—	—	—	—	
Provincial Cultural Affairs		—	—	—	—	—	—	—	—	—	
Provincial Cultural Affairs		—	—	—	—	—	—	—	—	—	
Theatres		—	—	—	—	—	—	—	—	—	
Theatres		—	—	—	—	—	—	—	—	—	
Zoo's		—	—	—	—	—	—	—	—	—	
Zoo's		—	—	—	—	—	—	—	—	—	
Social and recreation		12,298	15,365	12,412	18,301	42,928	42,928	34,877	61,913	64,401	
Social and recreation		12,298	15,365	12,412	18,301	42,928	42,928	34,877	61,913	64,401	
Beaches and Jetties		191	643	11	16	16	16	17	18	19	
Beaches and Jetties		191	643	11	16	16	16	17	18	19	
Casinos, Gaming, Wagering		—	—	—	—	—	—	—	—	—	
Casinos, Gaming, Wagering		—	—	—	—	—	—	—	—	—	
Community Parks (including Wagering)		—	—	—	—	—	—	—	—	—	
Community Parks (including Wagering)		—	—	—	—	—	—	—	—	—	
Recreational Facilities		682	1,650	1,633	2,964	5,765	5,765	733	757	782	
Recreational Facilities		682	1,650	1,633	2,964	5,765	5,765	733	757	782	
Sports Grounds and Stadiums		—	—	—	—	—	—	—	—	—	
Sports Grounds and Stadiums		—	—	—	—	—	—	—	—	—	
Public safety		25,724	21,301	31,632	39,993	25,787	25,787	25,804	26,886	25,932	
Public safety		25,724	21,301	31,632	39,993	25,787	25,787	25,804	26,886	25,932	
Crime Detection		—	—	—	—	—	—	—	—	—	
Crime Detection		—	—	—	—	—	—	—	—	—	
Cleaning		—	—	—	—	—	—	—	—	—	
Cleaning		—	—	—	—	—	—	—	—	—	
Control of Public Nuisances		—	—	—	—	—	—	—	—	—	
Control of Public Nuisances		—	—	—	—	—	—	—	—	—	
Fencing and Fences		—	—	—	—	—	—	—	—	—	
Fencing and Fences		—	—	—	—	—	—	—	—	—	
Fire Fighting and Protection		—	—	—	—	—	—	—	—	—	
Fire Fighting and Protection		—	—	—	—	—	—	—	—	—	
Licensing and Control of Animals		—	—	—	—	—	—	—	—	—	
Licensing and Control of Animals		—	—	—	—	—	—	—	—	—	
Parks and Street Parking Control		—	—	—	—	—	—	—	—	—	
Parks and Street Parking Control		—	—	—	—	—	—	—	—	—	
Police Forces		25,724	21,301	31,632	39,993	25,787	25,787	25,804	26,886	25,932	
Police Forces		25,724	21,301	31,632	39,993	25,787	25,787	25,804	26,886	25,932	
Housing		4,026	5,556	3,614	6,629	8,714	8,714	8,195	9,540	9,803	
Housing		4,026	5,556	3,614	6,629	8,714	8,714	8,195	9,540	9,803	
Internal Settlements		—	—	—	—	—	—	—	—	—	
Internal Settlements		—	—	—	—	—	—	—	—	—	
Health		—	—	—	—	—	—	—	—	—	
Health		—	—	—	—	—	—	—	—	—	
Ambulance		—	—	—	—	—	—	—	—	—	
Ambulance		—	—	—	—	—	—	—	—	—	
Health Services		—	—	—	—	—	—	—	—	—	
Health Services		—	—	—	—	—	—	—	—	—	
Laboratory Services		—	—	—	—	—	—	—	—	—	
Laboratory Services		—	—	—	—	—	—	—	—	—	
Food Control		—	—	—	—	—	—	—	—	—	
Food Control		—	—	—	—	—	—	—	—	—	
Health Surveillance and Prevention of Communicable Diseases		—	—	—	—	—	—	—	—	—	
Health Surveillance and Prevention of Communicable Diseases		—	—	—	—	—	—	—	—	—	
Vector Control		—	—	—	—	—	—	—	—	—	
Vector Control		—	—	—	—	—	—	—	—	—	
Chemical Safety		—	—	—	—	—	—	—	—	—	
Chemical Safety		—	—	—	—	—	—	—	—	—	

Economic and environmental services	17,197	81,659	62,179	76,608	89,740	59,249	118,933	118,102	125,773	
Planning and development	8,369	9,565	17,679	12,162	19,160	18,160	25,975	28,971	29,930	
Billboards	-	-	-	-	292	292	327	387	411	
Corporate Wide Strategic Planning (IDPs, LEDs)	-	-	-	-	-	-	-	-	-	
Central City Improvement District	-	233	459	310	606	606	940	1,032	1,135	
Development Facilitation	-	-	-	-	-	-	-	-	-	
Economic Development/Planning	171	138	3,216	2,213	5,183	5,183	7,007	7,766	8,500	
Regional Planning and Development	-	-	-	-	-	-	-	-	-	
Town Planning, Building Regulations and Enforcement, and City Project Management Unit	8,193	6,219	13,895	9,633	12,969	12,999	15,601	17,515	18,894	
Provincial Planning	-	-	-	-	-	-	-	-	-	
Support to Local Municipalities	-	-	-	-	-	-	-	-	-	
Road transport	8,969	73,874	64,551	84,043	69,042	69,842	84,423	89,523	94,946	
Public Transport	-	-	-	-	-	-	-	-	-	
Road and Traffic Regulation	-	6,744	9,655	9,086	10,438	10,438	11,158	11,836	12,601	
Roads	8,969	64,330	54,835	54,955	59,405	59,405	73,265	77,707	82,445	
Taxi Ranks	-	-	-	-	-	-	-	-	-	
Environmental protection	-	-	-	-	737	737	1,435	1,606	1,803	
Biodiversity and Landscape	-	-	-	-	737	737	1,435	1,606	1,803	
Coastal Protection	-	-	-	-	-	-	-	-	-	
Indigenous Forests	-	-	-	-	-	-	-	-	-	
Nature Conservation	-	-	-	-	-	-	-	-	-	
Pollution Control	-	-	-	-	-	-	-	-	-	
Soil Conservation	-	-	-	-	-	-	-	-	-	
Trading services	741,556	696,727	628,378	672,855	697,820	697,820	1,459,623	1,122,158	1,176,474	
Energy sources	657,178	241,915	753,278	601,806	817,876	817,876	979,804	8,056,731	1,885,942	
Electricity	657,178	241,915	753,278	601,806	817,876	817,876	979,718	1,031,138	1,060,026	
Street Lighting and Signal Systems	-	-	-	-	-	-	5,285	5,552	5,917	
Non-electric Energy	-	-	-	-	-	-	-	-	-	
Water management	-	-	-	-	-	-	-	-	-	
Water Treatment	-	-	-	-	-	-	-	-	-	
Water Distribution	-	-	-	-	-	-	-	-	-	
Water Storage	-	-	-	-	-	-	-	-	-	
Waste water management	-	-	-	-	-	-	-	-	-	
Public Toilets	-	-	-	-	-	-	-	-	-	
Sewerage	-	-	-	-	-	-	-	-	-	
Storm Water Management	-	-	-	-	-	-	-	-	-	
Waste Water Treatment	-	-	-	-	-	-	-	-	-	
Waste management	74,379	63,811	75,000	71,154	79,164	79,164	80,619	85,428	90,531	
Recycling	-	-	-	-	-	-	-	-	-	
Solid Waste Disposal (Landfill Sites)	-	-	-	-	-	-	-	-	-	
Solid Waste Removal	74,379	63,811	75,000	71,154	79,164	79,164	80,619	85,428	90,531	
Street Cleaning	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Abattoirs	-	-	-	-	-	-	-	-	-	
Air Transport	-	-	-	-	-	-	-	-	-	
Forestry	-	-	-	-	-	-	-	-	-	
Mapping and Regulation	-	-	-	-	-	-	-	-	-	
Markets	-	-	-	-	-	-	-	-	-	
Tourism	-	-	-	-	-	-	-	-	-	
Total Revenue - Functional	2	1,828,400	1,654,302	1,511,029	1,596,709	1,645,296	1,645,296	1,914,129	2,030,976	2,139,749

Economic and environmental services	111,854	134,882	133,694	157,635	158,525	158,525	169,220	203,513	213,988
Planning and development	45,282	49,016	62,291	69,760	62,420	62,420	78,071	83,670	88,262
Billboards									
Corporate Wide Strategic Planning (IDPs, LEDS)	8,893	10,232	12,715	14,503	14,534	14,534	21,525	22,935	24,584
Central City Improvement District									
Development Facilitation	-	6,253	8,810	9,851	8,862	8,862	10,748	11,408	12,182
Economic Development/Planning	14,596	15,231	14,570	15,163	15,645	15,645	19,202	22,793	24,507
Regional Planning and Development									
Town Planning, Building Regulations and Enforcement, and City	21,333	18,853	18,117	13,282	20,779	20,779	24,066	25,534	27,058
Project Management Unit									
Provincial Planning									
Support to Local Municipalities									
Road transport	98,946	84,728	81,304	84,897	93,473	93,473	119,268	116,114	121,679
Public Transport									
Road and Traffic Regulation	-	10,967	10,274	12,004	11,898	11,898	13,828	14,065	14,811
Roads	98,946	73,759	71,029	82,892	81,575	81,575	98,065	102,017	106,759
Taxi Ranks									
Environmental protection	-	1,410	-	2,938	2,632	2,632	3,441	3,731	4,048
Biodiversity and Landscape	-	1,410	-	2,938	2,632	2,632	3,441	3,731	4,018
Coastal Protection									
Indigenous Forests									
Nature Conservation									
Pollution Control									
Soil Conservation									
Trading services	685,568	738,133	787,271	843,410	887,859	887,859	1,028,130	1,045,284	1,133,994
Energy sources	687,442	672,295	687,790	775,252	805,965	805,965	834,869	883,440	1,032,405
Electricity	671,595	688,665	687,590	770,850	800,787	800,787	824,079	878,024	1,020,327
Street Lighting and Signal Systems	5,448	6,630	-	4,404	5,198	5,198	10,790	11,416	12,078
Non-electric Energy									
Water management	-	-	-	-	-	-	-	-	-
Water Treatment									
Water Distribution									
Water Storage									
Waste water management	-	-	-	-	-	-	-	-	-
Public Toilets									
Sewerage									
Storm Water Management									
Waste Water Treatment									
Waste management	88,123	65,838	69,481	74,858	81,874	81,874	84,501	95,344	101,589
Recycling									
Solid Waste Disposal (Landfill Sites)	81,173	68,384	61,879	65,717	73,039	73,039	79,018	84,083	89,675
Solid Waste Removal	6,950	7,452	7,602	8,341	8,836	8,836	10,643	11,261	11,914
Street Cleaning									
Other	-	-	-	-	-	-	-	-	-
Abolition									
Air Transport									
Forestry									
Licensing and Registration									
Markets									
Tourism									
Total Expenditure - Functional	1,212,814	1,295,774	1,329,674	1,524,789	1,575,507	1,575,507	1,832,105	1,945,631	2,059,764
Surplus/Deficit for the year	116,361	189,054	217,340	71,898	89,648	89,648	82,020	85,345	78,803

KZN292 Kwadukhulu - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2015/16		2016/17		2017/18		Current Year 2018/19		2019/20 Medium Term Revenue & Expenditure Framework	
		Audited	Outcome	Audited	Outcome	Audited	Outcome	Adjusted	Full Year	Budget Year	Budget Year +1
Revenue by Vote	1	1418	158,296	160,978	160,978	1708	76,379	44,988	511,697	567,981	601,546
Vote 1 - Chief Operations Officer Business Unit											
Vote 2 - Corporate Services Business Unit											
Vote 3 - Finance Business Unit											
Vote 4 - Economic Development Planning Business Unit											
Vote 5 - Community Services and Public Amenities Business Unit											
Vote 6 - Community Safety Business Unit											
Vote 7 - Civil Engineering and Human Settlement Business Unit											
Vote 8 - Electrical Engineering Business Unit											
Vote 9 - Youth Development Business Unit											
Vote 10 - NAME OF VOTE 10											
Vote 11 - NAME OF VOTE 11											
Vote 12 - NAME OF VOTE 12											
Vote 13 - NAME OF VOTE 13											
Vote 14 - NAME OF VOTE 14											
Vote 15 - NAME OF VOTE 15											
Total Revenue by Vote	2	1,320,480	1,451,845	1,541,023	1,588,788	1,645,208	1,645,208	1,645,208	1,914,125	2,030,976	2,139,748
Expenditure by Vote to be appropriated	1	41,631	73,630	87,217	90,903	113,616	120,409	55,052	120,409	137,627	147,049
Vote 1 - Chief Operations Officer Business Unit											
Vote 2 - Corporate Services Business Unit											
Vote 3 - Finance Business Unit											
Vote 4 - Economic Development Planning Business Unit											
Vote 5 - Community Services and Public Amenities Business Unit											
Vote 6 - Community Safety Business Unit											
Vote 7 - Civil Engineering and Human Settlement Business Unit											
Vote 8 - Electrical Engineering Business Unit											
Vote 9 - Youth Development Business Unit											
Vote 10 - NAME OF VOTE 10											
Vote 11 - NAME OF VOTE 11											
Vote 12 - NAME OF VOTE 12											
Vote 13 - NAME OF VOTE 13											
Vote 14 - NAME OF VOTE 14											
Vote 15 - NAME OF VOTE 15											
Total Expenditure by Vote	2	1,212,510	643,019	692,925	781,485	815,339	815,339	815,339	947,029	1,002,300	1,046,004
Surplus/(Deficit) for the year	2	107,970	808,826	858,098	807,380	829,869	829,869	829,869	967,096	1,028,676	1,093,744

KZN202 KwaDukuza - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Revenue by Vote	1									
Vote 1 - Chief Operations Officer Business Unit		1,418	16,978	1,708	2,027	6,271	6,271	9,382	10,388	11,485
1.1 - Municipal Manager's Office		1,419	16,978	1,708	2,027	2,777	2,777	4,864	5,342	5,872
1.2 - Internal Audit						597	597	1,273	1,389	1,517
1.3 - Corporate Communications						2,604	2,604	2,917	3,270	3,666
1.4 - IDP						-	-			
1.5 - PMS						292	292	327	367	411
1.6 - Public Participation										
Vote 2 - Corporate Services Business Unit		158,206	100,413	76,379	90,851	44,988	44,988	52,891	55,680	61,739
2.1 - Council General Expenses		157,628	100,347	76,294	90,586	43,271	43,271	48,621	50,944	56,601
2.2 - Human Resources - Admin		463			-	1,632	1,632	2,183	2,423	2,680
2.3 - Administration: General		76	68	85	85	85	85	1,335	1,412	1,494
2.4 - Information Technology		39						652	901	953
Vote 3 - Finance Business Unit		382,941	399,797	487,811	482,967	511,897	511,897	587,881	601,546	635,393
3.1 - Assessment Rates		319,814	355,097	435,112	430,791	451,291	451,291	492,889	521,477	551,723
3.2 - Budget and Treasury Office		41,589	43,266	50,472	49,971	58,102	58,102	72,850	77,486	80,938
3.3 - Supply Chain Management		1,527	1,443	2,227	2,205	2,305	2,305	2,441	2,583	2,732
Vote 4 - Economic Development Planning Business Unit		8,525	9,948	17,809	12,354	19,797	19,797	29,384	33,426	32,647
4.1 - Museum		166	361	140	192	192	192	3,202	5,214	2,225
4.2 - Economic Develop. & Planning		174	138	3,216	2,213	5,183	5,183	7,007	7,758	8,550
4.3 - Environment & Management					-	737	737	1,435	1,608	1,803
4.4 - Development Control			228	459	316	686	686	940	1,032	1,135
4.5 - Town Planning		8,185	498	1,878	1,292	3,938	3,938	7,171	7,587	8,027
4.6 - Building Control			8,720	12,113	8,342	9,061	9,061	9,830	10,229	10,667
Vote 5 - Community Services and Public Amenities Business Unit		91,617	83,722	95,503	69,742	132,916	132,916	144,756	155,911	168,079
5.1 - Beach Amenities		164	645		-	-	-			
5.2 - Library		3,292	3,453	4,208	5,772	5,773	5,773	6,075	6,393	6,756
5.3 - Cemetery		1,373	942	3,012	4,133	4,877	4,877	1,790	1,971	2,172
5.4 - Admin General					-	-	-			
5.5 - Parks and Gardens		11,617	12,762	10,468	15,401	37,148	37,148	55,327	61,138	67,600
5.6 - Sport and Recreation		5	1,295	1,503	2,328	5,119	5,119	73	77	82
5.7 - Dolphin Park		567	585		635	646	646	560	680	700
5.8 - Community Halls		231	228	232	318	206	200	212	224	237
5.9 - Street Sweeping					-	-	-			
5.10 - Refuse Removal		74,379	63,811	76,000	71,154	79,154	79,154	80,819	85,428	90,531
Vote 6 - Community Safety Business Unit		25,751	31,635	42,598	43,329	38,853	38,853	39,958	41,025	42,178
6.1 - Law Enforcement Administration					-	-	-			
6.2 - Security Services		-			-	-	-			
6.3 - Law Enforcement		25,724	21,247	30,879	30,946	26,840	26,840	26,580	25,743	25,802
6.4 - Fire and Emergency			54	124	47	127	127	135	142	151
6.5 - Disaster Management			1,572	1,919	2,632	2,632	2,632	2,949	3,305	3,705
6.6 - Marine Safety		27	18	11	16	16	16	17	18	19
6.7 - Vehicle Testing			4,348	5,253	5,265	5,515	5,515	5,901	6,243	6,605
6.8 - Vehicle Licensing			4,396	4,413	4,423	4,923	4,923	5,267	5,573	5,896
Vote 7 - Civil Engineering and Human Settlements Business Unit		12,844	69,896	58,763	61,598	68,132	68,132	82,485	87,288	82,392
7.1 - Human Settlements		4,025	5,556	3,914	6,529	8,714	8,714	9,195	9,546	9,931
7.2 - Civil Admin		824		4,064	4,073	3,415	3,415	3,641	2,017	2,187
7.3 - Civil Buildings		0	0	0	0	0	0	0	0	0
7.4 - Road and Stormwater		7,984	84,390	50,771	50,882	55,990	55,990	69,614	75,690	80,278
7.5 - Staff Housing		9	9	13	13	13	13	14	15	16
Vote 8 - Electrical Engineering Business Unit		667,178	741,915	755,778	801,809	817,876	817,876	981,981	1,039,881	1,089,275
8.1 - Street Lights		-			-	-	-	5,288	5,592	5,917
8.2 - Vehicle and Plant Electricity		-			-	-	-	2,381	2,519	2,685
8.3 - Mechanical Workshop		-			-	-	-	597	631	668
8.4 - Electricity: Administration		554,989	612,604	613,986	654,061	674,137	674,137	778,379	824,470	861,370
8.5 - Electricity: Urban South		6,110	5,577	6,631	7,218	7,218	7,218	8,187	8,662	9,164
8.6 - Electricity: Rural North		-			-	-	-			
8.7 - Electricity: SAPPI		108,079	122,734	132,861	140,521	136,521	136,521	154,842	163,823	173,324
8.8 - Electricity: Urban North										
8.9 - Electricity: Rural South										
8.10 - Electricity Salaries Dist.Acc.								32,310	34,184	36,167
Vote 9 - Youth Development Business Unit		-	-	1,674	2,297	4,676	4,676	5,227	5,871	6,581
9.1 - Youth Development				1,674	2,297	4,676	4,676	5,227	5,871	6,581
Total Revenue by Vote	2	1,328,480	1,454,302	1,541,823	1,596,766	1,645,206	1,645,206	1,914,125	2,030,976	2,139,748

KZN292 Kwabukuzi - Table A3 Budgeted Financial Performance (Revenue and expenditure by municipal vote)A

Vote Description		Ref	R thousand					
Expenditure by Vote		1						
Vote 1 - Chief Operations Officer Business Unit			41,631	49,810	37,607	50,560	55,052	66,271
1.1 - Municipal Manager's Office			18,945	24,193	15,428	20,685	23,508	29,770
1.2 - Internal Audit			2,883	3,676	4,081	4,537	4,933	5,335
1.3 - Corporate Communications			10,770	11,508	9,465	10,880	12,373	14,119
1.4 - IDP			1,108	1,175	1,423	1,623	2,089	2,081
1.5 - PMS			2,552	3,393	4,017	4,532	4,291	4,742
1.6 - Public Participation			5,273	5,665	7,275	8,298	8,254	8,898
Vote 2 - Corporate Services Business Unit			43,818	57,489	61,148	67,915	70,584	80,657
2.1 - Council General Expenses			10,173	8,688	11,296	12,985	13,305	14,864
2.2 - Human Resources - Admin			7,654	8,220	17,802	20,463	21,789	27,811
2.3 - Administration: General			11,974	12,623	10,658	12,261	14,751	16,029
2.4 - Information Technology			44,866	40,777	49,690	51,474	51,474	58,684
4.1 - Museum			802	865	1,013	1,259	1,056	1,219
4.2 - Economic Develop. & Planning			14,886	15,281	14,170	18,645	18,645	22,783
4.3 - Environment & Management			1,110	1,110	2,938	2,938	2,632	3,441
4.4 - Development Control			6,560	6,631	9,631	9,631	8,362	10,746
4.5 - Town Planning			8,391	6,163	7,019	8,362	8,362	10,746
4.6 - Building Control			8,269	10,734	12,249	11,949	11,949	12,343
Vote 5 - Community Services and Public Amenities Bus			132,848	147,141	159,475	176,631	182,885	216,597
5.1 - Beach Amenities			5,273	6,546	9,301	10,135	9,940	10,849
5.2 - Library			8,570	9,041	8,818	11,431	11,916	13,210
5.3 - Cemetery			3,816	4,908	4,949	6,344	6,208	6,957
5.4 - Admin General			4,031	5,762	3,424	4,546	4,496	4,996
5.5 - Parks and Gardens			43,109	45,285	62,163	66,830	56,215	56,215
5.6 - Sport and Recreation			4,228	3,614	4,529	4,935	4,482	5,455
5.7 - Dolphin Park			33	5,464	8,352	8,458	8,458	9,000
5.8 - Community Halls			5,464	5,920	6,516	8,352	8,458	9,509
5.9 - Street Sweeping			6,950	7,052	8,341	8,341	8,636	10,643
5.10 - Refuse Removal			51,173	58,386	61,838	66,717	73,036	79,310
Vote 6 - Community Safety Business Unit			124,875	143,136	143,275	166,509	169,388	184,970
6.1 - Law Enforcement Administration			6,001	6,347	7,416	7,285	7,285	8,044
6.2 - Security Services			11,137	12,628	14,516	17,815	17,815	16,425
6.3 - Law Enforcement			70,724	66,107	77,241	78,028	78,028	83,934
6.4 - Fire and Emergency			29,764	31,424	33,285	32,604	32,604	37,100
6.5 - Disaster Management			1,218	4,182	5,350	4,119	4,119	5,742
6.6 - Marine Safety			18,326	16,314	16,687	17,639	17,639	20,401
6.7 - Vehicle Testing			7,534	7,226	8,441	8,457	9,158	9,686
6.8 - Vehicle Licensing			3,433	3,049	3,533	3,441	4,165	4,406
Vote 7 - Civil Engineering and Human Settlement Busic			109,289	89,734	87,154	108,791	105,885	128,453
7.1 - Human Settlements			7,960	11,122	10,683	19,542	17,109	24,669
7.2 - Civil Admin			6,139	8,674	9,888	11,534	11,882	12,886
7.3 - Civil Buildings			4,970	4,840	6,236	6,382	6,680	7,064
7.4 - Road and Stormwater			30,287	65,685	61,141	71,439	70,193	83,899
7.5 - Staff Housing			12	12	17	20	20	21
Vote 8 - Electrical Engineering Business Unit			643,016	660,440	692,925	731,465	815,339	815,339
8.1 - Street Lights			5,448	6,630	4,994	5,199	5,199	5,199
8.2 - Vehicle and Plant Electricity			1,903	2,287	1,011	2,908	3,683	3,875
8.3 - Mechanical Workshop			3,674	4,829	4,458	5,123	6,445	8,468
8.4 - Electricity: Administration			688,087	823,329	654,093	733,272	742,688	822,428
8.5 - Electricity: Urban South			4,651	5,322	8,949	10,032	6,166	14,110
8.6 - Electricity: Rural North			2,143	5,314	13,398	7,334	7,334	20,089
8.7 - Electricity: SAPPI			240	75	1,453	3,990	3,990	4,224
8.8 - Electricity: Urban North			2,688	3,576	7,114	7,876	3,047	9,329
8.9 - Electricity: Rural South			2,383	3,348	6,581	4,434	4,434	10,356
8.10 - Electricity: Stables Dist.Acc.			23,882	25,703	(1,653)	33,729	33,729	43,631
8.11 - Youth Development Business Unit			5,737	6,518	6,608	7,946	7,946	9,254
9.1 - Youth Development			5,737	6,518	6,608	7,946	7,946	9,254
Total Expenditure by Vote		2	1,212,518	1,296,701	1,323,874	1,524,768	1,575,557	1,832,105
Surplus/(Deficit) for the year		2	115,962	158,601	217,549	71,988	89,649	69,649

KZN292 KwaDukuza - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description		Ref	2016/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue By Source												
Property rates	2		312,498	346,902	382,441	430,781	451,281	451,291	451,291	491,726	519,629	549,966
Service charges - electricity revenue	2		622,058	685,210	732,877	751,134	770,410	770,410	770,410	670,312	919,567	971,530
Service charges - water revenue	2		-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	2		-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2		57,371	48,403	57,437	63,807	63,667	63,607	63,607	62,847	65,529	68,250
Rental of facilities and equipment			1,017	997	1,428	1,161	1,630	1,630	1,630	1,666	1,758	1,833
Interest earned - external investments			30,410	32,612	31,077	23,065	30,025	30,025	30,025	32,139	34,395	36,752
Interest earned - outstanding debtors			5,554	5,573	5,231	7,260	6,850	6,850	6,850	7,566	7,947	8,350
Dividends received			-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits			23,468	31,577	31,011	47,019	38,319	38,319	38,319	40,020	41,079	41,142
Licences and permits			8,598	93	200	205	285	205	205	217	230	243
Agency services			-	8,744	10,835	8,688	10,438	10,438	10,438	11,168	11,816	12,501
Transfers and subsidies			121,513	127,957	142,813	166,667	164,451	164,451	164,451	185,995	207,030	225,229
Other revenue	2		54,929	67,948	63,025	34,836	38,719	38,719	38,719	132,476	141,074	148,563
Gains on disposal of PPE			50	4,908	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)			1,237,774	1,375,822	1,468,538	1,525,513	1,575,946	1,575,946	1,575,946	1,835,153	1,949,953	2,064,309
Expenditure By Type												
Employee related costs	2		282,807	320,464	343,099	376,583	385,928	386,928	386,928	454,252	483,511	516,584
Remuneration of councillors			18,544	18,310	21,812	23,182	23,182	23,182	23,182	24,043	25,967	29,107
Debt impairment	3		37,603	18,275	23,185	45,629	8,134	8,134	8,134	8,582	9,268	9,921
Depreciation & asset impairment	2		69,596	83,434	79,332	85,000	86,000	86,000	86,000	90,544	95,629	100,889
Finance charges	2		24,880	24,515	23,103	23,785	23,785	23,785	23,785	26,713	28,207	28,207
Bulk purchases	2		488,651	552,557	567,223	633,019	623,682	623,682	623,682	670,713	711,006	739,615
Other materials	8		63,326	68,820	-	38,437	19,739	19,739	19,739	21,004	22,235	23,544
Contracted services			30,463	29,171	125,454	180,780	180,378	180,378	180,378	210,549	229,027	248,888
Transfers and subsidies			6,100	-	-	300	19,816	19,816	19,816	10,445	8,044	6,810
Other expenditure	4, 5		179,839	190,499	146,628	148,170	203,930	203,930	203,930	308,060	332,037	355,183
Loss on disposal of PPE			10,709	9,962	2,847	-	-	-	-	-	-	-
Total Expenditure			1,212,518	1,298,701	1,323,674	1,624,788	1,575,657	1,575,657	1,575,657	1,832,105	1,945,634	2,059,754
Surplus/(Deficit)			25,256	75,122	144,864	745	389	389	389	4,048	4,322	1,605
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit institutions, Private Enterprises, Public Corporations, Higher Educational institutions)	6		87,043	79,760	64,469	63,052	69,260	69,260	69,260	72,972	75,022	75,308
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit institutions, Private Enterprises, Public Corporations, Higher Educational institutions)	6		3,663	3,720	8,018	8,202	-	-	-	5,000	6,000	-
Surplus/(Deficit) after capital transfers & contributions			115,962	158,601	217,349	71,998	69,649	69,649	69,649	82,020	85,345	79,993
Taxation			115,962	158,601	217,349	71,998	69,649	69,649	69,649	82,020	85,345	79,993
Surplus/(Deficit) after taxation			115,962	158,601	217,349	71,998	69,649	69,649	69,649	82,020	85,345	79,993
Attributable to minorities			115,962	158,601	217,349	71,998	69,649	69,649	69,649	82,020	85,345	79,993
Share of surplus/ (deficit) of associate	7		115,962	158,601	217,349	71,998	69,649	69,649	69,649	82,020	85,345	79,993
Surplus/(Deficit) for the year			115,962	158,601	217,349	71,998	69,649	69,649	69,649	82,020	85,345	79,993

Vote Description	Ref	2015/16 Audited	2016/17 Audited	2017/18 Audited	Original Budget	Adjusted Budget	Full Year Outcome	Pre-audit outcome	2015/16 Budget Year	2016/17 Budget Year	2017/18 Budget Year	2015/16 Medium Term Revenue & Expenditure Framework
Multi-year expenditure - Vote	1	18,778	7,798	15,000	15,000	15,000	15,000	15,000	13,800	148,244	78,322	73,678
Vote 1 - Chief Operations Officer Business Unit		18,778	7,798	15,000	15,000	15,000	15,000	15,000	13,800	148,244	78,322	73,678
Vote 2 - Corporate Services Business Unit		1,089	8,934	21,333	21,333	21,333	21,333	21,333	1,089	8,934	21,333	21,333
Vote 3 - Finance Business Unit		1,089	8,934	21,333	21,333	21,333	21,333	21,333	1,089	8,934	21,333	21,333
Vote 4 - Engineering and Public Amenities Business Unit		11,334	26,025	39,428	39,428	39,428	39,428	39,428	11,334	26,025	39,428	39,428
Vote 5 - Community Safety Business Unit		810	324	5,888	5,888	5,888	5,888	5,888	810	324	5,888	5,888
Vote 6 - Engineering and Public Amenities Business Unit		87,041	20,066	110,069	110,069	110,069	110,069	110,069	87,041	20,066	110,069	110,069
Vote 7 - Civil Engineering and Human Settlement Business Unit		37,174	21,148	42,217	42,217	42,217	42,217	42,217	37,174	21,148	42,217	42,217
Vote 8 - Electrical Engineering Business Unit		120,903	87,041	112,954	112,954	112,954	112,954	112,954	120,903	87,041	112,954	112,954
Vote 9 - Youth Development Business Unit		37,174	21,148	42,217	42,217	42,217	42,217	42,217	37,174	21,148	42,217	42,217
Vote 10 - NAME OF VOTE 10		-	-	2,324	2,324	2,324	2,324	2,324	-	-	2,324	2,324
Vote 11 - NAME OF VOTE 11		-	-	-	-	-	-	-	-	-	-	-
Vote 12 - NAME OF VOTE 12		-	-	-	-	-	-	-	-	-	-	-
Vote 13 - NAME OF VOTE 13		-	-	-	-	-	-	-	-	-	-	-
Vote 14 - NAME OF VOTE 14		-	-	-	-	-	-	-	-	-	-	-
Vote 15 - NAME OF VOTE 15		-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	397,306	149,985	308,670	308,670	308,670	308,670	308,670	397,306	149,985	308,670	308,670
Single-year expenditure to be appropriated	2	52	767	580	580	580	580	580	52	767	580	580
Vote 1 - Chief Operations Officer Business Unit		52	767	580	580	580	580	580	52	767	580	580
Vote 2 - Corporate Services Business Unit		3,668	6,150	3,650	3,650	3,650	3,650	3,650	3,668	6,150	3,650	3,650
Vote 3 - Finance Business Unit		885	102	-	-	-	-	-	885	102	-	-
Vote 4 - Economic Development Planning Business Unit		2,080	261	1,000	1,000	1,000	1,000	1,000	2,080	261	1,000	1,000
Vote 5 - Community Services and Public Amenities Business Unit		7,402	4,200	13,431	13,431	13,431	13,431	13,431	7,402	4,200	13,431	13,431
Vote 6 - Community Safety Business Unit		3,359	963	2,880	2,880	2,880	2,880	2,880	3,359	963	2,880	2,880
Vote 7 - Civil Engineering and Human Settlement Business Unit		69,439	105,465	4,961	4,961	4,961	4,961	4,961	69,439	105,465	4,961	4,961
Vote 8 - Electrical Engineering Business Unit		44,790	22,328	8,001	8,001	8,001	8,001	8,001	44,790	22,328	8,001	8,001
Vote 9 - Youth Development Business Unit		-	-	400	400	400	400	400	-	-	400	400
Vote 10 - NAME OF VOTE 10		-	-	-	-	-	-	-	-	-	-	-
Vote 11 - NAME OF VOTE 11		-	-	-	-	-	-	-	-	-	-	-
Vote 12 - NAME OF VOTE 12		-	-	-	-	-	-	-	-	-	-	-
Vote 13 - NAME OF VOTE 13		-	-	-	-	-	-	-	-	-	-	-
Vote 14 - NAME OF VOTE 14		-	-	-	-	-	-	-	-	-	-	-
Vote 15 - NAME OF VOTE 15		-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		121,687	140,370	38,092	38,092	38,092	38,092	38,092	121,687	140,370	38,092	38,092
Total Capital Expenditure - Functional	3	319,247	280,357	169,555	344,762	236,245	236,245	236,245	319,247	280,357	169,555	169,555
Government and administration		24,744	20,005	35,488	23,480	25,906	25,906	25,906	24,744	20,005	35,488	35,488
Executive and council		18,982	10,979	-	-	-	-	-	18,982	10,979	-	-
Finance and administration		3,772	9,026	35,488	23,480	25,906	25,906	25,906	3,772	9,026	35,488	35,488
Internal audit		1,990	-	-	-	-	-	-	1,990	-	-	-
Community and public safety		20,800	34,011	41,904	50,394	33,345	33,345	33,345	20,800	34,011	41,904	41,904
Community and social services		13,062	28,536	29,594	27,323	9,849	9,849	9,849	13,062	28,536	29,594	29,594
Sport and recreation		3,763	3,990	11,873	17,971	18,498	18,498	18,498	3,763	3,990	11,873	11,873
Public safety		2,881	917	337	600	450	450	450	2,881	917	337	337
Housing		891	569	4,500	4,500	4,500	4,500	4,500	891	569	4,500	4,500
Health		191,778	192,683	65,970	116,485	116,490	116,490	116,490	191,778	192,683	65,970	65,970
Planning and development		9,202	162	-	1,588	1,861	1,861	1,861	9,202	162	-	-
Road transport		162,575	192,501	86,970	114,805	114,829	114,829	114,829	162,575	192,501	86,970	86,970
Environmental protection		82,126	43,677	25,494	154,423	80,504	80,504	80,504	82,126	43,677	25,494	25,494
Trading services		81,984	43,478	24,007	180,881	57,014	57,014	57,014	81,984	43,478	24,007	24,007
Water management		-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-
Waste management		162	201	688	4,342	3,490	3,490	3,490	162	201	688	688
Other		-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3	319,247	280,357	169,555	344,762	236,245	236,245	236,245	319,247	280,357	169,555	169,555
Funded by:												
National Government		79,865	78,829	64,277	63,052	63,710	63,710	63,710	79,865	78,829	64,277	64,277
Provincial Government		7,188	831	191	-	5,550	5,550	5,550	7,188	831	191	191
District Municipality		-	-	-	-	-	-	-	-	-	-	-
Other transfers and grants		3,663	3,720	8,018	13,041	5,133	5,133	5,133	3,663	3,720	8,018	8,018
Transfers recognised - capital		90,706	83,480	72,487	76,093	74,394	74,394	74,394	90,706	83,480	72,487	72,487
Borrowing		228,541	208,877	57,028	77,186	144,999	144,999	144,999	228,541	208,877	57,028	57,028
Internally generated funds		-	-	-	-	-	-	-	-	-	-	-
Total Capital Funding	7	319,247	280,357	169,555	344,762	236,245	236,245	236,245	319,247	280,357	169,555	169,555
Funded by:												
National Government		79,865	78,829	64,277	63,052	63,710	63,710	63,710	79,865	78,829	64,277	64,277
Provincial Government		7,188	831	191	-	5,550	5,550	5,550	7,188	831	191	191
District Municipality		-	-	-	-	-	-	-	-	-	-	-
Other transfers and grants		3,663	3,720	8,018	13,041	5,133	5,133	5,133	3,663	3,720	8,018	8,018
Transfers recognised - capital		90,706	83,480	72,487	76,093	74,394	74,394	74,394	90,706	83,480	72,487	72,487
Borrowing		228,541	208,877	57,028	77,186	144,999	144,999	144,999	228,541	208,877	57,028	57,028
Internally generated funds		-	-	-	-	-	-	-	-	-	-	-
Total Capital Funding	7	319,247	280,357	169,555	344,762	236,245	236,245	236,245	319,247	280,357	169,555	169,555

KZN292 KwaDukuza - Table A6 Budgeted Financial Position

Description		Ref	2015/16		2016/17		2017/18		Current Year 2018/19					2019/20 Medium Term Revenue & Expenditure Framework				
			Audited Outcome		Audited Outcome		Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22			
ASSETS																		
Current assets																		
	Cash	1	162,941	270,209	403,908		191,665	359,187	359,187		177,913	140,551	122,431					
	Call investment deposits	1	293,376	121,461	106,873		141,461	121,143	121,143		131,143	135,143	185,143					
	Consumer debtors	1	50,522	89,240	97,968		124,801	122,871	122,871		160,598	183,317	227,354					
	Other debtors		90,766	91,514	103,452		125,981	82,218	82,218		67,353	67,385	71,850					
	Current portion of long-term receivables	2	5	5	7		5	7	7		7	7	7					
	Inventory		6,849	6,450	7,057		6,450	7,057	7,057		7,557	7,907	8,187					
Total current assets			614,479	578,879	719,265		590,364	692,482	692,482		544,566	534,309	614,971					
Non current assets																		
	Long-term receivables		1,083	769	641		661	587	587		533	897	734					
	Investments																	
	Investment property		147,970	164,485	170,580		153,735	170,580	170,580		170,580	170,580	170,580					
	Investment in Associate																	
3	Property, plant and equipment		1,680,216	1,875,725	1,967,674		2,195,168	2,118,618	2,118,618		2,405,391	2,572,835	2,644,145					
	Biological																	
	Intangible		9,508	7,704	4,992		6,047	4,294	4,294		4,842	1,981	(1,037)					
	Other non-current assets			105	105		106	105	105		105	105	105					
Total non current assets			1,838,776	2,048,788	2,143,993		2,355,716	2,294,184	2,294,184		2,581,452	2,745,309	2,814,527					
TOTAL ASSETS			2,453,255	2,627,668	2,863,259		2,946,080	2,988,666	2,988,666		3,126,018	3,280,708	3,429,498					
LIABILITIES																		
Current liabilities																		
1	Bank overdraft																	
4	Borrowing		13,443	8,689	9,330		6,723	8,347	8,347		9,181	10,099	11,109					
	Consumer deposits		30,168	31,393	32,018		36,393	34,518	34,518		37,018	38,518	40,018					
4	Trade and other payables		224,562	255,615	266,035		273,980	279,035	279,035		254,035	264,035	264,035					
	Provisions		17,599	6,307	6,443		11,015	7,847	7,847		9,286	10,864	12,868					
Total current liabilities			285,771	302,005	313,826		328,111	329,747	329,747		309,520	323,517	328,030					
Non current liabilities																		
	Borrowing		240,238	230,258	220,928		269,768	227,940	227,940		272,896	292,414	317,728					
	Provisions		105,256	139,452	149,107		168,818	179,933	179,933		212,534	248,365	287,334					
Total non current liabilities			345,494	369,710	370,035		438,585	407,873	407,873		485,430	540,779	605,062					
TOTAL LIABILITIES			631,265	671,714	683,861		766,696	737,619	737,619		794,951	864,296	933,092					
NET ASSETS		5	1,821,990	1,955,953	2,179,393		2,159,384	2,249,047	2,249,047		2,331,067	2,416,412	2,496,406					
COMMUNITY WEALTH/EQUITY																		
	Accumulated Surplus/(Deficit)	4	1,803,449	1,928,912	2,152,356		2,140,843	2,222,006	2,222,006		2,304,026	2,389,371	2,469,364					
	Reserves		18,541	27,041	27,041		18,541	27,041	27,041		27,041	27,041	27,041					
TOTAL COMMUNITY WEALTH/EQUITY		5	1,821,990	1,955,953	2,179,393		2,159,384	2,249,047	2,249,047		2,331,067	2,416,412	2,496,406					

KZN292 KwaDukuza - Table A7 Budgeted Cash Flows

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19						2019/20 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22			
CASH FLOW FROM OPERATING ACTIVITIES														
Receipts														
Property rates		286,900	357,545	403,722	387,712	406,162	406,162	406,162	442,554	467,576	494,969			
Service charges		659,554	707,479	790,314	724,447	750,616	750,616	750,616	839,843	883,310	932,389			
Other revenue		56,092	117,150	82,179	49,909	58,542	58,542	58,542	57,987	60,233	162,851			
Government - operating	1	121,813	128,086	143,208	186,687	164,451	164,451	164,451	185,995	207,030	225,229			
Government - capital	1	87,043	83,894	77,127	76,083	69,260	69,260	69,260	72,972	75,022	75,388			
Interest		30,410	37,092	36,308	27,685	34,478	34,478	34,478	37,056	39,163	41,761			
Dividends		-	-	-	-	-	-	-	-	-	-			
Payments														
Suppliers and employees		(1,031,407)	(1,158,157)	(1,191,866)	(1,319,915)	(1,355,196)	(1,355,196)	(1,355,196)	(1,555,902)	(1,621,454)	(1,628,213)			
Finance charges		(24,880)	(24,515)	(23,103)	(23,786)	(23,786)	(23,786)	(23,786)	(28,713)	(28,207)	(28,207)			
Transfers and Grants	1	-	-	-	(300)	(19,816)	(19,816)	(19,816)	(10,445)	(8,044)	(8,816)			
NET CASH FROM/USED) OPERATING ACTIVITIES		195,525	248,573	317,887	88,511	84,711	84,711	84,711	41,348	74,628	67,352			
CASH FLOWS FROM INVESTING ACTIVITIES														
Receipts														
Proceeds on disposal of PPE		100	900	141	-	-	-	-	-	-	(280)			
Decrease (increase) in non-current debtors		-	-	(38,047)	102,500	112,500	112,500	112,500	112,500	125,000	106,000			
Decrease (increase) other non-current receivables		-	-	-	54	54	54	54	54	(364)	183			
Decrease (increase) in non-current investments		(93,410)	171,916	14,588	-	(14,270)	(14,270)	(14,270)	(10,000)	(4,000)	(50,000)			
Payments														
Capital assets		(312,378)	(300,611)	(152,806)	(344,762)	(236,245)	(236,245)	(236,245)	(377,956)	(260,212)	(166,180)			
HET CASH FROM/USED) INVESTING ACTIVITIES		(405,686)	(127,796)	(176,125)	(242,208)	(137,961)	(137,961)	(137,961)	(270,512)	(133,926)	(113,297)			
CASH FLOWS FROM FINANCING ACTIVITIES														
Receipts														
Short term loans		-	-	-	-	-	-	-	-	-	-			
Borrowing long term/refinancing		28,671	-	-	77,186	15,000	15,000	15,000	60,000	40,000	50,000			
Increase (decrease) in consumer deposits		4,007	1,226	625	2,500	2,500	2,500	2,500	2,500	1,500	1,500			
Payments														
Repayment of borrowing		-	(14,735)	(6,689)	(14,335)	(8,571)	(8,571)	(8,571)	(14,210)	(19,564)	(23,675)			
HET CASH FROM/USED) FINANCING ACTIVITIES		32,679	(13,509)	(8,064)	65,350	8,529	8,529	8,529	48,290	21,936	27,825			
NET INCREASE/ (DECREASE) IN CASH HELD														
		(177,484)	107,268	133,699	(88,347)	(44,721)	(44,721)	(44,721)	(181,274)	(37,362)	(18,120)			
Cash/cash equivalents at the year begin:	2	340,424	162,941	270,209	280,013	403,978	403,908	403,908	359,187	177,913	140,551			
Cash/cash equivalents at the year end:	2	162,941	270,209	403,908	191,666	359,187	359,187	359,187	177,913	140,551	122,431			

KZN292 KwaDukuza - Table A8 Cash backed reserves/accumulated surplus reconciliation

KZN292 Kwadukuzi - Table Aa Cash backed reserves/accumulated surplus/requirements											
Description	Ref	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework					
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Cash and investments available											
Cash/cash equivalents at the year end	1	162,941	270,209	403,908	191,666	359,187	359,187	359,187	177,913	140,551	122,431
Other current investments > 90 days		293,376	121,461	106,873	141,481	121,143	121,143	121,143	131,143	135,143	174,143
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		456,317	391,670	510,781	333,126	480,330	480,330	480,330	309,056	275,694	296,574
Application of cash and investments											
Unspent conditional transfers		24,300	47,200	52,234	-	-	-	-	-	-	-
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2										
Other working capital requirements	3	58,113	30,397	14,614	55,246	98,095	98,095	98,095	64,760	56,233	(596)
Other provisions	4	-	-	-	-	-	-	-	-	-	-
Long term investments committed	5	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments											
Total Application of cash and investments:		82,413	77,596	66,849	55,246	98,095	98,095	98,095	64,760	56,233	(595)
Surplus(shortfall)		373,904	314,074	443,932	277,881	382,235	382,235	382,235	244,296	219,461	297,169

Description	Ref	CAPITAL EXPENDITURE												R thousand
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Total Upgrading of Existing Assets	6	-	-	11,755	32,152	26,115	26,115	55,762	40,268	11,988
Roads Infrastructure	-	-	3,335	17,619	17,721	17,721	39,871	37,668	9,388	-
Storm water Infrastructure	-	-	-	-	-	-	-	-	-	-
Electrical Infrastructure	-	-	841	5,971	2,979	2,979	3,971	-	-	-
Water Supply Infrastructure	-	-	-	-	-	-	-	-	-	-
Sanitation Infrastructure	-	-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure	-	-	-	-	-	-	-	-	-	-
Rail Infrastructure	-	-	-	-	-	-	-	-	-	-
Coastal Infrastructure	-	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	4,228	23,659	20,701	20,701	43,542	37,668	9,388	-
Community Facilities	-	-	142	160	50	50	100	100	100	-
Sport and Recreation Facilities	-	-	2,662	8,352	5,235	5,235	8,120	2,600	2,500	-
Community Assets	-	-	2,804	8,512	5,285	5,285	8,220	2,600	2,600	-
Heritage Assets	-	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-	-
Operational Buildings	-	-	4,726	-	130	130	4,000	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-
Other Assets	-	-	4,726	-	130	130	4,000	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4	319,247	290,357	169,855	344,762	236,245	236,245	377,966	260,212	169,180
Roads Infrastructure	-	193,604	169,792	44,118	90,889	90,395	90,395	119,507	114,484	75,961
Storm water Infrastructure	-	-	-	1,354	4,250	4,250	4,250	4,500	3,878	-
Electrical Infrastructure	-	62,556	3,946	22,768	138,368	50,688	50,688	138,634	69,368	70,000
Water Supply Infrastructure	-	-	-	-	-	-	-	200	200	100
Sanitation Infrastructure	-	-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure	-	981	177	437	3,000	3,000	3,000	5,700	-	-
Rail Infrastructure	-	-	-	-	-	-	-	-	-	-
Coastal Infrastructure	-	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	500	300	600	-	-	-	-
Infrastructure	-	256,941	164,415	68,675	237,887	148,833	148,833	266,641	167,027	148,061
Community Facilities	-	17,512	34,006	48,612	55,025	37,600	37,600	65,908	49,729	11,510
Sport and Recreation Facilities	-	11,326	23,074	15,160	14,288	12,170	12,170	19,792	12,300	4,300
Community Assets	-	28,837	67,080	63,772	69,314	49,770	49,770	85,695	62,020	15,810
Heritage Assets	-	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	7,016	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	6,095	200	-	-	-	-	-
Investment properties	-	-	7,016	6,095	200	-	-	-	-	-
Operational Buildings	-	11,745	50,565	28,565	22,194	24,345	24,345	8,100	-	3,000
Housing	-	-	81	-	2,000	1,500	1,500	1,000	2,000	-
Other Assets	-	11,745	50,646	28,655	24,194	25,845	25,845	9,100	2,000	3,000
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-	-
Licences and Rights	-	1,134	895	-	3,680	-	-	3,280	-	-
Intangible Assets	-	1,134	895	-	3,680	-	-	3,280	-	-
Computer Equipment	-	-	782	782	1,150	1,150	1,150	800	400	400
Furniture and Office Equipment	-	1,166	1,041	385	2,050	2,119	2,119	1,950	1,010	1,300
Machinery and Equipment	-	5,381	3,381	1,581	3,702	4,818	4,818	4,820	5,855	1,810
Transport Assets	-	14,022	4,623	-	3,405	3,710	3,710	6,800	1,000	1,000
Land	-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	-	319,247	290,357	169,855	344,762	236,245	236,245	377,966	260,212	169,180

KZN282 KwaDukuza – Table A10 Basic service delivery measurement

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Household service targets	1									
Water										
Piped water inside dwelling		—	—	—	—	—	—	—	—	—
Piped water inside yard (but not in dwelling)		—	—	—	—	—	—	—	—	—
Using public tap (at least min.service level)	2	—	—	—	—	—	—	—	—	—
Other water supply (at least min.service level)	4	—	—	—	—	—	—	—	—	—
<i>Minimum Service Level and Above sub-total</i>										
Using public tap (< min.service level)	3	—	—	—	—	—	—	—	—	—
Other water supply (< min.service level)	4	—	—	—	—	—	—	—	—	—
No water supply		—	—	—	—	—	—	—	—	—
<i>Below Minimum Service Level sub-total</i>										
Total number of households	5	—	—	—	—	—	—	—	—	—
Sanitation/sewage										
Rush toilet (connected to sewerage)		—	—	—	—	—	—	—	—	—
Rush toilet (with septic tank)		—	—	—	—	—	—	—	—	—
Chemical toilet		—	—	—	—	—	—	—	—	—
PR toilet (ventilated)		—	—	—	—	—	—	—	—	—
Other toilet provisions (> min.service level)		—	—	—	—	—	—	—	—	—
<i>Minimum Service Level and Above sub-total</i>										
Bucket toilet		—	—	—	—	—	—	—	—	—
Other toilet provisions (< min.service level)		—	—	—	—	—	—	—	—	—
No toilet provisions		—	—	—	—	—	—	—	—	—
<i>Below Minimum Service Level sub-total</i>										
Total number of households	5	—	—	—	—	—	—	—	—	—
Energy										
Electricity (at least min.service level)		11,900	10,197	10,429	10,630	10,038	10,838	—	—	—
Electricity - prepaid (min.service level)		23,918	16,859	16,020	16,959	16,559	16,869	—	—	—
<i>Minimum Service Level and Above sub-total</i>		37,846	27,056	27,055	27,598	27,598	27,698	—	—	—
Electricity (< min.service level)		—	—	—	—	—	—	—	—	—
Electricity - prepaid (< min.service level)		—	16,069	—	17,869	17,869	17,869	—	—	—
Other energy sources		—	—	—	—	—	—	—	—	—
<i>Below Minimum Service Level sub-total</i>		—	16,069	—	17,869	17,869	17,869	—	—	—
Total number of households	6	37,846	43,125	27,055	45,465	45,465	45,465	—	—	—
Refuse										
Removed at least once a week		34,321	30,467	—	31,119	31,119	31,119	—	—	—
<i>Minimum Service Level and Above sub-total</i>		34,321	30,467	—	31,119	31,119	31,119	—	—	—
Removed less frequently than once a week		—	—	—	—	—	—	—	—	—
Using communal refuse dump		—	—	—	—	—	—	—	—	—
Using own refuse dump		—	—	—	—	—	—	—	—	—
Other rubbish disposal		—	—	—	—	—	—	—	—	—
No rubbish disposal		—	—	—	—	—	—	—	—	—
<i>Below Minimum Service Level sub-total</i>		—	—	—	—	—	—	—	—	—
Total number of households	6	34,321	30,467	—	31,119	31,119	31,119	—	—	—
Households receiving Free Basic Services	7									
Water (6 kilolitres per household per month)		—	—	—	—	—	—	—	—	—
Sanitation (free sanitation service to indigent households)		—	—	—	—	—	—	—	—	—
Electricity/other energy (50kwh per household per month)		—	—	—	—	—	—	—	—	—
Refuse (removed at least once a week)		—	—	—	—	—	—	—	—	—
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month)		—	—	—	—	—	—	—	—	—
Sanitation (free sanitation service to indigent households)		—	—	—	—	—	—	—	—	—
Electricity/other energy (50kwh per indigent household per month)		—	—	14,880	16,150	16,150	16,150	19,434	21,784	24,419
Refuse (removed once a week for indigent households)		—	—	14,607	15,485	13,665	13,665	15,308	17,158	19,233
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		25	28,362	—	35,248	36,248	36,248	16,851	16,851	16,851
Total cost of FBS provided		25	28,362	29,187	51,393	51,903	51,903	36,285	38,635	41,270
Highest level of free service provided per household										
Property rates (R value threshold)		—	—	—	130,000	130,000	130,000	130,000	—	—
Water (kilolitres per household per month)		—	—	—	—	—	—	—	—	—
Sanitation (kilolitres per household per month)		—	—	—	—	—	—	—	—	—
Sanitation (Rand per household per month)		—	—	—	—	—	—	—	—	—
Electricity (kwh per household per month)		—	—	—	—	—	—	—	—	—
Refuse (removed once a week)		—	—	—	—	—	—	—	—	—
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (Impermissible values per section 17 of MPRA)		—	—	—	3,269	3,269	3,269	3,466	3,743	4,042
Property rates - exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA		72,168	—	64,051	90,807	90,807	90,807	103,167	109,150	115,481
Water (in excess of 6 kilolitres per indigent household per month)		—	—	—	—	—	—	—	—	—
Sanitation (in excess of free sanitation service to indigent households)		—	—	—	—	—	—	—	—	—
Electricity/other energy (in excess of 50 kwh per indigent household per month)		—	—	—	—	—	—	—	—	—
Refuse (in excess of one removal a week for indigent households)		—	—	—	—	—	—	—	—	—
Municipal Housing - rental rebates		—	—	—	—	—	—	—	—	—
Housing - top structure subsidies		—	—	—	—	—	—	—	—	—
Other		—	—	—	—	—	—	—	—	—
Total revenue cost of subsidised services provided	6	72,168	—	64,051	94,076	94,076	94,076	106,633	112,893	119,523

2.1 OVERVIEW OF ANNUAL BUDGET PROCESS

OVERVIEW OF THE ANNUAL BUDGET PROCESS

BACKGROUND

KDM is required to follow a strict budget process that enables significant participation by the community and all stakeholders. This budget process is governed by the MSA and the MFMA.

Numerous departmental meetings and workshops were held to ensure that the MTREF is more closely aligned to KDM's IDP and its SDBIP. Regular meetings were scheduled involving the BSC; the BTO and all business units.

The DRAFT MTREF will also be submitted to Provincial and National Treasury immediately after the approval by the council as required by MFMA.

- **Business Unit Consultation**

The Business Unit's have been advised to account for all operating costs necessary for the life of capital projects in compiling their Capital Budget, and, also, all incidental cost savings and Increases in revenue.

Both the Operating and Capital Budgets have been evaluated through a prioritisation mechanism to assist in ensuring alignment to KDM's development strategies.

POLITICAL OVERSIGHT

Section 53 of the MFMA requires the Mayor to provide general political guidance over the budget process and the priorities that must guide the preparation of the budget. To assist the prioritisation and spending plans of Council, the political component has a duty to oversee the budget process.

The municipal has a functional Budget Steering Committee in place. The BSC monitors financial planning and spending plans, and advises Council accordingly. The BSC also considers all budget-related policies before these are tabled to Council for approval.

BUDGET-RELATED POLICIES

The following budget-related policies were taken into account in developing the MTREF:

1. Rates Policy
2. Credit Control & Debt Management Policy
3. Indigent Policy
4. Tariff Policy
5. Investment & Cash Management Policy
6. Borrowings Policy
7. Fixed Asset Management Policy
8. Funding & Reserves Policy
9. Budget Policy

10. Virements Policy
11. Long Term Financial Planning Policy
12. Policy on Infrastructure, Investments and Capital Projects
13. Supply Chain Management Policy

These have been tabled as a separate item for the consideration of Council.

ALIGNMENT WITH NATIONAL & PROVINCIAL PRIORITIES

The MTRF is in line with National and Provincial objectives. The successful alignment of KDM's service delivery priorities, as captured in its IDP, with these objectives is critical in achieving its developmental goals. The MTRF is also formulated in a manner that supports KDM's long-term sustainable growth and development.

The following priorities are National Government's framework to enhance the social, cultural and economic welfare of all South Africans:

- Protect the poor
- Build capacity for long-term growth
- Sustain employment growth
- Maintain sustainable debt level
- Address sector barriers to growth and investment

The following key policy areas are the focus of 2019/2020 Provincial Budget:

- Poverty alleviation
- Economic empowerment
- Skills development; training and preferred procurement
- Building a healthy and caring nation

KEY DEADLINES

The budget time schedule for compilation of the DRAFT MTRF was approved in August 2018, in compliance with the MFMA's requirements.

The budget timetable is necessary to ensure integration between the IDP and the MTRF. It also ensures a balanced budget is tabled to Council for consideration and approval.

• Importance of producing a balanced and credible MTRF

A credible MTRF is one that is highly achievable, as it is in line with all agreed service delivery and performance targets. It contains revenue and expenditure projections that are consistent with current and past performance. These projections are also supported by documented evidence of future assumptions. Only activities that are consistent with the revised IDP are funded. This ensures that the IDP remains realistically achievable given KDM's financial constraints. A credible MTRF does not jeopardize financial viability, because it ensures that

the financial position is maintained within generally accepted prudential limits and that obligations can be met. It also provides the Executive Directors with appropriate levels of delegation sufficient to meet their financial management responsibilities.

It must also be stated that the implementation of mSCOA requires a direct link between the IDP and Budget and it is therefore vital that all stakeholders respect the various timeframes. The nature of the process results in subsequent delays should any one of the components be delayed.

In accordance with MFMA Circular 74, the following key deadlines, inter alia, must be observed:

- **Schedule of Key Deadlines**

Tabling of draft MTREF to Council	March 2019
Submission of the tabled draft MTREF to the NT and relevant PT in both print electronic format (including Schedule A of the Municipal Budget & Reporting Regulations; Tables A1 to A10; Supporting Tables SA1 to SA37)	April 2019
Public Hearings & Consultations on the Draft MTREF	April 2019
Workshops on the Draft MTREF	April/May 2019
Considering for the Approval of the Final MTREF; IDP & SDBIP	May 2019
Approval of the Final MTREF; IDP & SDBIP	June 2019
Submission of Approved MTREF to NT / PT/ COGTA (Council places the Approved MTREF on the website)	June 2019

These are the key deadlines, as originally approved by the Mayor, taking into account advice received from NT.

**2.2 OVERVIEW OF ALIGNMENT OF ANNUAL
BUDGET WITH INTEGRATED DEVELOPMENT
PLAN**

OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN

The Integrated development Plan (IDP) is a strategic document that clearly outlines the municipality's development objectives and provides a policy framework that guides management in decision making related to budgeting and planning.

An IDP will assist the municipality as follows:-

- It is a planning process that involves both the municipality and the public to achieve long term development.
- It assists in the co-ordination of the work of the local government and other spheres of government to improve the quality of life.
- It considers the existing conditions and problems and resources available for development.
- It considers the economic and social development needs of the municipal area.
- It sets a framework for land use, infrastructure, services and protection of the environment.

Below is a tabular representation of the IDP strategic objectives:-

KZN292 KwaDukuza - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand												
	Electricity	A		81,278	43,185	24,907	150,081	57,014	57,014	149,180	77,034	78,322
	Waste Management	B		162	204	588	4,342	3,490	3,490	10,660	700	650
	Community	C		2,045	4,987	1,305	12,310	3,352	3,352	5,804	6,020	3,810
BASIC SERVICE DELIVERY	Road Transport	D		182,575	182,504	66,570	174,935	114,829	114,829	142,493	144,994	71,228
	Cemeteries	E		13,115	23,903	28,388	45,013	6,487	6,487	25,848	4,500	4,500
	Housing	F		884	588	-	4,500	4,580	4,580	7,200	7,170	-
	Support Services/Fleet	G		683	278	-	890	1,176	1,176	1,060	1,000	1,000
MUNICIPAL FINANCIAL VIABILITY	Financial Management and Admin	H		3,542	9,026	35,498	22,600	23,730	24,730	7,850	4,800	3,850
	Human Resources & Corporate	I		-	-	-	-	-	-	-	-	-
	Executive & Council	J		18,982	10,979	-	-	-	-	-	-	-
INTEGRATED HUMAN SETTLEMENT	Land Management	K		-	-	-	-	-	-	-	-	-
ECONOMIC DEVELOPMENT & JOB CREATION	Local Economic Development	L		8,354	-	-	1,800	1,861	1,861	710	575	600
	Integrated Planning	M		970	162	-	-	-	-	-	-	-
SPATIAL ANALYSIS	Public Safety	N		2,891	763	357	800	450	450	200	200	200
	Fire and Emergency	O		-	154	-	-	-	-	-	-	-
	Sports and Recreation	P		3,763	3,592	11,873	17,971	18,486	18,486	28,002	13,220	5,120
Allocations to other priorities			3									
Total Capital Expenditure			1	319,247	293,357	187,935	344,762	236,245	236,245	377,956	260,212	189,180

2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

A municipality's Performance Management System is a mechanism to monitor, review and improve the implementation of its IDP and monitor progress made in achieving set goals as stipulated in the IDP. Effective service delivery relies on the IDP, effective utilisation of scarce resources and the PMS system.

The IDP is developed in conjunction with the community and a realistic budget and is reviewed annually. The IDP will consider, inter alia:-

- Existing conditions, problems and resources available for development
- Economic and social development needs of the community
- It sets a framework for land use, infrastructure and services.

The Service Delivery and Budget Implementation Plan is the tool used to align the budget to the IDP. The focus of the SDBIP is both Financial and non-financial measurable performance objectives in the form of service delivery targets.

An organisation scorecard is developed after taking into consideration the aspects as indicated/highlighted in the IDP and SDBIP. This scorecard will be used to monitor the performance of the Municipality.

The following highlights should be noted in the 2019/2020 draft MTREF:-

REVENUE

The following collection rates are anticipated for 2019/2020:-

- Electricity income minimum collection rate of 90%
- Property rates income minimum collection rate of 90%
- Refuse income minimum collection rate of 90%

For further details kindly refer to Table SA 7

FREE BASIC SERVICES

The municipality has a responsibility to ensure that indigent households are provided with the basic municipal services.

Indigent households receive 75 kwh of electricity each month, no charge to the consumer. Refuse for these low income areas are raised and credited from equitable share. Rates on properties below a certain value receive a 100% rebate.

INDIGENT POLICY

The indigent policy provides, inter alia, procedures and guidelines for the subsidisation of basic services and tariff charges to the indigent households.

Indigent registration drives are conducted annually during the second half of the financial year. The onus to re-apply for continued indigent support rests on the household. The criterion for benefits under this scheme is part of the credit control policy.

An indigent customer shall automatically be deregistered if an audit or verification concludes that the financial circumstances of the indigent customer have changed to the extent that he/she no longer meets the qualifications. The indigent customer may at any time request de-registration.

PROVIDING FOR THE INDIGENTS

The "Equitable Share" grant enables municipalities to provide basic services to indigent households in an affordable manner.

KDM has undertaken to ensure that indigent households are targeted effectively in the provision of basic municipal services. The Council of KDM has an indigent support database that is updated annually.

It has been further identified that various direct and indirect services are provided to households in "indigent designated areas". These households are provided certain benefits by virtue of residing in designated areas and as a result may not apply. The costs for these services have not been separately accounted for. The municipality has identified this challenge and embarked upon a process of accurately quantifying this benefit.

2.4 OVERVIEW OF BUDGET RELATED POLICIES

OVERVIEW OF BUDGET-RELATED POLICIES

A. The budget process is guided and governed by relevant legislation and budget related policies. The following are key budget policies that are considered during the draft MTRF process. The policies have been considered by Council via a separate item included in the March Council Agenda. Notwithstanding this is a summary of the reviewed policies.

1. Rates Policy

The Rates Policy applies to all currently rated properties and also covers exemptions, rebates and reductions. This policy ensures that all new rates are tabled to Council for approval, before being implemented. The Rates Policy is in line with MPRA.

2. Credit Control & Debt Collection Policy

The Credit Control & Debt Collection Policy, adopted by Council, focuses on all outstanding debt and aims to promote a culture of good payment habits amongst debtors. Debtors have a responsibility towards the payment of their accounts. This policy implements an appropriate, innovative system of debt collection, which is also cost-effective. The aim of this policy is to ensure that debt is collected in the shortest possible time, without any interference in the process, thereby reducing all municipal debt.

The Credit Control & Debt Collection Policy ensures a sensitive, transparent and equitable approach to debt recovery. It prescribes methods to effectively and efficiently deal with those who default on payments, whilst taking indigent consumers into consideration and keeping costs to a minimum.

3. Indigent Policy

The objective of the Indigent Policy is to ensure the following:-

- The provision of basic services to indigent households in a manner that is sustainable, within the financial and administrative capacity of the Council.
- To provide procedures and guidelines for the subsidisation of basic service charges to its indigent households, using Council's budgetary provisions, according to prescribed guidelines.

Indigent households, in terms of this policy, qualify for

- An electricity subsidy (based on a certain number of kWh)
- A 100% refuse subsidy

- A subsidy for service charges

All conditions stated in this policy must be met before a household may be registered as "indigent". Households are required to formally apply for relief and must register each year for indigent support. The prescribed documentation is available from KDM Offices. Annually the municipality runs a publicised indigent registration campaign to register all indigent households.

4. Tariff Policy

In terms of Section 74 of the Local Government Municipal Systems Act 2000, a municipal Council must adopt and implement a Tariff Policy. The Tariff Policy is the policy for levying fees; rates or taxes for the municipal services provided by KDM. Tariff calculations are based on the nature of the service provided and treat all users of municipal services equally, by ensuring that consumers pay in proportion to the amount of services consumed.

This policy covers the Tariff Determination Process and also the Classification and Pricing Strategies of Services. It highlights the fact that all proposed tariffs are presented to the community of KwaDukuza during the Council's consultation process in respect of the MTREF. The aims of this policy are:

- To promote local economic development' growth and competitiveness
- To cater for the indigent households whilst keeping rates affordable
- To ensure financial sustainability of service delivery

This Policy complies with the MSA.

5. Cash Management & Investment Policy

In terms of Section 13 (2) of the MFMA, a municipality must adopt a policy dealing with cash management and investments. The Investment & Cash Management Policy ensures that all investments are made in an effective and efficient manner and generate the best return for the KDM. This policy ensures that all investments made take into account the preservation and safety of the principal and appropriate liquidity.

6. Borrowings Policy

The Borrowings Policy establishes a framework for incurring debt. It must be noted, however, that KDM does not raise any short-term debt. The guidelines provided in this policy ensure that KDM adheres to all statutory requirements regarding long-term debt. This policy aims to obtain funds at the lowest possible interest rates, and with minimum risk.

7. Supply Chain Management Policy

A municipality is required in terms of Section 111 of the MFMA to develop and implement a Supply Chain Management Policy. The comprehensive Supply Chain Management Policy governs, inter alia, the procurement of goods and services; disposal of goods and selecting contractors to aid the Municipality in service delivery.

8. Virements Policy

The Virements Policy is in place to ensure good budgeting practice, effective financial management and improved budgetary controls. This policy established a framework for managers to administer their budgets successfully and remain within limitations.

9. Budget Policy

The Budget Policy sets out the principles followed by KDM in drafting the MTRRF. This policy covers the responsibilities of the Mayor, the MM, the CFO and other senior managers in preparing the MTRRF. The operating and capital budget; budget funding; budget transfers; unavoidable expenditure and the budget preparation process are covered extensively.

10. Funding & Reserve's Policy

The Funding & Reserves Policy is aimed at ensuring that the KDM procures sufficient and cost-effective funding to achieve its capital expenditure objectives in an optimum manner. This policy must be adhered to in the procurement of funding, whilst considering the maturity profile of KwaDukuzwa's assets and liabilities.

This policy sets out the assumptions and methodology for estimating:

- Revenue;
- Revenue that will not be collected;
- Proceeds from the disposal of assets;
- Proceeds from borrowings; and
- Funds to be set aside in Reserves (excluding Reserves held in order to comply with GRAP Standards)

11. Asset Management Policy

The Fixed Asset Management Policy governs the acquisition, utilisation, control, maintenance and disposal of assets of KDM. This policy ensures that assets are managed in

an economical, effective and efficient manner throughout their life cycles, to achieve the maximum level of service.

12. Long Term Financial Planning

A policy has been developed on the Long term financial planning of the Municipality to achieve KwaDukuza's 2030 vision.

Council reviews all budget-related policies annually. These policies are in compliance with all relevant legislation.

13. Infrastructure, Investments & Capital Projects Policy

This policy deals with investments in Infrastructure and Capital Projects to address the backlogs in service delivery as well as to promote economic growth in KwaDukuza.

2.5 OVERVIEW OF BUDGET ASSUMPTIONS

OVERVIEW OF THE BUDGET ASSUMPTIONS

In the compilation of the draft MTREF, the following influencing factors were taken into account:

- Normal inflationary increases and economic pressures, especially
 - Higher fuel prices.
 - Consumer Price Index inflations – impacting the general tariff increases levelled by the municipality.
 - Higher unemployment rate – resulting in an increase in indigent households within the KwaDukuza Jurisdiction.
 - Global Economic status – thus hindering the consumer's ability to timeously settle debt. A conservative approach is used for projecting revenue.
 - Electricity constraints.
 - The National Energy Regulator of South Africa (NERSA) approval of Eskom's application for a tariff hike. The Municipality is awaiting NERSA approval in terms of the electricity tariff increase, which has been considered as 7% in the 2019/20 financial year. The electricity tariff increase will be finalised upon NERSA approval.
 - Interest rates for borrowings and investment of funds.
 - Credit ratings outlook – lower investment grade status.
- Zero-based budgeting for 2018/2019
 - Zero-based budgeting is defined as a process where every Business Unit function is reviewed comprehensively and each expenditure must be approved, rather than increased.
 - It requires the budget request to be justified in complete detail by each business Unit rather than just increasing its expenditure from the previous year.
 - Each business Unit to justify the adjustment to salaries and related expenditure (leave, overtime, training, protective clothing etc.) based on departmental operations and workforce requirements.
 - Each business Unit to critically analyse fixed costs to determine any possible variances.
 - Each Business Unit to justify the movement in variable costs with reference to the improved service delivery.
 - Each Business Unit to consider the effects of variances in the operating budget (staff costs, fuel, security, etc.) as a result of increased capital expenditure.
 - The process of full analysis of underlying projects is currently underway and will be completed during the consultative process.
- Property rates randage increase of
 - 6% in 2019/2020 financial year.
- Effect of ring-fencing of the Electricity Services

- Overall, the Council proposed increase of 7% in the Electricity tariffs.
- The municipality has not implemented the inclining block tariff structure.
- Supply and distribution of electricity continues under the municipal licence over duration of the MTRRF.
- Refuse removal tariff increased as follows
 - 6% in 2018/2019

- Provision for an average of 8% increase for all staff remuneration costs.
- Partnership programmes with the National and Provincial Government.
- There have been no changes made to the present powers and functions of the KDM during the budget year.
- The average long-term cost of borrowings is 12%

- The municipality has been able to maintain its current high debt collection rates.

Significant External Factors

- Global Economic downturn
- Increasing fuel prices
- Significant decline in gold, platinum and coal minerals
- Currency fluctuations
- Household consumption of Electricity for the duration of the draft MTRRF
- GDP estimates for the duration of the draft MTRRF

Basis and Methodology for Forecasting Budget Projections

In terms of Chapter 4, Section 16, of the MFMA, the operational and capital budgets for the 2019/2020 financial year, and the two subsequent years, attached hereto have been prepared according to the Municipal Budget and Reporting Regulations as gazetted in Government Gazette No. 32141 published on 17 April 2009.

Free basic Services are funded by the equitable share and is recognised as Transfers and Grants. This is disclosed on Schedule SA 21. Only Cash transfers have been accounted for.

Alignment with GRAP

The adjusted MTREF is in line with the requirements of the GRAP standards.

2.6 OVERVIEW OF BUDGET FUNDING

OVERVIEW OF BUDGET FUNDING

Section 18 (1) of the MFMA states that the annual budget may only be funded from the following:-

- Realistically anticipated revenue to be collected
- Cash backed accumulated funds from previous years surplus funds not committed for other purposes, and
- Borrowed funds, but only for the capital budgets

TOTAL EXPENDITURE

KDM's overall expenditure during the DRAFT MTREF is estimated at:

Description	2019/2020	2020/2021	2021/2022
Total operating expenditure	R 1,823,104,645	R 1,945,631,640	R 2,059,754,822
Total capital expenditure	R 377,966,092	R 260,212,496	R 169,180,374
Total	R 2,210,070,737	R 2,205,843,136	R 2,228,934,196

FUNDING SOURCES

The funding model of the Draft MTREF 2020/2021 is dependent on the following:

- The anticipated amount of revenue from Property Rates in the budget year is R 492 Million
- The anticipated amount of revenue from Service Charges in the budget year is R 933 Million. Service Charges consists of revenue streams from Electricity and Refuse Removal.

TARIFF OF CHARGES

The Tariff of Charges is proposed to be implemented on 01 July 2019. This document provides for major services, and lists minor and miscellaneous tariffs – including the hiring of municipal facilities and town planning. An intensive and rigorous tariff setting process is undertaken to ensure the compilation of a credible and realistic budget.

• **EXTERNAL LOANS**

The long terms loans currently entered into are being used to fund capital expenditure. Council will fund capital projects to the value of R60 000 000 for capital expenditure in the 2019/2020 financial year.

The table below is indicative of KDM's long term liabilities:-

R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality									
Long term loans (non-annuity)	240,238	230,258	220,929	220,929	227,940	227,940	272,896	292,414	317,728
Local registered stock									
Insolvent Credit									
Financial Leases									
PPP facilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
Municipality sub-total	240,238	230,258	220,929	220,929	227,940	227,940	272,896	292,414	317,728
Entities									
Long term loans (non-annuity)									
Local registered stock									
Insolvent Credit									
Financial Leases									
PPP facilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
Entities sub-total									
Total Borrowing	1	240,238	230,258	220,929	227,940	227,940	272,896	292,414	317,728

• **INVESTMENTS**

KDM has funds held in bank deposits, including the depositing of grant funding into ring fenced call deposit accounts in order to improve management of grant funding.

The cash and investments of KDM currently amount to R 464,7 Million as at 28 February 2018. It should be noted that these funds are committed as conditional grants or operating funds. These funds also consist of monies set aside to settle long-term debt. If KDM does not meet its long-term debt requirements as and when they fall due, it will be liable for severe penalties.

Below table is indicative of the 2019/2020 investment forecast:-

Investment type	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		293,032	121,116	105,575	141,451	121,143	121,143	131,143	135,143	185,143
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks		344	345	297						
Guaranteed Endowment Policies (shrinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	293,376	121,461	105,873	141,451	121,143	121,143	131,143	135,143	185,143
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (shrinking)										
Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		293,376	121,461	105,873	141,451	121,143	121,143	131,143	135,143	185,143

• **GOVERNMENT GRANT ALLOCATIONS**

National Allocations:

The amended DORA allocations that will be granted to KDM consist of:

CONDITIONAL	2019/2020	2020/2021	2021/2022
Specific Purpose			
Finance Management Grant	1,800,000	1,800,000	1,800,000
EPWP Incentive	1 729 000	-	-
Infrastructure			
1. MIG	49,771,692	52,484,463	56,388,465
2. NDPG (Capital)	NIL	NIL	-
3. Electricity Demand Side Mgt.	6,000,000	6,000,000	7,000,000
4. INEP	10,000,000	10,368,000	12,000,000
5. MIG Top slice	1,912,308	2,016,537	2,166,535
UNCONDITIONAL	2019/2020	2020/2021	2021/2022
1. Equitable Share	167,408,000	185,716,000	206,232,000

All of the above allocations, excluding Equitable Share, are conditional grants. This means that they have been allocated to KDM for a specific purpose and may not be used to fund any other expenditure. Once all conditions are met, these allocations are transferred to the Statement of Financial Performance in order to match the expenditure incurred. This is in compliance with the relevant GRAP standards. The transfers indicated on the Statement of Financial Performance are, therefore, accounting entries and do not actually represent cash on hand.

Provincial Allocations:

In terms of the Kwa-Zulu Natal Provincial Gazette, the following will be allocated to KDM:

PROVINCIAL TRANSFERS	2019/2020	2020/2021	2021/2022
Provincialisation of Libraries	5,279,000	5,543,000	5,848,000
Museum Subsidies	3,202,000	5,214,000	2,225,000
Community Library Services Grant	633,000	678,000	726,000
Housing Accreditation	6,232,000	6,232,000	6,232,000

2.7 EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMS

EXPENDITURE ON ALLOCATIONS & GRANTS

Grant funding and expenditure is covered in detail in Supporting Tables SA18, SA19 and SA20.

KZN292 KwaDukuza - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		114,557	119,656	135,253	153,743	553,091	152,091	172,849	189,533	210,199
Local Government Equitable Share		105,352	116,642	131,541	147,876	147,876	147,876	187,408	185,716	206,232
Municipal Systems Improvement		450	-	-	-	-	-	-	-	-
Finance Management		1,400	1,725	1,800	1,800	1,800	1,800	1,800	1,800	1,800
EPWP Incentive		1,418	1,288	1,585	1,540	1,540	1,540	1,729	-	-
MIG Funded PMU Costs		836	-	452	2,533	1,875	1,875	1,912	2,017	2,167
MIG Transfer To Iembe		6,100	-	-	-	-	-	-	-	-
Provincial Government:		7,671	7,628	7,893	12,918	11,360	11,360	13,146	17,497	15,031
Provisionalisation of Libraries		2,894	2,929	3,045	5,028	5,028	5,028	5,278	5,543	5,848
Museum Subsidy		166	175	183	192	192	192	3,202	5,214	2,225
Community Library Service Grant		510	517	564	591	591	591	633	678	726
Municipal Assistance Programme		-	-	-	-	-	-	-	-	-
Housing Accreditation		4,101	3,967	4,058	6,019	5,409	5,499	4,032	6,062	6,232
Maintenance Grant-Sport Facilities		-	-	-	58	50	50	-	-	-
Spatial Development Framework Support		-	-	-	1,000	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
(insert description)		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
(insert description)		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	123,228	127,253	143,203	153,667	164,451	164,491	185,995	207,030	225,229
Capital Transfers and Grants										
National Government:		75,827	87,020	72,110	63,862	63,710	63,710	65,772	68,882	75,388
Municipal Infrastructure Grant (MIG)		50,047	61,330	62,110	48,132	48,790	48,790	49,772	52,484	56,398
Neighbourhood Development Partnership		7,000	15,690	-	-	-	-	-	-	-
Electricity Demand Side Management Grant		-	-	-	5,000	5,000	5,000	6,000	6,000	7,000
Integrated National Electrification Programme		18,000	10,000	10,000	9,920	9,920	9,920	10,000	10,368	12,000
Municipal Systems Improvement		480	-	-	-	-	-	-	-	-
Finance Management		300	-	-	-	-	-	-	-	-
Provincial Government:		1,205	-	-	-	5,560	5,560	7,200	6,170	-
Small Town Rehabilitation		-	-	-	-	5,000	5,000	-	-	-
Housing Accreditation		205	-	-	-	560	560	2,200	170	-
Beach Rehab Grant		1,000	-	-	-	-	-	6,000	6,000	-
Department of Trade & Industry		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
(insert description)		-	-	-	-	-	-	-	-	-
Other grant providers:		-	20,033	5,017	2,202	-	-	5,000	6,000	-
IFA GRANT- Sports Facility		-	-	-	2,202	-	-	-	-	-
Balloo Junction Road		-	10,033	5,017	6,000	-	-	-	-	-
Beach Node Development (IFA-IFM)		-	10,000	-	-	-	-	-	-	-
KwaDukuza Mall Private Developer		-	-	-	-	-	-	5,000	6,000	-
Total Capital Transfers and Grants	5	77,032	107,053	77,127	71,253	69,260	69,260	77,972	81,022	75,388
TOTAL RECEIPTS OF TRANSFERS & GRANTS		200,260	234,307	220,330	224,920	233,711	233,751	263,967	288,052	300,617

KZN292 KwaZulu - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Rel	EXPENDITURE					R thousand
		Audited	Outcomes	Audited	Original	Adjusted	
2016/16	2016/17	2017/18	2017/18	2017/18	2017/18	2017/18	
Operating expenditure of Transfers and Grants							
National Government:	115,557	115,557	115,557	115,557	115,557	115,557	210,199
Local Government/Equitable Share	106,362	106,362	106,362	106,362	106,362	106,362	206,232
Municipal Systems Improvement	450	450	450	450	450	450	-
Finance Management	1,400	1,400	1,400	1,400	1,400	1,400	1,800
EPWP Incentive	1418	1418	1,288	1,585	1,510	1,540	-
MKG Funded PMU Costs	836	836	462	2,533	1,875	1,875	-
MKG Transfer To Kente	6,100	6,100	-	-	-	-	-
Provincial Government:	5,972	5,972	7,465	12,816	28,978	29,978	15,031
Prohibition of Licenses	2,894	2,894	3,645	5,028	5,028	5,028	5,848
Museum Subsidy	166	166	175	192	192	192	2,285
Community Library Service Grant	270	270	367	1,083	1,083	1,083	878
Emberweni/Charitable Percent	-	-	118	-	-	-	-
APCC	-	-	-	-	-	-	-
Housing Acceleration	2,053	4,713	3,666	6,466	23,246	23,246	6,232
Municipal Assistance Programme	539	-	-	-	284	284	-
Property Rates Implementation	-	-	-	-	145	145	-
Maintenance Grant/Sport Facilities	-	-	68	58	-	-	-
Social Development Framework Support	114	-	-	1,000	-	-	-
District Municipality:	334	-	-	-	-	-	-
Kente Shared Services	334	-	-	-	-	-	-
Other grant providers:	-	-	-	-	-	-	-
(Insert description)	-	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:							
121,413	127,957	142,813	168,657	183,064	183,064	183,064	225,229
Capital expenditure of Transfers and Grants							
National Government:	79,853	79,853	64,232	63,057	63,710	63,710	75,348
Municipal Infrastructure Grant (MIG)	54,075	61,330	62,110	48,132	48,790	48,790	59,388
Wagbonwood Development Partnership	7,000	15,890	-	-	-	-	-
Electricity Demand Side Management Grant	-	-	-	-	5,000	5,000	7,000
Integrated National Electrification Programme	18,300	-	-	9,920	9,920	9,920	12,000
Municipal Systems Improvement	480	-	-	-	-	-	-
Finance Management	300	-	-	-	-	-	-
Provincial Government:	7,148	7,148	191	-	5,650	5,650	-
Concor Funding	3,826	-	-	-	5,000	5,000	-
Small Town Rehabilitation Grant	3,000	-	-	-	-	-	-
Housing Acceleration	206	-	-	-	-	-	-
Beach Rehabilitation	164	-	-	-	-	-	-
Museum Subsidy	193	-	-	-	-	-	-
Department of Trade & Industry	-	-	-	-	-	-	-
District Municipality:	-	-	-	-	-	-	-
(Insert description)	-	-	-	-	-	-	-
Other grant providers:	-	-	-	-	-	-	-
EA GRANT Sports Facility	3,663	91	2,447	1,828	1,828	1,828	4,888
Bato Junction Road	-	3,000	717	6,010	1,500	1,500	-
Beach Node Development (H.A. Hub)	-	-	4,865	-	-	-	-
KwaZulu Natal Private Development	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants	90,708	83,488	72,487	74,258	74,364	74,364	75,388
212,588	211,433	213,300	213,921	213,424	213,424	213,424	300,618
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS							

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KZN292 KwaDukuza - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		115,557	119,855	135,358	153,749	153,091	153,091	172,849	189,533	210,199
Conditions met - transferred to revenue		115,557	119,855	135,358	153,749	153,091	153,091	172,849	189,533	210,199
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Provincial Government:										
Balance unspent at beginning of the year		17,140	18,896	18,223	-	18,618	18,618	-	-	-
Current year receipts		7,671	7,628	7,850	12,918	11,360	11,360	13,146	17,497	15,031
Conditions met - transferred to revenue		5,922	5,382	7,455	12,918	29,978	29,978	13,146	17,497	15,031
Conditions still to be met - transferred to liabilities		18,896	18,223	18,818	-	-	-	-	-	-
District Municipality:										
Balance unspent at beginning of the year		334	-	-	-	-	-	-	-	-
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		334	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Other grant providers:										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Total operating transfers and grants revenue		121,812	127,957	142,813	166,667	163,668	163,668	185,995	207,030	225,230
Total operating transfers and grants - CTBM	2	18,806	18,223	18,818	-	-	-	-	-	-
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		4,028	-	8,091	-	-	-	-	-	-
Current year receipts		75,827	87,023	72,110	63,062	63,710	63,710	65,772	68,852	75,388
Conditions met - transferred to revenue		79,855	78,929	84,277	63,062	63,710	63,710	65,772	68,852	75,388
Conditions still to be met - transferred to liabilities		-	8,091	15,825	-	-	-	-	-	-
Provincial Government:										
Balance unspent at beginning of the year		7,006	1,022	151	-	-	-	-	-	-
Current year receipts		1,206	-	-	-	5,550	5,550	7,200	6,170	-
Conditions met - transferred to revenue		7,188	831	151	-	5,550	5,550	7,200	6,170	-
Conditions still to be met - transferred to liabilities		1,022	151	-	-	-	-	-	-	-
District Municipality:										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Other grant providers:										
Balance unspent at beginning of the year		8,044	4,381	20,694	4,840	17,892	17,892	12,559	4,668	-
Current year receipts		-	20,033	5,917	8,202	-	-	5,000	6,000	-
Conditions met - transferred to revenue		3,653	3,729	8,018	13,941	5,133	5,133	12,891	10,668	-
Conditions still to be met - transferred to liabilities		4,381	20,694	17,892	-	12,559	12,559	4,668	-	-
Total capital transfers and grants revenue		88,706	83,485	72,477	76,093	74,394	74,394	85,883	85,690	75,388
Total capital transfers and grants - CTBM	2	5,403	25,971	33,817	-	12,559	12,559	4,668	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		212,518	211,437	215,290	242,760	238,062	238,062	271,878	292,720	300,618
TOTAL TRANSFERS AND GRANTS - CTBM		24,309	47,200	52,635	-	12,559	12,559	4,668	-	-

SPECIFIC GRANT FUNDED PROJECTS OVER THE MTRF

The planned expenditure on capital projects over the approved MTRF is as follows:

BUSINESS UNIT	2019/2020	2020/2021	2021/2022
CIVIL ENGINEERING & HUMAN SETTLEMENTS			
Human Settlements Projects	R 2,200,000	R 170 000	NIL
M/G Road & Community Facilities Project	R 49,772,000	R 52,484,000	R 56,388,000
ELECTRICAL ENGINEERING			
Integrated National Electrification	R 10,000,000	R 10,368,000	R 12,000,000
Electricity Demand Side Management	R 6,000,000	R 6, 000, 000	R 7, 000, 000
Department of Trade & Industry	R 5,000,000	R 6,000,000	

2.8 ALLOCATIONS AND GRANTS MADE BY THE MUNICIPALITY

KZN292 Kwabukuzi - Supporting Table SA21 Transfers and grants made by the municipality

Rd	2016/17	2017/18	2018/19	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Forecasts				Budget Year 2019/20	Budget Year 2020/21	Budget Year 2021/22
				Adjusted Budget	Original Budget	Outturn	Forecast	Pre-audit outturn	Budget Year 2019/20	Budget Year 2020/21	Budget Year 2021/22			
Cash Transfers to other municipalities														
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**2.9 COUNCILLOR ALLOWANCES AND EMPLOYEE
BENEFITS**

COUNCILLOR ALLOWANCES & EMPLOYEE BENEFITS

KZN232 KwaDukuza - Supporting table 3422 summary councillor and staff benefits

Summary of Employee and Councillor remuneration Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework	
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
1	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)									
Basic Salaries and Wages	11,585	11,701	12,557	15,575	15,575	15,575	16,210	17,507	19,624
Pension and Life Contributions	1,435	1,459	1,737	-	-	-	-	-	-
Medical Aid Contributions	148	45	-	-	-	-	-	-	-
Motor Vehicle Allowance	4,283	4,326	4,687	5,162	5,162	5,162	5,368	5,797	6,499
Cellphone Allowance	1,103	1,294	2,304	2,446	2,446	2,446	2,465	2,682	2,994
Housing Allowances	-	-	81	-	-	-	-	-	-
Other benefits and allowances	-	-	43	-	-	-	-	-	-
Sub Total - Councillors	18,544	18,825	21,812	23,182	23,182	23,182	24,043	25,987	29,107
% Increase	4	1.5%	15.0%	5.3%	-	-	3.7%	8.0%	12.1%
Senior Managers of the Municipality	2								
Basic Salaries and Wages	6,693	6,685	9,310	10,904	10,904	10,904	11,533	12,202	12,909
Pension and Life Contributions	1,047	1,114	1,265	1,328	1,328	1,328	1,473	1,558	1,649
Medical Aid Contributions	-	-	-	-	-	-	-	-	-
Overtime	-	-	-	-	-	-	-	-	-
Performance Bonus	923	536	717	1,013	1,013	1,013	1,113	1,178	1,246
Motor Vehicle Allowance	870	1,223	1,432	1,528	1,528	1,528	1,518	1,712	1,811
Cellphone Allowance	98	108	120	135	135	135	149	158	167
Housing Allowances	-	-	-	-	-	-	-	-	-
Other benefits and allowances	315	99	124	257	257	257	1	1	1
Payments in lieu of leave	-	-	-	-	-	-	-	-	-
Long service awards	-	-	-	-	-	-	-	-	-
Pothead/benefit obligations	6								
Sub Total - Senior Managers of Municipality	9,944	11,825	13,008	15,265	15,265	15,265	15,888	16,889	17,784
% Increase	4	18.5%	10.0%	17.4%	-	-	4.1%	5.8%	5.0%
Other Municipal Staff									
Basic Salaries and Wages	149,106	159,173	182,955	216,898	216,898	216,898	225,496	273,098	293,616
Pension and Life Contributions	29,408	31,425	32,117	41,540	41,540	41,540	52,607	55,559	57,887
Medical Aid Contributions	15,752	15,811	17,337	22,722	22,722	22,722	27,889	29,593	31,980
Overtime	41,055	49,035	43,232	32,527	32,527	32,527	41,515	44,347	46,919
Performance Bonus	-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	9,958	11,657	11,954	14,434	14,434	14,434	15,435	16,012	16,941
Cellphone Allowance	867	918	6,683	1,310	1,248	1,248	1,371	1,450	1,534
Housing Allowances	753	774	635	655	1,021	1,021	1,020	1,030	1,142
Other benefits and allowances	8,311	11,092	7,402	19,553	27,895	27,895	33,633	35,594	37,547
Payments in lieu of leave	17,604	19,004	15,558	9,273	7,703	7,703	9,338	9,880	10,453
Long service awards	-	-	-	-	-	-	-	-	-
Pothead/benefit obligations	6								
Sub Total - Other Municipal Staff	272,883	306,638	323,218	361,316	371,663	371,663	438,384	458,801	498,800
% Increase	4	13.1%	4.7%	11.5%	2.8%	-	17.3%	6.3%	6.9%
TOTAL SALARY, ALLOWANCES & BENEFITS	301,352	339,230	353,994	399,755	410,110	410,110	478,295	509,517	545,591
% Increase	4	12.5%	5.5%	11.7%	2.6%	-	16.5%	6.5%	7.1%
TOTAL MANAGERS AND STAFF	5,7	282,857	328,464	356,225	375,783	386,928	454,252	483,511	516,584

KZN292 KwaDukuza - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4		548,623		225,456			772,079
Chief Whip			512,459		214,068			726,527
Executive Mayor			683,280		271,008			954,288
Deputy Executive Mayor			548,623		225,456			772,079
Executive Committee			3,587,214		1,498,476			5,085,690
Total for all other councillors			10,333,892		5,398,722			15,732,614
Total Councillors	8	-	16,210,091	-	7,833,186			24,043,277
Senior Managers of the Municipality	5							
Municipal Manager (MM)			1,575,138	285,737	113,160	156,381		2,130,457
Chief Finance Officer			1,121,732	296,089	489,624	147,163		2,054,638
								-
								-
								-
								-
List of each official with packages >= senior manager								
ED: CORPORATE GOVERNANCE			1,193,184	212,091	199,920	78,936		1,591,111
ED: CORP SERVICE			1,393,939	2,150	110,520	119,195		1,625,803
ED: YOUTH			772,883	92,800	103,789	76,231		1,045,783
ED: E D PLANNING			1,194,562	256,122	14,520	111,515		1,576,720
ED: COMMUNITY SAFETY			1,388,049	2,150	145,282	114,002		1,629,451
ED: COMMUNITY SERVICES			1,104,425	201,001	194,520	118,662		1,618,609
ED: CIVIL ENGINEERING SERVICES			1,181,304	214,843	110,520	119,200		1,625,867
ED: ELECTRICAL ENGINEERING SERVICES			720,559	2,150	194,520	72,044		989,254
								-
								-
								-
								-
Total Senior Managers of the Municipality	8,10	-	11,532,795	1,585,223	1,676,355	1,113,329		15,887,703
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	-	27,742,887	1,585,223	9,509,541	1,113,329		39,930,980

2.10 MONTHLY TARGETS FOR REVENUE,
EXPENDITURE AND CASH FLOW

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		286,900	357,545	400,722	382,712	426,162	406,162	406,162	442,554	467,576	494,969
Service charges		650,554	707,479	790,314	724,447	750,616	750,616	750,616	830,843	883,310	932,389
Other revenue		56,032	117,150	82,179	43,979	58,542	58,542	58,542	57,967	60,233	162,851
Government - operating	1	121,813	128,085	143,218	106,667	164,451	164,451	164,451	185,995	207,030	225,229
Government - capital	1	87,043	83,894	77,127	75,083	68,280	68,280	68,280	72,972	75,022	75,388
Interest		30,410	37,082	36,368	27,685	34,478	34,478	34,478	37,056	38,163	41,761
Dividends		-	-	-	-	-	-	-	-	-	-
Payments											
Suppliers and employees		(1,001,407)	(1,158,157)	(1,131,862)	(1,318,973)	(1,355,190)	(1,355,190)	(1,355,190)	(1,555,902)	(1,621,454)	(1,828,213)
Finance charges		(24,800)	(24,519)	(23,103)	(23,786)	(23,786)	(23,786)	(23,786)	(28,713)	(28,267)	(28,207)
Transfers and Grants	1	-	-	-	(300)	(19,819)	(19,816)	(19,816)	(10,445)	(8,044)	(8,815)
NET CASH FROM/(USED) OPERATING ACTIVITIES		495,525	249,573	317,887	88,511	84,711	84,711	84,711	41,348	74,628	67,352
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		100	900	141	-	-	-	-	4,500	5,650	(280)
Decrease (increase) in non-current debtors		-	-	(38,047)	(102,500)	112,500	112,500	112,500	112,500	125,000	106,000
Decrease (increase) other non-current receivables		-	-	-	54	54	54	54	54	(364)	163
Decrease (increase) in non-current investments		(83,410)	171,916	14,588	-	(34,270)	(14,270)	(14,270)	(10,000)	(4,000)	(50,000)
Payments											
Capital assets		(312,378)	(300,511)	(182,803)	(344,769)	(235,245)	(235,245)	(235,245)	(377,966)	(260,212)	(189,130)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(405,688)	(127,799)	(175,123)	(242,260)	(137,960)	(137,961)	(137,961)	(270,912)	(133,926)	(113,297)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term financing		28,671	-	-	77,186	15,000	15,000	15,000	60,000	40,000	50,000
Increase (decrease) in consumer deposits		4,007	1,226	175	2,500	2,500	2,500	2,500	2,500	1,500	1,500
Payments											
Repayment of borrowing		-	(14,735)	(8,839)	(14,390)	(8,971)	(8,971)	(8,971)	(14,210)	(19,564)	(23,675)
NET CASH FROM/(USED) FINANCING ACTIVITIES		32,678	(13,509)	(8,664)	65,300	8,529	8,529	8,529	48,290	21,936	27,825
NET INCREASE/(DECREASE) IN CASH HELD											
Cash/cash equivalents at the year begin:	2	348,424	162,941	270,209	280,813	315,908	403,908	403,908	359,187	177,913	140,551
Cash/cash equivalents at the year end:	2	162,941	270,209	403,898	193,466	308,187	359,187	359,187	177,913	140,551	122,431

MONTHLY CASH FLOWS		September 2012												Financial Year-to-date and Budget		
Month	Period	July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year	Budget Year	Financial Year
Proctor rates		36,819	36,819	36,819	36,819	36,819	36,819	36,819	36,819	36,819	36,819	36,819	36,819	442,564	467,576	467,576
Service charges - electricity income		65,273	65,273	65,273	65,273	65,273	65,273	65,273	65,273	65,273	65,273	65,273	65,273	783,361	827,610	827,610
Service charges - water revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent of land, buildings and equipment		140	140	140	140	140	140	140	140	140	140	140	140	1,650	1,750	1,800
Interest earned - external investments		2,573	2,573	2,573	2,573	2,573	2,573	2,573	2,573	2,573	2,573	2,573	2,573	30,395	30,752	30,752
Interest earned - outstanding debt		470	470	470	470	470	470	470	470	470	470	470	470	4,703	4,703	5,000
Transfer's received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Losses, penalties and fines		1,083	1,083	1,083	1,083	1,083	1,083	1,083	1,083	1,083	1,083	1,083	1,083	12,392	11,663	11,663
Leases and permits		18	18	18	18	18	18	18	18	18	18	18	18	210	210	210
Agency services		301	301	301	301	301	301	301	301	301	301	301	301	3,611	3,611	3,611
Other revenue		2,850	2,850	2,850	2,850	2,850	2,850	2,850	2,850	2,850	2,850	2,850	2,850	33,836	33,836	33,836
Cash Received by Source		138,285	138,285	138,285	138,285	138,285	138,285	138,285	138,285	138,285	138,285	138,285	138,285	1,553,456	1,557,246	1,557,246
Other Cash Flows by Source		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,012	12,012	12,012
Transfer's and subsidies - capital (incl. all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer's and subsidies - capital (excl. all)		2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	24,000	24,000	24,000
Proctor's and other's capital (incl. all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proctor's and other's capital (excl. all)		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	60,000	60,000
Borrowing long term financing		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	60,000	60,000
Loans (incl. deposits) in current deposits		2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,000	30,000	30,000
Debtors (incl. deposits) in non-current deposits		12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	150,000	150,000	150,000
Debtors (incl. deposits) in non-current investments		50	50	50	50	50	50	50	50	50	50	50	50	600	600	600
Debtors (incl. deposits) in non-current investments		10	10	10	10	10	10	10	10	10	10	10	10	120	120	120
Total Cash Receipts by Source		131,285	132,285	140,285	148,285	152,285	162,285	168,285	178,285	188,285	193,285	198,285	202,285	2,025,468	2,037,268	2,037,268
Cash Payments by Type		37,854	37,854	37,854	37,854	37,854	37,854	37,854	37,854	37,854	37,854	37,854	37,854	454,511	482,511	518,584
Employee related costs		2,004	2,004	2,004	2,004	2,004	2,004	2,004	2,004	2,004	2,004	2,004	2,004	24,045	25,587	28,107
Financial charges		2,303	2,303	2,303	2,303	2,303	2,303	2,303	2,303	2,303	2,303	2,303	2,303	28,207	28,207	28,207
Bank purchases - electricity		55,803	55,803	55,803	55,803	55,803	55,803	55,803	55,803	55,803	55,803	55,803	55,803	670,713	711,006	730,615
Bank purchases - other & Sewer		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other services		1,750	1,750	1,750	1,750	1,750	1,750	1,750	1,750	1,750	1,750	1,750	1,750	21,004	22,235	23,544
Contract services		17,004	17,004	17,004	17,004	17,004	17,004	17,004	17,004	17,004	17,004	17,004	17,004	210,449	229,027	246,583
Transfer's and grants - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer's and grants - other		810	810	810	810	810	810	810	810	810	810	810	810	10,445	10,444	10,444
Other expenditure		14,353	14,353	14,353	14,353	14,353	14,353	14,353	14,353	14,353	14,353	14,353	14,353	172,241	180,008	190,008
Cash Payments by Type		132,922	132,922	132,922	132,922	132,922	132,922	132,922	132,922	132,922	132,922	132,922	132,922	1,586,000	1,597,705	1,603,205
Other Cash Payments by Type		10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	126,202	130,715	139,400
Credited assets		10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	126,202	130,715	139,400
Requirement of borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Payments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type		143,422	143,422	143,422	143,422	143,422	143,422	143,422	143,422	143,422	143,422	143,422	143,422	1,712,202	1,728,420	1,742,605
NET FINANCIAL POSITIONS IN CASH HELD		12,863	12,863	12,863	12,863	12,863	12,863	12,863	12,863	12,863	12,863	12,863	12,863	159,066	169,826	177,681
Cashflow from operations (before effect of tax)		389,067	389,067	389,067	389,067	389,067	389,067	389,067	389,067	389,067	389,067	389,067	389,067	4,800,000	5,000,000	5,100,000

**2.11 ANNUAL BUDGETS AND SERVICE DELIVERY AND
BUDGET IMPLEMENTATION PLANS – INTERNAL
BUSINESS UNITS**

2.11.1. DETAILED OPERATING BUDGET

2.11.2. DETAILED CAPITAL BUDGET

2.11.3. TARIFF OF CHARGES

2.11.4. BUSINESS UNIT CAPITAL SDBIPs

DRAFT CAPITAL BUDGET

OFFICE OF THE MUNICIPAL MANAGER - CAPITAL BUDGET										
PROJECT DESCRIPTION		FUNDING	ITEM DESCRIPTION		2018/19		2019/20	2020/21	2021/22	
					APPROVED BUDGET	ADJUSTED BUDGET	DRAFT BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET	
Capital:Non-infrastructure:New:Transport Assets: Sedan - Public participation	Transfer from operational to capital revenue		Sedan - Public Participation	\$	180,000	225,319	-	-	-	
	Transfer from operational to capital revenue		Double cab 4 x 2	\$	400,000	428,984	-	-	-	
			TOTAL BUDGET		580,000	654,303	-	-	-	

CORPORATE SERVICES - CAPITAL BUDGET

CORPORATE SERVICES - CAPITAL BUDGET																
PROJECT DESCRIPTION	FUNDING	ITEM DESCRIPTION	2018/19						2019/20				2020/21		2021/22	
			APPROVED BUDGET	ADJUSTED BUDGET	DRAFT BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET			
Capital: Non-Infrastructure: New: Furniture and Office Equipment: Office Furniture & Equipment	Transfer from operational to capital revenue	NV Corporate Comm Office Furn Equipment 025-400013	\$	800,000	800,000	1,000,000	400,000	400,000								
Capital: Non-Infrastructure: New: Other Assets: Operational Buildings: Municipal Offices: Municipal Offices	Unspecified loan Funding	New Office Building	m	15,000,000	15,000,000	-	-	-								
Capital: Non-Infrastructure: Existing: Other Assets: Operational Buildings: Municipal Offices: Refurbishment of Civic Building 025-422718	Transfer from operational to capital revenue	Refurbishment of Civic Building 025-422718	\$	600,000	2,600,000	-	-	-								
				16,400,000	18,400,000	1,000,000	400,000	400,000								
Capital: Non-Infrastructure: New: Machinery & Equipment: Elec Staff Attendance Register 021-419516	Transfer from operational to capital revenue	Elec Staff Attendance Register 021-419516	\$	500,000	500,000	-	-	-								
Capital: Non-Infrastructure: New: Computer Equipment: PC and Printer Upgrades	Transfer from operational to capital revenue	NV Info Tech PC Printers Upgrades 210-414504	\$	850,000	850,000	400,000	400,000	400,000								
Capital: Non-Infrastructure: New: Computer Equipment: Network Upgrade	Transfer from operational to capital revenue	Network Upgrade	\$	300,000	300,000	-	-	-								
Capital: Non-Infrastructure: New: Information and Communication Infrastructure: Data Centres: Disaster Recovery Site	Transfer from operational to capital revenue	Disaster Recovery Site	\$	600,000	500,000	-	-	-								
Capital: Non-Infrastructure: New: Computer Equipment: Implementation of Governance	Transfer from operational to capital revenue	Implementation of IT Governance	\$	-	-	400,000	400,000	-								
				1,750,000	1,750,000	800,000	400,000	400,000								
		TOTAL BUDGET		18,650,000	20,650,000	3,800,000	800,000	800,000								

FINANCE - CAPITAL BUDGET									
DESCRIPTION	FUNDING	ITEM DESCRIPTION	2018/19		2019/20	2020/21	2021/22		
			APPROVED BUDGET	ADJUSTED BUDGET	DRAFT BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET		
n-Infrastructure:Existing:Upgrading:Other arational Buildings:Municipal Offices: s to Office Buildings	Transfer from operational to capital revenue	Town Treasurer Renov to Office Buildings 215422605	-	130,000	4,000,000	-	-		
n-Infrastructure: New: Furniture and pment: Office Furniture & Equipment	Transfer from operational to capital revenue	Town Treasurer Equipment 215422017		-	50,000	50,000	50,000		
		TOTAL BUDGET	-	130,000	4,050,000	50,000	50,000		

ECONOMIC & DEVELOPMENT PLANNING CAPITAL BUDGET

PROJECT DESCRIPTION	FUNDING	ITEM DESCRIPTION	2018/19					2019/20		2020/21		2021/22	
			APPROVED BUDGET	ADJUSTED BUDGET	DRAFT BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET						
Capital: Non-Infrastructure: New: Furniture and Office Equipment: Bulk Filers	Transfer from operational to capital revenue	Bulk Filers	\$ 250,000	250,000	100,000	-	-						
Capital: Infrastructure: New: Roads Infrastructure: Road Furniture: Tourism	Transfer from operational to capital revenue	Tourism Signage	\$ -	-	250,000	250,000	250,000						
Capital: Non-Infrastructure: New: Furniture and Office Equipment: Furn & Office Equipment	Transfer from operational to capital revenue	Furniture & Office Equipment	\$ -	30,000	60,000	-	-						
Capital: Non-Infrastructure: New: Investment Properties: Non-revenue generating: Unimproved Property: Land Purchase Intermodal	Transfer from operational to capital revenue	Land Purchase Intermodal	\$ 200,000	-	-	-	-						
Capital: Non-Infrastructure: New: Machinery and Equipment: GIS Implementation Equipment	Transfer from operational to capital revenue	NV Town Planning GIS Implement Equipment 154422702	\$ 75,000	175,000	50,000	75,000	75,000						
Capital: Non-Infrastructure: New: Community Assets: Community facilities: Museums: Museum Artefacts	Transfer from operational to capital revenue	Museum Artefacts	\$ 525,000	455,000	460,000	325,000	250,000						
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Informal Trading Stalls	Transfer from operational to capital revenue	NV Eco Devel Plan Informal Trading Stalls 032423193	\$ 250,000	250,000	250,000	250,000	250,000						
Capital: Non-Infrastructure: New: Transport Assets: LDV With Canopy	Transfer from operational to capital revenue	LDV With Canopy	\$ 225,000	301,694	-	-	-						
			475,000	551,694	250,000	250,000	250,000						
		TOTAL BUDGET	1,000,000	1,006,694	710,000	575,000	500,000						

COMMUNITY SERVICES & PUBLIC CAPITAL BUDGET				2018/19		2019/20	2020/21	2021/22
PROJECT DESCRIPTION	RUNDING	ITEM DESCRIPTION		APPROVED BUDGET	ADJUSTED BUDGET	DRAFT BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Halls: Fencing	Transfer from operational to capital revenue	NV Community Halls: Fencing 165422527		600,000	600,000	300,000	400,000	300,000
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Halls: Security Gates	Transfer from operational to capital revenue	Security Gates		150,000	150,000	150,000	100,000	100,000
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Halls: Furniture	Transfer from operational to capital revenue	NV Community Halls: Furniture 165422705		200,000	188,599	200,000	200,000	200,000
Capital: Non-Infrastructure: New: Furniture and Equipment: Halls: Furniture	Transfer from operational to capital revenue	Aircon for Halls		400,000	400,000	-	-	400,000
Capital: Non-Infrastructure: Existing: Renewal: Community Assets: Community Facilities: Halls: Refurbishment of KwaDukuza Town Hall	Transfer from operational to capital revenue	Refurbishment of KwaDukuza Town Hall		1,200,000	1,200,000	1,200,000	-	-
Capital: Non-Infrastructure: Existing: Renewal: Community Assets: Community Facilities: Halls: Refurbishment of Entombeni Community Hall	Transfer from operational to capital revenue	Refurbishment of Entombeni Community Hall		500,000	500,000	500,000	-	-
Capital: Non-Infrastructure: New: Machinery and Equipment: Tools & Equipment	Transfer from operational to capital revenue	Tools & Equipment		20,000	20,000	10,000	10,000	10,000
				1,370,000	1,358,599	2,360,000	710,000	1,010,000
Capital: Non-Infrastructure: New: Furniture and Office Equipment: Furniture & Equipment	Transfer from operational to capital revenue	NV Library: Library Furniture 030422711		350,000	350,000	400,000	250,000	250,000
Capital: Non-Infrastructure: New: Machinery and Equipment: Tools & Equipment	Transfer from operational to capital revenue	Library Tools & Equipment		15,000	-	70,000	60,000	50,000
Capital: Non-Infrastructure: Existing: Renewal: Community Assets: Community Facilities: Public Ablution facilities: Library Ablution Facilities	Transfer from operational to capital revenue	Rehab. Of Library Ablution		-	-	150,000	-	-
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Public Ablution facilities: Library Ablution Facilities	Transfer from operational to capital revenue	Library Drop Box		-	-	200,000	-	-
				365,000	350,000	520,000	310,000	300,000
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Public Open Spaces: Benches	Transfer from operational to capital revenue	NV Parks: Gardens: Benches 070425027		20,000	19,800	20,000	20,000	20,000
Capital: Non-Infrastructure: Existing: Renewal: Community Assets: Community Facilities: Public Ablution facilities: OK Building Public Ablution Rehab.	Transfer from operational to capital revenue	OK Building Public Ablution Rehab.		800,000	860,000	-	-	-
Capital: Non-Infrastructure: Existing: Renewal: Community Assets: Community Facilities: Public Ablution facilities: Shabakrala Public Ablution Rehab.	Transfer from operational to capital revenue	Shabakrala Public Ablution Rehab.		703,705	753,705	-	-	-
Capital: Non-Infrastructure: Existing: Renewal: Community Assets: Community Facilities: Public Ablution facilities: Umhlali Public Ablution Rehab.	Transfer from operational to capital revenue	Umhlali Public Ablution Rehab.		96,295	96,295	1,200,000	-	-
Capital: Non-Infrastructure: Existing: Renewal: Community Assets: Community Facilities: Public Open Spaces: Parks Equipment	Transfer from operational to capital revenue	NV Parks and Gardens: Parks Equipment 07042546		150,000	50,000	100,000	100,000	100,000
Capital: Non-Infrastructure: Existing: Upgrading: Community Assets: Sport and Recreation Facilities: Indoor Facilities: Blythedale Beach CP Upgrade	Transfer from operational to capital revenue	NV Parks and Gardens: Blythedale Beach CP Upgrade 070		1,200,000	1,200,000	1,500,000	-	-
Capital: Non-Infrastructure: New: Machinery and Equipment: Street Urban Bins	Transfer from operational to capital revenue	NV Parks and Gardens: Street Urban Bins 07042540		30,000	28,480	50,000	50,000	50,000
Capital: Infrastructure: New: Water Supply Infrastructure: Boreholes for Town Gardens & High School	Transfer from operational to capital revenue	Boreholes for Town Gardens & High School		-	-	200,000	200,000	100,000
Capital: Non-Infrastructure: New: Machinery and Equipment: Park Plant & Equipment	Transfer from operational to capital revenue	Park Plant & Equipment		30,000	30,000	400,000	390,000	350,000
Capital: Non-Infrastructure: New: Transport Assets: Cherry Picker Truck	Transfer from operational to capital revenue	Cherry Picker Truck		-	-	1,000,000	-	-
				3,030,000	3,038,280	4,470,000	730,000	620,000
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Crematoriums: Nkomo Cemetery Stormwater Management	Transfer from operational to capital revenue	Nkomo Cemetery Stormwater Management		400,000	108,813	-	-	-
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Crematoriums: Crematorium Filtration System	Transfer from operational to capital revenue	Crematorium Filtration System		6,336,000	-	7,000,000	-	-
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Crematoriums: Fencing of Thembeni Cemetery	Transfer from operational to capital revenue	Fencing of Thembeni Cemetery		500,000	500,000	1,200,000	-	-

PROJECT DESCRIPTION

PROJECT DESCRIPTION		FUNDING		ITEM DESCRIPTION		2018/19					2019/20		2020/21		2021/22	
						APPROVED BUDGET	ADJUSTED BUDGET	DRAFT BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET						
Non-Infrastructure New Community Assets: Community Facilities Cemetery/Cemeteries/Crematoria;	Transfer from operational to capital revenue	Thembalethu Cemetery Stormwater Management	\$	500,000	500,000	-	-	-	-	-	-	-	-	-	-	-
Non-Infrastructure New Community Assets: Community Facilities Cemetery/Cemeteries/Crematoria;	Transfer from operational to capital revenue	NV Cemetery Fencing of old KDM Cemetery 056new	\$	130,000	57,870	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	-	-	-	-	-	-
Non-Infrastructure New Community Assets: Community Facilities Cemetery/Cemeteries/Crematoria;	Transfer from operational to capital revenue	Crematorium Development 056d40038	m	650,000	396,700	1,200,000	1,500,000	1,500,000	1,500,000	1,500,000	-	-	-	-	-	-
Non-Infrastructure New Community Assets: Community Facilities Cemetery/Cemeteries/Crematoria;	Transfer from operational to capital revenue	NV Cemetery Veldspuit Cemetery 056f40050	m	10,747,700	2,500,000	8,247,700	-	-	-	-	-	-	-	-	-	-
Non-Infrastructure New Community Assets: Community Facilities Cemetery/Cemeteries/Crematoria;	National Government Municipal Infrastructure Grant Transfer from operational to capital revenue	NV Cemetery Veldspuit Cemetery 056g40031	m	3,250,000	3,250,000	-	-	-	-	-	-	-	-	-	-	-
Non-Infrastructure New Machinery and Equipment: Skips 255d28152	Transfer from operational to capital revenue	Cemetery Land Acquisition	\$	-	-	5,000,000	4,500,000	4,500,000	4,500,000	4,500,000	-	-	-	-	-	-
Non-Infrastructure New Machinery and Equipment: Recycling Bins	Transfer from operational to capital revenue	Skip 255d28151	\$	240,000	240,000	500,000	250,000	250,000	250,000	250,000	-	-	-	-	-	-
Non-Infrastructure New Machinery and Equipment: 1 x Weight bridge	Transfer from operational to capital revenue	Recycling Bins	\$	200,000	159,700	400,000	200,000	200,000	200,000	200,000	-	-	-	-	-	-
Non-Infrastructure New Machinery and Equipment: 1 x Weight bridge	Transfer from operational to capital revenue	NV refuse service 1 x weight bridge 255	m	942,000	-	1,000,000	-	-	-	-	-	-	-	-	-	-
Non-Infrastructure New Machinery and Equipment: Street Urns Bins	Transfer from operational to capital revenue	Street Urn Bins 255d2240	\$	ED,000	49,840	80,000	80,000	80,000	80,000	80,000	-	-	-	-	-	-
Non-Infrastructure New Machinery and Equipment: Waste Transfer Station	Transfer from operational to capital revenue	Waste Transfer Station 255d28152	m	3,000,000	3,000,000	5,000,000	-	-	-	-	-	-	-	-	-	-
Non-Infrastructure New Solid Waste Infrastructure: Road Cleaning & Sweeping Truck	Transfer from operational to capital revenue	Road Cleaning & Sweeping Truck	\$	-	-	2,200,000	-	-	-	-	-	-	-	-	-	-
Non-Infrastructure New Solid Waste Infrastructure: Waste Processing Facility: Waste Processing Plant	Transfer from operational to capital revenue	Dry Waste Composting Station	\$	-	-	700,000	-	-	-	-	-	-	-	-	-	-
Non-Infrastructure New Solid Waste Infrastructure: Waste Processing Facility: Waste Processing Plant	Transfer from operational to capital revenue	Waste Bins	\$	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Infrastructure New Solid Waste Infrastructure: Waste Processing Facility: Waste Processing Plant	Transfer from operational to capital revenue	Construction of Chief Albert Luthuli Sports Complex	m	4,342,000	3,459,540	200,000	200,000	200,000	200,000	200,000	-	-	-	-	-	-
Non-Infrastructure New Solid Waste Infrastructure: Waste Processing Facility: Waste Processing Plant	Transfer from operational to capital revenue	Nonend Beach Node Development 075d52156	m	1,000,000	1,000,000	1,000,000	8,000,000	-	-	-	-	-	-	-	-	-
Non-Infrastructure New Solid Waste Infrastructure: Waste Processing Facility: Waste Processing Plant	Transfer from operational to capital revenue	Upgrade Beach Abandon Zinkwazi	m	1,000,000	1,800,000	1,000,000	-	-	-	-	-	-	-	-	-	-
Non-Infrastructure New Solid Waste Infrastructure: Waste Processing Facility: Waste Processing Plant	Transfer from operational to capital revenue	Upgrade Beach Abandon Zinkwazi	m	350,000	350,000	-	-	-	-	-	-	-	-	-	-	-
Non-Infrastructure New Solid Waste Infrastructure: Waste Processing Facility: Waste Processing Plant	Transfer from operational to capital revenue	Upgrade Beach Abandon Zinkwazi	m	2,450,000	-	1,450,000	-	-	-	-	-	-	-	-	-	-
Non-Infrastructure New Solid Waste Infrastructure: Waste Processing Facility: Waste Processing Plant	Transfer from operational to capital revenue	NV Upgrade to Beach Facilities 075d52143	m	1,100,000	1,100,000	-	-	-	-	-	-	-	-	-	-	-
Non-Infrastructure New Solid Waste Infrastructure: Waste Processing Facility: Waste Processing Plant	Transfer from operational to capital revenue	NV Upgrade to Beach Facilities 075d52107	m	1,500,000	2,283,180	2,600,000	3,500,000	3,500,000	3,500,000	3,500,000	-	-	-	-	-	-
Non-Infrastructure New Solid Waste Infrastructure: Waste Processing Facility: Waste Processing Plant	Transfer from operational to capital revenue	Upgrade to Thembalethu Road Park Phase 1 075d52107	m	1,880,000	536,745	5,063,305	-	-	-	-	-	-	-	-	-	-
Non-Infrastructure New Solid Waste Infrastructure: Waste Processing Facility: Waste Processing Plant	Transfer from operational to capital revenue	Upgrade to Thembalethu Road Park Phase 1 075d52107	m	-	5,000,000	-	-	-	-	-	-	-	-	-	-	-
Non-Infrastructure Existing: Upgrading Community Assets: sport and Recreation Facilities: Outdoor Facilities: Upgrade of Thompson Bay	Transfer from operational to capital revenue	Upgrade of Thompson Bay	\$	2,500,000	500,000	1,000,000	-	-	-	-	-	-	-	-	-	-
Non-Infrastructure Existing: Upgrading Community Assets: sport and Recreation Facilities: Outdoor Facilities: Upgrade to Tidal pond and septic tank at Tinley Manor Beach	Contribution	NV Upgrade to Tidal pond and septic tank at Tinley Manor Beach	m	3,051,501	155,504	3,000,206	-	-	-	-	-	-	-	-	-	-

COMMUNITY SERVICES & PUBLIC CAPITAL BUDGET				2018/19		2019/20	2020/21	2021/22
PROJECT DESCRIPTION	FUNDING	ITEM DESCRIPTION		APPROVED BUDGET	ADJUSTED BUDGET	DRAFT BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET
Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	Unspecified: IFA Public Contribution	Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	m	206,786	206,786	-	-	-
Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	Transfer from operational to capital revenue	Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	m	-	-	1,000,000	-	-
Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	Unspecified: IFA Public Contribution	Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	m	206,786	206,786	-	-	-
Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	Transfer from operational to capital revenue	Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	m	-	-	1,000,000	-	-
Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	Transfer from operational to capital revenue	Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	m	-	-	500,000	-	-
Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	Transfer from operational to capital revenue	Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	m	-	-	1,000,000	-	-
Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	Transfer from operational to capital revenue	Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	m	-	-	2,500,000	-	-
Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	Transfer from operational to capital revenue	Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	m	-	-	1,800,000	1,800,000	1,800,000
Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	Transfer from operational to capital revenue	Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	m	14,791,287	14,755,212	22,591,511	12,300,000	4,500,000
Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	Transfer from operational to capital revenue	Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	m	-	-	2,023,965	2,500,000	2,500,000
Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	Transfer from operational to capital revenue	Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	m	2,023,965	-	-	2,500,000	-
Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	Transfer from operational to capital revenue	Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	m	300,000	300,000	-	5,000,000	2,500,000
Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	Transfer from operational to capital revenue	Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	m	2,323,965	300,000	2,023,965	-	-
Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	Transfer from operational to capital revenue	Recreation: Existing: Community Assets: Sport and Recreation Facilities: Ward 10 Sportsfield Rehab & Combo Court	m	48,285,952	30,605,008	68,283,176	24,240,000	13,580,000
TOTAL BUDGET								

CAPITAL BUDGET		2018/19		2019/20		2020/21		2021/22	
PROJECT DESCRIPTION		APPROVED BUDGET		ADJUSTED BUDGET		DRAFT BUDGET		INDICATIVE BUDGET	
FUNDING		ITEM DESCRIPTION							
Capital: Non-Infrastructure: Existing: Renewal: Community Assets: Port and Recreation Facilities: Outdoor Facilities: Upgrade Lifeguard tower	Transfer from operational to capital revenue		NV Marine Safety Upgrade Lifeguard Tower D45A22744	\$	100,000	100,000			
Capital: Non-Infrastructure: New: Machinery and Equipment: Marine Survey Equipment	Transfer from operational to capital revenue		NV Marine Safety Marine Safety Equipment D45A18519	\$	200,000	200,000	500,000	200,000	200,000
Capital: Non-Infrastructure: New: Transport Assets: 4x4 Rescue Vehicle	Transfer from operational to capital revenue		4x4 Rescue Vehicle	\$	350,000	402,904	600,000		200,000
Capital: Non-Infrastructure: New: Transport Assets: 4x4 Vehicle	Transfer from operational to capital revenue				650,000	702,904	600,000	200,000	200,000
Capital: Non-Infrastructure: New: Transport Assets: 4x4 Vehicle	Transfer from operational to capital revenue		4x4 Vehicle	\$	350,000	-	400,000		
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Police: Law Enforcement Equipment	Transfer from operational to capital revenue		Law Enforcement Equipment	\$	50,000	50,000	250,000	250,000	250,000
Capital: Non-Infrastructure: New: Machinery and Equipment: Speed Camera	Transfer from operational to capital revenue		Speed Camera	\$	200,000	-	250,000		250,000
Capital: Non-Infrastructure: New: Transport Assets: 2 x Patrol Vehicles	Transfer from operational to capital revenue		2 x Patrol Vehicles	\$	500,000	635,461			
Capital: Non-Infrastructure: New: Transport Assets: 2 x Motor Cycles	Transfer from operational to capital revenue		2 x Motor Cycles	\$	150,000	172,500			
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Police: Bullet Proof Vests	Transfer from operational to capital revenue		Bullet Proof Vests	\$	-	-	-	200,000	
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Police: Firearms	Transfer from operational to capital revenue		Firearms	\$	900,000	857,951	500,000	200,000	200,000
Capital: Non-Infrastructure: New: Machinery and Equipment: 2 x Industrial Washing Machine	Transfer from operational to capital revenue		2 x Industrial Washing Machine	\$	50,000	50,000			450,000
Capital: Non-Infrastructure: New: Machinery and Equipment: Emergency Equipment	Transfer from operational to capital revenue		NV Fire Emergency Emergency Equipment D42A20509	\$	550,000	400,000	200,000	200,000	200,000
Capital: Non-Infrastructure: Existing: Renewal: Community Services: Community Facilities: Public Abolition Facilities: Upgrade to London Facilities	Transfer from operational to capital revenue				600,000	450,000	200,000	200,000	200,000
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Testing Stations: Motor Licensing & Testing Centre	Transfer from operational to capital revenue		Public Abolition Facilities	\$	30,000	30,000			
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Testing Stations: Motor Licensing & Testing Centre	Unspecified: ARSA Loan		Motor Licensing & Testing Centre	m	2,186,000	1,851,750			
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Testing Stations: Motor Licensing & Testing Centre	Transfer from operational to capital revenue		NV Vehicle Testing Motor Licence TC D45A28141	m	3,700,000	4,800,000	4,000,000	3,000,000	-
Capital: Non-Infrastructure: New: Furniture and Office Equipment: Air conditioners	Transfer from operational to capital revenue		Air conditioners	\$	50,000	50,000			
Capital: Non-Infrastructure: New: Machinery & Equipment: Motor Licensing Equipment	Transfer from operational to capital revenue		Motor Licensing Equipment	\$	100,000	900,000	100,000	100,000	100,000

[illegible][illegible]

[illegible]

CAPITAL BUDGET		FUNDING		ITEM DESCRIPTION		2018/19		2019/20		2020/21		2021/22	
PROJECT DESCRIPTION		RUNDING		ITEM DESCRIPTION		APPROVED BUDGET		DRAFT BUDGET		INDICATIVE BUDGET		INDICATIVE BUDGET	
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Halls: Durville Community Hall (Ward 23)	Transfer from operational to capital revenue			NV Roads Stormwater Grootvlei Community Hall 170461937	m	4,200,000	4,200,000						
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Halls: Driefontein Community Halls	Transfer from operational to capital revenue			NV Roads Stormwater Driefontein Community Halls 170461938	m	970,364	894,011						
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Halls: Gladhow Community Halls	Transfer from operational to capital revenue			Gladhow Community Halls	m	-	-	-	-	5,000,000			
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Halls: Nelskop Community Halls	National Government/Municipal Infrastructure Grant			Nelskop Community Halls	m	-	-	500,000	500,000	4,000,000			
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Halls: National Government/Municipal Infrastructure Grant	National Government/Municipal Infrastructure Grant			Charlotteville Community Hall	m	-	-	500,000	500,000	4,000,000			
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Charlotteville Community Halls	Transfer from operational to capital revenue			NV Roads Stormwater Lindelani Creche 170461933	m	477,991	-						
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche (Ward 5)	National Government/Municipal Infrastructure Grant			NV Roads Stormwater Lindelani Creche 170461933	m	-	-	2,700,000	2,700,000				
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche (Ward 5)	National Government/Municipal Infrastructure Grant			San Sued Creche	m	-	-	2,700,000	2,700,000				
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche (Ward 23)	Transfer from operational to capital revenue			NV Roads Stormwater Khalefukwe Creche 170461934	m	1,380,894	759,828						
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche	Transfer from operational to capital revenue			Mehilla Creche	m	-	-	-	-	2,700,000			
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche	Transfer from operational to capital revenue			NV Roads Stormwater Commuter Shelters 170452318	m	500,000	-	4,500,000					
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche	Transfer from operational to capital revenue			Roads Stormwater Estate Internal Roads 170461919	m	5,010,514	8,910,514						
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche	Transfer from operational to capital revenue			NV Roads Stormwater Estate Internal Roads 170461919	m	70,428	-						
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche	Transfer from operational to capital revenue			NV Roads Stormwater Chief Albert Luthuli Farm Roads 170461920	m	8,851,536	2,595,599						
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche	Transfer from operational to capital revenue			NV Roads Stormwater Traffic Calming Measures 170461921	m	500,000	500,000	800,000					
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche	Transfer from operational to capital revenue			NV Roads Stormwater Reliab of Roads 170461922	m	3,500,000	8,825,141						
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche	Transfer from operational to capital revenue			NV Roads Stormwater Minor Drive Grey R Imp 170	m	2,500,000	3,000,000						
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche	Transfer from operational to capital revenue			NV Roads Stormwater Malanet Road Upgrade 170	m	3,179,179	5,179,179						
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche	Transfer from operational to capital revenue			Unspecified: IFA Public Contribution	m	7,000,000	1,500,000	4,871,080	4,867,762				
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche	Transfer from operational to capital revenue			Upgrading of Roads and Stormwater In Dube Village	m	2,000,000	2,000,000	5,000,000	5,000,000				
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche	Transfer from operational to capital revenue			Waterworks Road Upgrade to Blacktop	m	500,000	450,047	8,500,000	4,000,000				
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche	Transfer from operational to capital revenue			Maphithiza Road Upgrade	m	3,000,000	6,388,019						
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche	Transfer from operational to capital revenue			Maphithiza Road Upgrade	m	4,592,181	2,204,162						
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche	Transfer from operational to capital revenue			Shayamoya Road Upgrade to Blacktop	m	1,000,000	1,000,000						
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche	Transfer from operational to capital revenue			Gravel Road Upgrade to Blacktop	m	1,000,000	1,000,000						
Capital: Non-Infrastructure: New: Community Assets: Community Facilities: Cr77ches: Lindelani Creche	Transfer from operational to capital revenue			Gravel Road Upgrade to Blacktop	m	-	-	2,000,000	2,000,000	3,000,000			

PROJECT DESCRIPTION		CAPITAL BUDGET	
FUNDING		ITEM DESCRIPTION	
2018/19	2019/20	2020/21	2021/22
APPROVED BUDGET	ADJUSTED BUDGET	DRAFT BUDGET	INDICATIVE BUDGET
Rehabilitation of Blaine Street			
1,800,000	2,800,000		
Rehabilitation of Tsamwani Road			
1,800,000	2,800,000		
Rehab. Of Main Road Shabas Rock			
1,000,000	1,500,000	3,000,000	
Nkomo Storm Water Improv. current			
1,400,000	1,400,000	1,500,000	
Rehabilitation of Gladhow Roads			
2,000,000	2,000,000		
Rehabilitation of Gladhow roads			
National Government/Municipal Infrastructure Grant			
Transfer from operational to capital			
Njele Wooden Bridge			
250,000	250,000	2,000,000	
Mnyundwini Wooden Bridge			
250,000	250,000		
Malende Wooden Bridge			
250,000	250,000		
Khalulwe Wooden Bridge			
250,000	250,000		
Eete Wooden Bridge			
250,000	250,000		
Nkashwini Wooden Bridge			
250,000	250,000		
Korshi Wooden Bridge			
250,000	250,000		
Nlilane Wooden Bridge			
250,000	250,000		
Emadweleni Wooden Bridge			
250,000	250,000		
Construction of Nyenthamand Access Road			
1,800,000	1,800,000	3,500,000	5,500,000
Stanger Heights Hill View Link			
500,000	500,000	1,500,000	
R 102 - Townview link road			
1,200,000	1,200,000	3,000,000	4,000,000
Intersection at Lloyd			
2,500,000	2,500,000		4,500,000
Melville Hall			
500,000	500,000	4,500,000	
Ward 4 Internal Roads MAIG			
5,000,000	2,500,000	5,000,000	
Grootvlei Surface Roads & Stormwater Paving			
5,000,000	5,448,000		5,000,000
Grootvlei Surface Roads & Stormwater C&T			
1,389,280	238,794		
Nyathikazi Bridge			
2,500,000	2,500,000	2,500,000	
Gizenga Street			
4,000,000	868,244		
NY Gizenga Street 170m view.			
500,000	3,631,756		

CAPITAL BUDGET		PUNDING		ITEM DESCRIPTION		2018/19		2019/20	2020/21	2021/22
PROJECT DESCRIPTION		PUNDING		ITEM DESCRIPTION		APPROVED BUDGET	ADJUSTED BUDGET	DRAFT BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET
Capital Infrastructure: New: Roads Infrastructure: Roads: Side walk project	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Side walk project		2,000,000	2,000,000	3,000,000		
Capital Infrastructure: New: Roads Infrastructure: Roads: Ward 2 Internal roads	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Ward 2 Internal roads		3,000,000	3,000,000	1,500,000	2,000,000	
Capital Infrastructure: New: Roads Infrastructure: Roads: P553 link to ward 13	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	P553 link to ward 13		500,000	500,000		4,500,000	5,000,000
Capital Infrastructure: New: Roads Infrastructure: Roads: Khlatukwe Internal roads	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Khlatukwe Internal roads M/G		3,000,000	3,000,000			6,000,000
Capital Infrastructure: New: Roads Infrastructure: Roads: Khlatukwe Internal roads	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Khlatukwe Internal Roads		-	-	10,000,000		
Capital Infrastructure: Existing: Renewal: Storm water Infrastructure: Storm water	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	NV Roads Stormwater SW Infra Improve 170461283		1,600,000	1,600,000	3,000,000	3,875,950	
Capital Infrastructure: New: Storm water Infrastructure: Storm water Conveyance: Zone Roads and Stormwater	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Zone 5 - Roads and Stormwater		1,250,000	1,250,000			
Capital Infrastructure: New: Roads Infrastructure: Roads: Ward 13 Internal Roads	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Ward 13 Internal Roads		-	-	2,000,000		
Capital Infrastructure: Existing: Renewal: Roads Infrastructure: Roads: Rehab of Murgan Road	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Rehab of Murgan Road		-	-	1,000,000		
Capital Infrastructure: Existing: Renewal: Roads Infrastructure: Roads: Rehab. Of First Avenue Road	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Rehab of First Avenue Road		-	-	1,000,000		
Capital Infrastructure: Existing: Renewal: Roads Infrastructure: Roads: Rehab. Of Hysonm / Smithers Street & Intersection	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Rehab of Hysonm / Smithers Street & Intersection		-	-	1,000,000		
Capital Infrastructure: Existing: Renewal: Roads Infrastructure: Roads: Rehab. Of Aceda, Graham and Berthwell Road	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Rehab of Aceda, Ibrahim & Berthwell Road		-	-	2,500,000		
Capital Infrastructure: Existing: Renewal: Roads Infrastructure: Roads: Rehab. Of Russell Street	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Rehab of Russell Street		-	-	3,000,000		
Capital Infrastructure: Existing: Renewal: Roads Infrastructure: Roads: Rehabilitation of King Area In King Shaka Street	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Rehabilitation of Parking Area In King Shaka Street		-	-	1,000,000	1,000,000	
Capital Infrastructure: Existing: Renewal: Roads Infrastructure: Roads: Rehabilitation of King Area In Huletete Street	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Rehabilitation of Parking Area In Huletete Street		-	-	1,000,000	1,000,000	
Capital Infrastructure: Existing: Renewal: Roads Infrastructure: Roads: Peterson road	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Peterson Road Rehab		-	-	1,500,000		
Capital Infrastructure: New: Roads Infrastructure: Roads: Rocky Park link to Tertling Station	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Rocky Park link to Tertling Station		-	400,000	2,600,000	3,000,000	
Capital Infrastructure: New: Roads Infrastructure: Roads: Melibeni Access Roads & Stormwater	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Melibeni Access Roads & Stormwater		-	-	5,000,000	7,000,000	
Capital Infrastructure: New: Roads Infrastructure: Roads: Gladhow South Link	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Gladhow South Link		-	-	4,000,000		
Capital Infrastructure: Existing: Renewal: Roads Infrastructure: Roads: Bauhuha Road	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Bauhuha Road Rehab		-	-	4,000,000	3,000,000	
Capital Infrastructure: Existing: Upgrading: Roads Infrastructure: Roads: Upgrade of Moffat Street	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Upgrade of Daffodil Street		-	-	3,000,000	3,000,000	
Capital Infrastructure: Existing: Upgrading: Roads Infrastructure: Roads: Upgrade of Sedwell Rise	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Upgrade of Goodwill Rise		-	-	5,000,000	5,000,000	
Capital Infrastructure: Existing: Upgrading: Roads Infrastructure: Roads: Upgrade of Solly Street	Transfer from operational to capital revenue	National Government/Municipal Infrastructure Grant	m	Upgrade of Solly Street		-	-	5,000,000	5,000,000	

[illegible]

CAPITAL BUDGET		2018/19				2019/20		2020/21		2021/22	
PROJECT DESCRIPTION	FINDING	ITEM DESCRIPTION	APPROVED BUDGET	ADJUSTED BUDGET	DRAFT BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET
Capital: Non-Infrastructure: New: Machinery and Equipment: Tools & Equipment	Transfer from operational to capital revenue	NV Mechanical Workshop Tools Equipment 360400027	5	10,000	150,000						
Capital: Non-Infrastructure: New: Transport Assets: Fleet	Transfer from operational to capital revenue	NV Municipal Fleet	5	850,000	1,015,354	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
				850,000	1,175,354	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000
Capital: Non-Infrastructure: New: Intangible Assets: Computer Software	Transfer from operational to capital revenue	Network Master Planning (Recalculation)	5	500,000	-						
Capital: Non-Infrastructure: New: Intangible Assets: Computer Software	Transfer from operational to capital revenue	Network Master Planning (Recalculation)	5	500,000	-						
Capital: Non-Infrastructure: New: Electrical Infrastructure: HV Substations	Transfer from operational to capital revenue	NV Electricity Admin: Scada System 33kV 400	5	400,000	-	500,000					
Capital: Non-Infrastructure: New: Electrical Infrastructure: HV Substations	Transfer from operational to capital revenue	New Dukuzu 132/33/11kV 80MVA Bulk	10	575,818	1,255,818	-					
Capital: Non-Infrastructure: New: Electrical Infrastructure: HV Substations	Development Bank of South Africa-Specify	Electricity Admin: New Dukuzu 80MVA Bulk 400452153	10	60,000,000	-	60,000,000	40,000,000	40,000,000	50,000,000	50,000,000	50,000,000
Capital: Non-Infrastructure: New: Electrical Infrastructure: LV Networks	National Government: Demand Side Management Grant	Electricity Admin: Housing Electrification Projects	10	2,500,000	5,000,000	6,000,000	6,000,000	6,000,000	7,000,000	7,000,000	7,000,000
Capital: Non-Infrastructure: New: Electrical Infrastructure: LV Networks	National Government: Integrated National Electrification Programme Grant	Electricity Admin: KwaDukuza Infiltr 2017/18 400	10	1,920,000	5,420,000	-	-	-	-	-	-
Capital: Non-Infrastructure: New: Electrical Infrastructure: LV Networks	National Government: Integrated National Electrification Programme Grant	Electricity Admin: Housing Electrification Projects	10	2,500,000	4,500,000	10,000,000	10,368,000	10,368,000	12,000,000	12,000,000	12,000,000
Capital: Non-Infrastructure: New: Electrical Infrastructure: LV Networks	National Government: Integrated National Electrification Programme Grant	Electricity Admin: Estate Phase 4 400	10	2,000,000	-	-	-	-	-	-	-
Capital: Non-Infrastructure: New: Electrical Infrastructure: LV Networks	National Government: Integrated National Electrification Programme Grant	Electricity Admin: Driefontein Phase 1400	10	2,500,000	-	-	-	-	-	-	-
Capital: Non-Infrastructure: New: Electrical Infrastructure: LV Networks	Transfer from operational to capital revenue	Electricity Admin: W13212527 400423933	10	4,802,085	4,802,085	-	-	-	-	-	-
Capital: Non-Infrastructure: New: Electrical Infrastructure: LV Networks	Transfer from operational to capital revenue	KwaDukuza Infiltr 2017/18	10	6,146,323	13,525,823	-	-	-	-	-	-
Capital: Non-Infrastructure: New: Electrical Infrastructure: LV Networks	Transfer from operational to capital revenue	Seve Biko Phase 2	10	3,379,500	-	-	-	-	-	-	-
Capital: Non-Infrastructure: New: Electrical Infrastructure: LV Networks	Transfer from operational to capital revenue	Driefontein Phase 1	10	930,000	-	-	-	-	-	-	-
Capital: Non-Infrastructure: New: Electrical Infrastructure: LV Networks	Transfer from operational to capital revenue	Estate Phase 4	10	570,000	-	-	-	-	-	-	-
Capital: Non-Infrastructure: New: Electrical Infrastructure: LV Networks	Unspecified: Local Private Developer	KwaDukuza Mail Bulk Supplies- DPD funding	10	-	-	5,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
Capital: Non-Infrastructure: New: Electrical Infrastructure: LV Networks	National Government: DOT Grant	KwaDukuza Mail Bulk Supplies- DOT funding	10	-	-	5,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
Capital: Non-Infrastructure: New: Electrical Infrastructure: LV Networks	Transfer from operational to capital revenue	Grootville Priority 2 238 Units	5	945,634	945,634	-	-	-	-	-	-
Capital: Non-Infrastructure: New: Electrical Infrastructure: LV Networks	Transfer from operational to capital revenue	NV Electricity Admin: Tools Equip 400400027	5	50,000	1,450,000	50,000	100,000	100,000	100,000	100,000	100,000
Capital: Non-Infrastructure: New: Electrical Infrastructure: LV Networks	Transfer from operational to capital revenue	NV Electricity Admin: Safety Equip For PPE Port 400461472	5	80,000	80,000	-	-	-	-	-	-
Capital: Non-Infrastructure: New: Electrical Infrastructure: LV Networks	Transfer from operational to capital revenue		5	87,899,364	36,989,364	86,550,000	65,465,000	65,465,000	69,000,000	69,000,000	69,000,000
Capital: Non-Infrastructure: New: Roads Infrastructure: Road Furniture	Transfer from operational to capital revenue	NV Street Lights Cluster A 100 SL 400452122	10	1,294,337	500,000	1,641,337	1,359,054	1,359,054	1,484,959	1,484,959	1,484,959

CAPITAL BUDGET							
PROJECT DESCRIPTION	FUNDING	ITEM DESCRIPTION					
			APPROVED BUDGET	ADJUSTED BUDGET	DRAFT BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET
			2018/19	2019/20	2020/21	2021/22	
Trail Infrastructure: New: Roads Infrastructure: Road Furniture: Trail: Infrastructure: New: Roads Infrastructure: Road Furniture: Trail: Infrastructure: New: Roads Infrastructure: Road Furniture: Trail: Infrastructure: New: Roads Infrastructure: Road Furniture: Trail: Infrastructure: New: Roads Infrastructure: Road Furniture: Trail: Infrastructure: New: Roads Infrastructure: Road Furniture: Trail: Infrastructure: New: Roads Infrastructure: Road Furniture: Trail: Infrastructure: New: Roads Infrastructure: Road Furniture: Trail: Infrastructure: New: Roads Infrastructure: Road Furniture: Trail: Infrastructure: New: Roads Infrastructure: Road Furniture: Trail: Infrastructure: New: Roads Infrastructure: Road Furniture: Trail: Infrastructure: New: Roads Infrastructure: Road Furniture: Trail: Infrastructure: New: Roads Infrastructure: Road Furniture: Trail: Infrastructure: New: Roads Infrastructure: Road Furniture: Trail: Infrastructure: New: Roads Infrastructure: Road Furniture: Trail: 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CAPITAL BUDGET			2018/19		2019/20	2020/21	2021/22
PROJECT DESCRIPTION	FUNDING	ITEM DESCRIPTION	APPROVED BUDGET	ADJUSTED BUDGET	DRAFT BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET
Itai Infrastructure: New Electrical Infrastructure: MV Networks: Groutville Hangoes Phase 3	Transfer from operational to capital revenue	Groutville Hangoes Phase 3	m	260,000	410,983		
Itai Infrastructure: Existing: Renewal: Electrical Infrastructure: MV Networks: Repl & Grad Prot Relays 11kV P3 (Ward 22)	Transfer from operational to capital revenue	NV Replace Grid Prot Relays 11kV P3 430452146	m	500,000	-	1,000,000	1,000,000
Itai Infrastructure: Existing: Upgrading: Electrical Infrastructure: MV Networks: Princes Grant Main 4 way Ring Main unit	Transfer from operational to capital revenue	Princes Grant Main 4 way Ring Main unit	m	250,000	409,334	850,000	
Itai Infrastructure: Existing: Upgrading: Electrical Infrastructure: MV Networks: Blythdale Main 4 way Ring Main unit	Transfer from operational to capital revenue	Blythdale Main 4 way Ring Main unit	m	250,000	398,628	850,000	
Itai Infrastructure: New: Electrical Infrastructure: MV Networks: 11kV Cable Form Hydrangea to Blythdale Main (Ward 16)	Transfer from operational to capital revenue	NV Rural North Upgrade 11kV Cable from Hyd to Bly 430452147	m	800,000	800,000		
Itai Infrastructure: Existing: Renewal: Electrical Infrastructure: MV Networks: Lot 14 Switch room Replace 11kV Switchgear (G) (Retrofit)	Transfer from operational to capital revenue	Lot 14 Switch room Replace 11kV Switchgear (G) (Retrofit)	m	1,400,000	1,400,000		
Itai Infrastructure: New: Electrical Infrastructure: MV Substations: No.1 Transformer Switch Gear 33 kV	Transfer from operational to capital revenue	No.1 Transformer Switch Gear 33 kV	m	260,000	-	500,000	
Itai Infrastructure: New: Electrical Infrastructure: MV Substations: Oceanview 500 kVA Mini Sub	Transfer from operational to capital revenue	Oceanview 500 kVA Mini Sub	m	260,000	-		
Itai Infrastructure: New: Electrical Infrastructure: MV Substations: High Street Oceanview 500 kVA Mini Sub	Transfer from operational to capital revenue	High Street Oceanview 500 kVA Mini Sub	m	260,000	600,000		
Itai Infrastructure: Existing: Renewal: Other Assets: Operational Buildings: Yards: Upgrade of Substation Yard	Transfer from operational to capital revenue	NV Rural North Upgrade of Substation Yard 430423037	s	394,000	-		
				7,840,450	7,485,229	4,279,196	1,000,000
Itai Infrastructure: New: Electrical Infrastructure: HV Substations: Gizega Substation (Ward 29)	Transfer from operational to capital revenue	Gizega Substation 440423981	m	29,367,489	1,367,489	40,000,000	
Itai Infrastructure: Existing: Renewal: Electrical Infrastructure: HV Substations: National Government Integrated National Electrification Programme Grant				2,500,000			
Itai Infrastructure: Existing: Renewal: Electrical Infrastructure: HV Substations: Replace 33kV Cable between Lavopiere and Industrial Sub Phase	Transfer from operational to capital revenue	Replace 33kV Cable between Lavopiere and Industrial Sub Phase	s	-	1,250,000	1,250,000	
Itai Infrastructure: Existing: Renewal: Electrical Infrastructure: HV Substations: Replace 33kV Cable between Lavopiere and Industrial Sub Phase	Transfer from operational to capital revenue	Replace 33kV Cable between Lavopiere and Industrial Sub Phase	s	-	1,250,000	1,250,000	
Itai Infrastructure: Existing: Renewal: Electrical Infrastructure: HV Substations: Replace 33kV Cable between Lavopiere and Industrial Sub Phase	Transfer from operational to capital revenue	NV Replace 33kV Cable between Lavopiere and Industrial Sub Phase	m	2,922,573	1,460,787	1,460,787	
				34,789,062	4,078,276	42,710,787	-
Itai Infrastructure: Existing: Upgrading: Electrical Infrastructure: LV Networks: Silakashad Network Upgrade (Ward 4)	Transfer from operational to capital revenue	Silakashad Network Upgrade 490452131	m	3,799,996	1,500,000	2,299,996	
Itai Infrastructure: New: Electrical Infrastructure: LV Networks: Silakashad Network Upgrade (Ward 4)	Transfer from operational to capital revenue	NV Rural South Sandra Road Phase 5 490452130	m	792,882	-	-	
Itai Infrastructure: New: Electrical Infrastructure: MV Networks: Compensation Phase 7	Transfer from operational to capital revenue	Compensation Phase 7	m	280,000	383,188	336,000	
Itai Infrastructure: New: Electrical Infrastructure: MV Networks: Compensation Phase 8	Transfer from operational to capital revenue	Compensation Phase 8	m	280,000	407,954	336,000	
Itai Infrastructure: New: Electrical Infrastructure: MV Networks: Wiltons Feeder Underground Cable	Transfer from operational to capital revenue	Wiltons Feeder Underground Cable	m	600,000	500,000	336,000	
Itai Infrastructure: New: Electrical Infrastructure: MV Networks: Tinley Manor 11kV OHL Phase 6	Transfer from operational to capital revenue	Tinley Manor 11kV OHL Phase 6	m	280,000	280,000	-	
Itai Infrastructure: New: Electrical Infrastructure: MV Networks: Glendale Alexa Farm Phase 3	Transfer from operational to capital revenue	Glendale Alexa Farm Phase 3	m	280,000	394,372	336,000	

CAPITAL BUDGET									
PROJECT DESCRIPTION	FUNDING	ITEM DESCRIPTION	2018/19		2019/20		2020/21	2021/22	
			APPROVED BUDGET	ADJUSTED BUDGET	DRAFT BUDGET	INDICATIVE BUDGET	INDICATIVE BUDGET		
			6,312,878	3,565,514	3,643,996	-	-		
		TOTAL BUDGET	150,940,941	58,190,392	150,230,144	76,033,783	79,322,360		

SUMMARY CAPITAL BUDGET 2018 / 2019

BUSINESS UNIT	APPROVED BUDGET	ADJUSTED BUDGET	GRANTS	PUBLIC CONTRIBUTIONS	COUNCIL FUNDING	LOAN FUNDING
OFFICE OF THE MUNICIPAL MANAGER	550,000	654,303	-	-	654,303	-
CORPORATE SERVICES	18,650,000	20,650,000	-	-	5,650,000	15,000,000
FINANCE	-	130,000	-	-	130,000	-
DP	1,000,000	1,006,694	-	-	1,006,694	-
COMMUNITY SERVICES & PUBLIC AMENITIES	48,235,952	30,605,008	8,250,000	3,633,287	18,721,721	-
COMMUNITY SAFETY	8,566,000	9,642,615	-	-	7,790,865	1,851,750
CIVIL ENGINEERING & HUMAN SETTLEMENTS	116,388,851	114,838,854	46,090,395	1,500,000	67,248,459	-
ELECTRICAL ENGINEERING	150,940,941	58,190,392	14,920,000	-	43,270,392	-
YOUTH DEVELOPMENT	400,000	527,013	-	-	527,013	-
TOTAL	344,761,744	236,244,879	69,260,395	5,133,287	144,999,447	16,851,750

NEP 9,920,000

NME 5,000,000

MIG 48,790,395

ZN COGTA 5,000,000

HOUSING ACCREDITATION 550,000

69,260,395

CAPITAL BUDGET											
OBJECT DESCRIPTION	FUNDING	ITEM DESCRIPTION		2018/19		2019/20		2020/21		2021/22	
				APPROVED BUDGET	ADJUSTED BUDGET	DRAFT BUDGET		INDICATIVE BUDGET		INDICATIVE BUDGET	
Capital: Non-Infrastructure: New: Transport Assets: Sedans	Transfer from operational to capital revenue	Sedans	s	180,000	225,319	-		-		-	
Capital: Non-Infrastructure: New: Transport Assets: LDV with Canopy	Transfer from operational to capital revenue	LDV with Canopy	s	220,000	301,694	-		-		-	
		TOTAL BUDGET		400,000	527,013	-		-		-	

SUMMARY CAPITAL BUDGET 2019 / 2020

BUSINESS UNIT	APPROVED BUDGET	GRANT'S	PUBLIC CONTRIBUTIONS	COUNCIL FUNDING	LOAN FUNDING
OFFICE OF THE MUNICIPAL MANAGER	-	-	-	-	-
CORPORATE SERVICES	1,800,000	-	-	1,800,000	-
FINANCE	4,050,000	-	-	4,050,000	-
DP	710,000	-	-	710,000	-
COMMUNITY SERVICES & PUBLIC AMENITIES	68,283,176	-	3,020,206	65,262,970	-
COMMUNITY SAFETY	5,800,000	-	-	5,800,000	-
CIVIL ENGINEERING & HUMAN SETTLEMENTS	147,092,772	51,971,692	4,871,080	90,250,000	-
ELECTRICAL ENGINEERING	150,230,144	21,000,000	5,000,000	64,230,144	60,000,000
YOUTH DEVELOPMENT	-	-	-	-	-
TOTAL	377,966,092	72,971,692	12,891,286	232,103,114	60,000,000

NEP	10,000,000
OME	6,000,000
MIG	49,771,692
MTI	5,000,000
ZN COGTA	-
HOUSING ACCREDITATION	2,200,000
	<u>72,971,692</u>

SUMMARY CAPITAL BUDGET 2020 / 2021

BUSINESS UNIT	APPROVED BUDGET	GRANTS	PUBLIC CONTRIBUTIONS	COUNCIL FUNDING	LOAN FUNDING
OFFICE OF THE MUNICIPAL MANAGER	-	-	-	-	-
CORPORATE SERVICES	800,000	-	-	800,000	-
FINANCE	50,000	-	-	50,000	-
ADP	575,000	-	-	575,000	-
COMMUNITY SERVICES & PUBLIC AMENITIES	24,240,000	-	-	24,240,000	-
COMMUNITY SAFETY	4,150,000	-	-	4,150,000	-
CIVIL ENGINEERING & HUMAN SETTLEMENTS	152,363,712	52,654,463	4,667,762	95,041,487	-
ELECTRICAL ENGINEERING	78,033,783	22,368,000	6,000,000	9,665,783	40,000,000
YOUTH DEVELOPMENT	-	-	-	-	-
TOTAL	260,212,496	75,022,463	10,667,762	134,522,270	40,000,000

EP 10,368,000
 ME 6,000,000
 IG 52,484,463
 TI 6,000,000
 IN COGTA -
 DUSING ACCREDITATION

170,000
 75,022,463

SUMMARY CAPITAL BUDGET 2021 / 2022

BUSINESS UNIT	APPROVED BUDGET	GRANTS	PUBLIC CONTRIBUTIONS	COUNCIL FUNDING	LOAN FUNDING
OFFICE OF THE MUNICIPAL MANAGER	-	-	-	-	-
CORPORATE SERVICES	800,000	-	-	800,000	-
FINANCE	50,000	-	-	50,000	-
DP	500,000	-	-	500,000	-
COMMUNITY SERVICES & PUBLIC AMENITIES	13,880,000	-	-	13,880,000	-
COMMUNITY SAFETY	950,000	-	-	950,000	-
CIVIL ENGINEERING & HUMAN SETTLEMENTS	73,678,014	56,388,465	-	17,289,549	-
ELECTRICAL ENGINEERING	79,322,360	19,000,000	-	10,322,360	50,000,000
YOUTH DEVELOPMENT	-	-	-	-	-
TOTAL	169,180,374	75,388,465	-	43,791,909	50,000,000

NEP 12,000,000
 DME 7,000,000
 MIG 56,388,465
 ZN COGTA -
 HOUSING ACCREDITATION -
75,388,465

DRAFT OPERATIONAL BUDGET